

TOWN *of* NEWMARKET, NH



Proposed Budget

For the Fiscal Year Ending June 30, 2017

As submitted to the Town Council by
Town Administrator Stephen R. Fournier

THE TOWN of NEWMARKET, NH

FISCAL YEAR 2016-2017 PROPOSED BUDGET

TABLE OF CONTENTS

Budget Message to the Town Council	page 1
FY2014-15 Proposed Budget	page 23
Proposed Budget Summary	page 25
Town Council	page 27
Town Administrator	page 28
Finance	page 29
Town Clerk/Tax Collector	page 30
Human Resources	page 31
Code Enforcement	page 32
Welfare	page 33
Assessor	page 34
Legal	page 35
Planning	page 36
Conservation Commission	page 37
Economic Development.....	page 38
Debt Service.....	page 39
Information Technology	page 40
Police	page 41
Public Works Administration	page 42
Roadways and Sidewalks	page 43
Street Lighting.....	page 44
Bridges and Signs	page 45

Buildings and Grounds.....	page 46
Cemetery	page 47
Vehicles.....	page 48
Fire and Rescue.....	page 49
Emergency Management.....	page 50
Grants	page 51
Social Service Grants.....	page 52
Capital Reserve Contributions	page 53
Recreation General Fund	page 54
Library.....	page 55
Recreation Revolving Fund	page 56
Solid Waste.....	page 57
Water	page 58
Sewer	page 59
Five Year Projected Budget.....	page 61

THE TOWN OF NEWMARKET, NH
Fiscal Year 2016-2017 Proposed Budget

Budget Message to the Town Council

STEPHEN R. FOURNIER
TOWN ADMINISTRATOR

sfournier@newmarketnh.gov
www.newmarketnh.gov



TOWN HALL
186 MAIN STREET
NEWMARKET, NH 03857

TEL: (603) 659-3617
FAX: (603) 659-8508

FOUNDED DECEMBER 15, 1727
CHARTERED JANUARY 1, 1991

TOWN OF NEWMARKET, NEW HAMPSHIRE
OFFICE *of the* TOWN ADMINISTRATOR

Honorable Members of the Town Council:

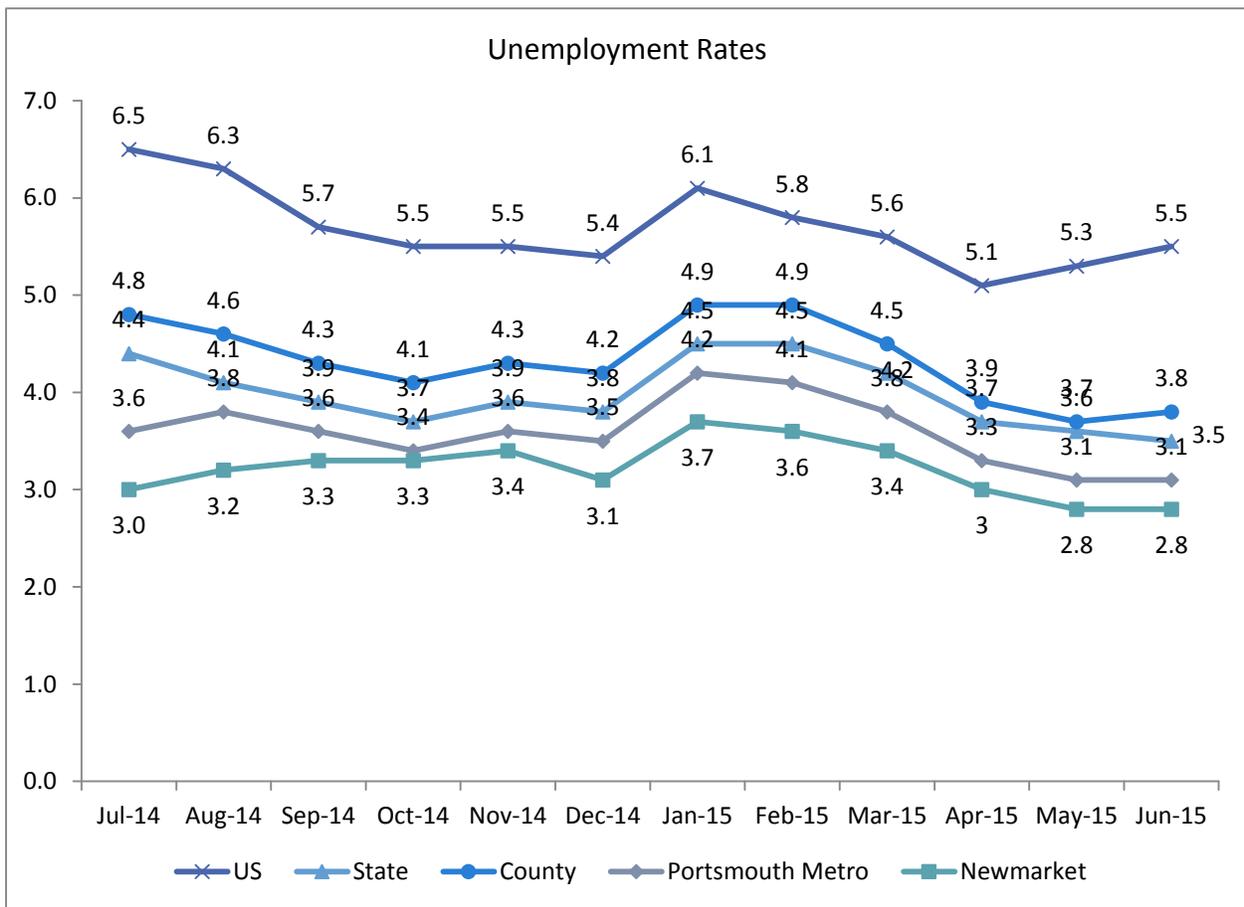
Pursuant to Section 5.2 of the Town Charter, I respectfully submit to you the Town of Newmarket Proposed Budget for Fiscal Year beginning July 1, 2016. The funding levels within this budget include the revenues and expenditures for all of Town functions. The budget proposal now before you prioritizes and supports the essential municipal services. It also adjusts fees and programs to accommodate the continuing federal, state and county cost downshifting.

Budget Development

The development of this budget proposal began immediately after the implementation of the current fiscal year budget in July. In administering the current budget and anticipating the need to develop this proposed budget, there has been continuous review of program cost allocations, ongoing consideration of service priorities and numerous efforts made to benefit from operational efficiencies. Each department has developed their budget recommendations from the ground up and has undertaken a critical review of each line of the departmental budget proposals.

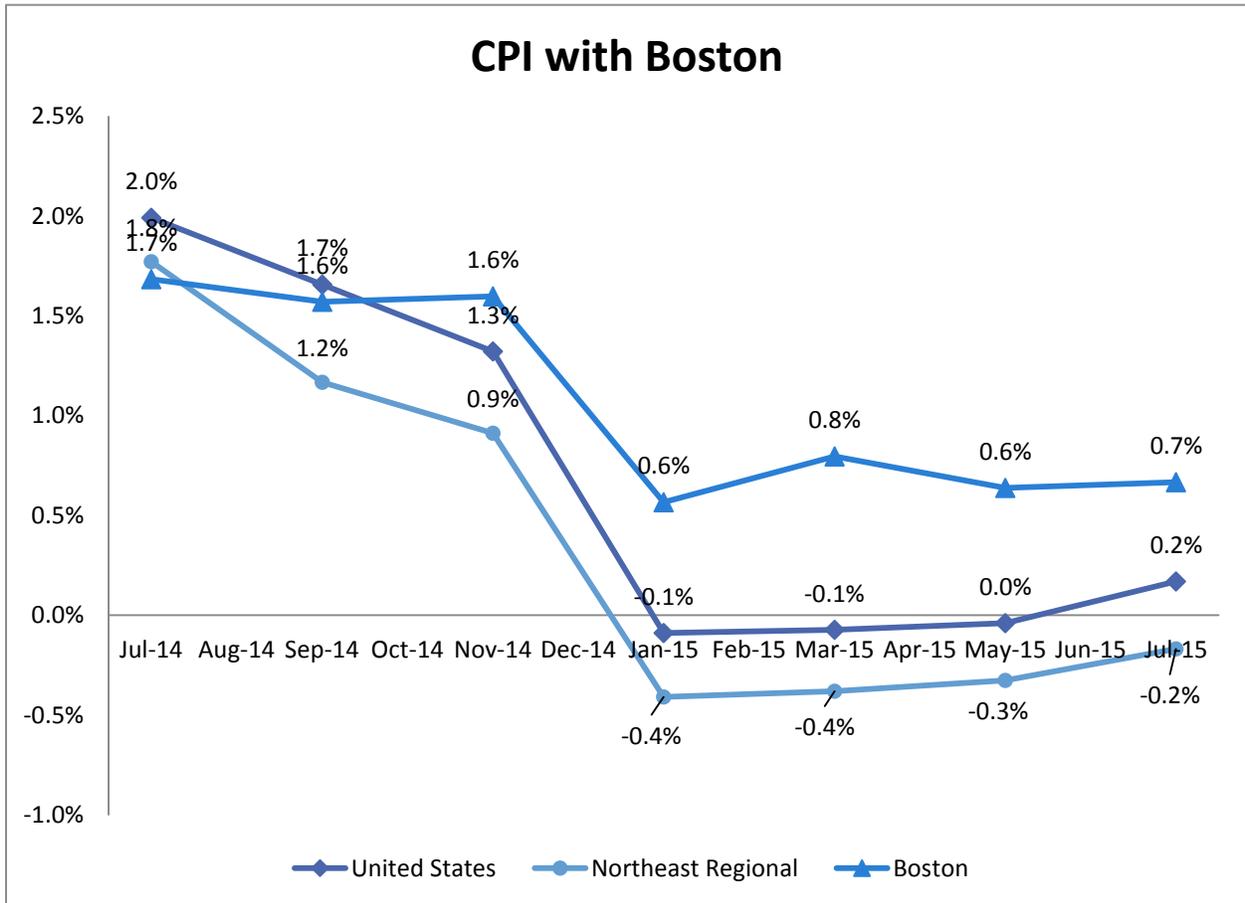
State of the Newmarket Economy

The Newmarket economy has begun to improve, as has the economies of the County, State, New England and the Country. At the end of June 2015 according to the US Bureau of Labor Statistics, the National Unemployment rate decreased. At the beginning of FY16 the rate was is 5.5%, as compared to 6.5% at the beginning. The State of New Hampshire fared much better than the national average with an unemployment rate of 3.5%, a decrease of 0.9% from the beginning of the fiscal year. Rockingham County experienced a decrease to 3.8% unemployed. The Greater Portsmouth Labor market, which we are a part of, experienced an unemployment rate of 3.1%, down from 3.6% at the beginning of the fiscal year. Finally, the Town itself is lower with an unemployment rate of 2.8%, a decrease of 0.2%.



Another area to look at for indications on the state of the economy is the Consumer Price Index as determined by the Department of Labor Bureau of Statistics. In 2015, there was minimal increase in the consumer price index, with a decrease in the Northeast Regional. While last year, in July the CPI-Urban National saw a 2% increase over the previous year, in July 2015 we saw a 0.7% increase over the previous year. In July 2014, the Northeast CPI-Urban average saw an increase of 1.8%, but saw a decrease of -0.2% in July 2015 over the previous year. For the Boston area, in July 2014 there was a 1.7%

increase in the CPI over the previous year. This year, Boston area saw an increase of 0.2% over 2012. The main reason in the reduction or small increase in the CPI is due to the falling oil prices in the area.



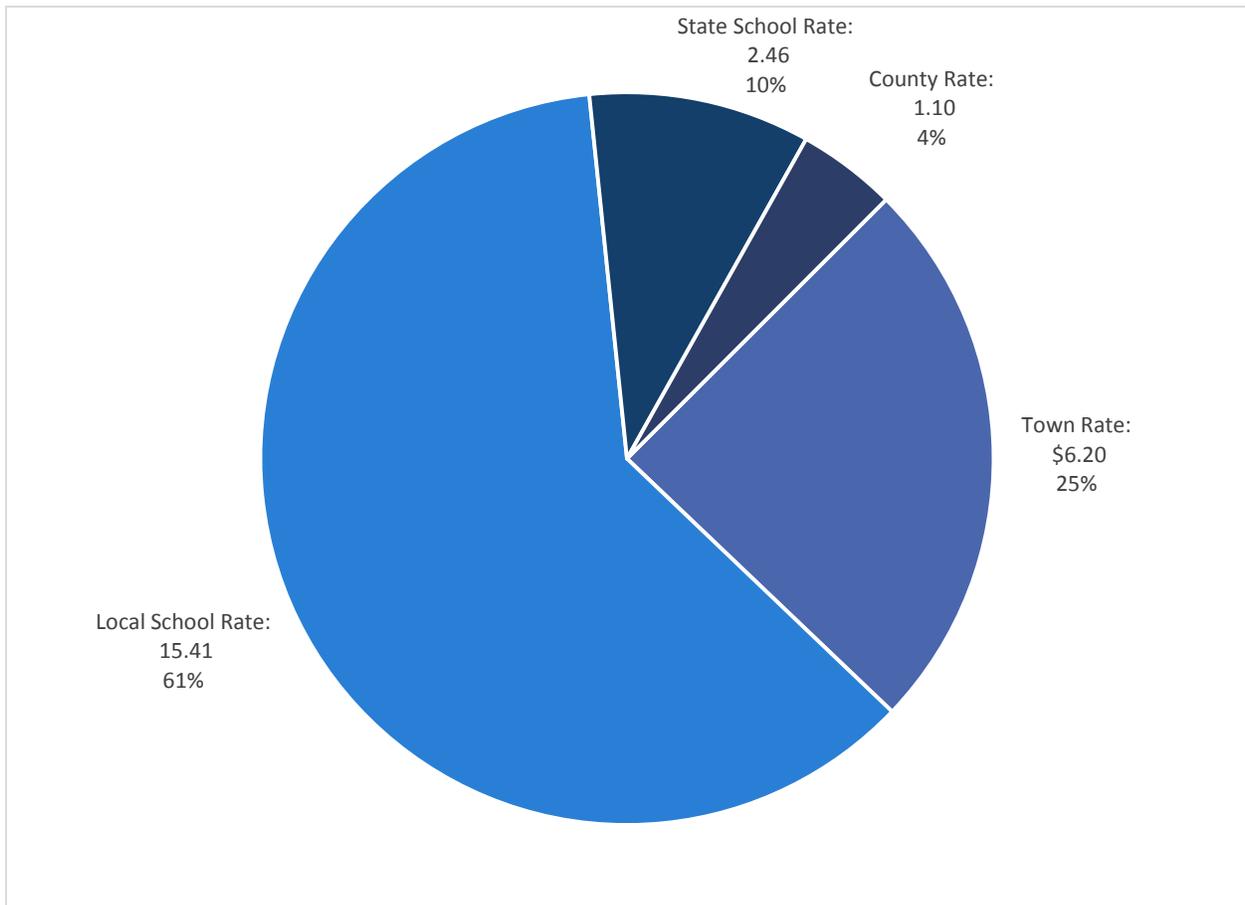
However, it is expected that the Social Security Administration will announce no increase in cost of living adjustments for 2016.

From review of these figures, the economy is continuing to improve but at a slow pace. The various issues with the national and international money markets that are gripping the global economy affect Newmarket, like every municipality in the country. If interest rates continue to be low, the Town will continue to have to estimate lower revenues on interest on investments. Another impact on the overall economy will be the effects of the Affordable Care Act of 2010, since it will begin to go into effect during this budget.

In addition, there are still serious concerns over consumer confidence and their abilities to spend. One of the largest areas besides taxes that the Town receives revenues is motor vehicle registrations. While we are seeing an increase in motor vehicle registrations, it is not to levels that we were once seeing.

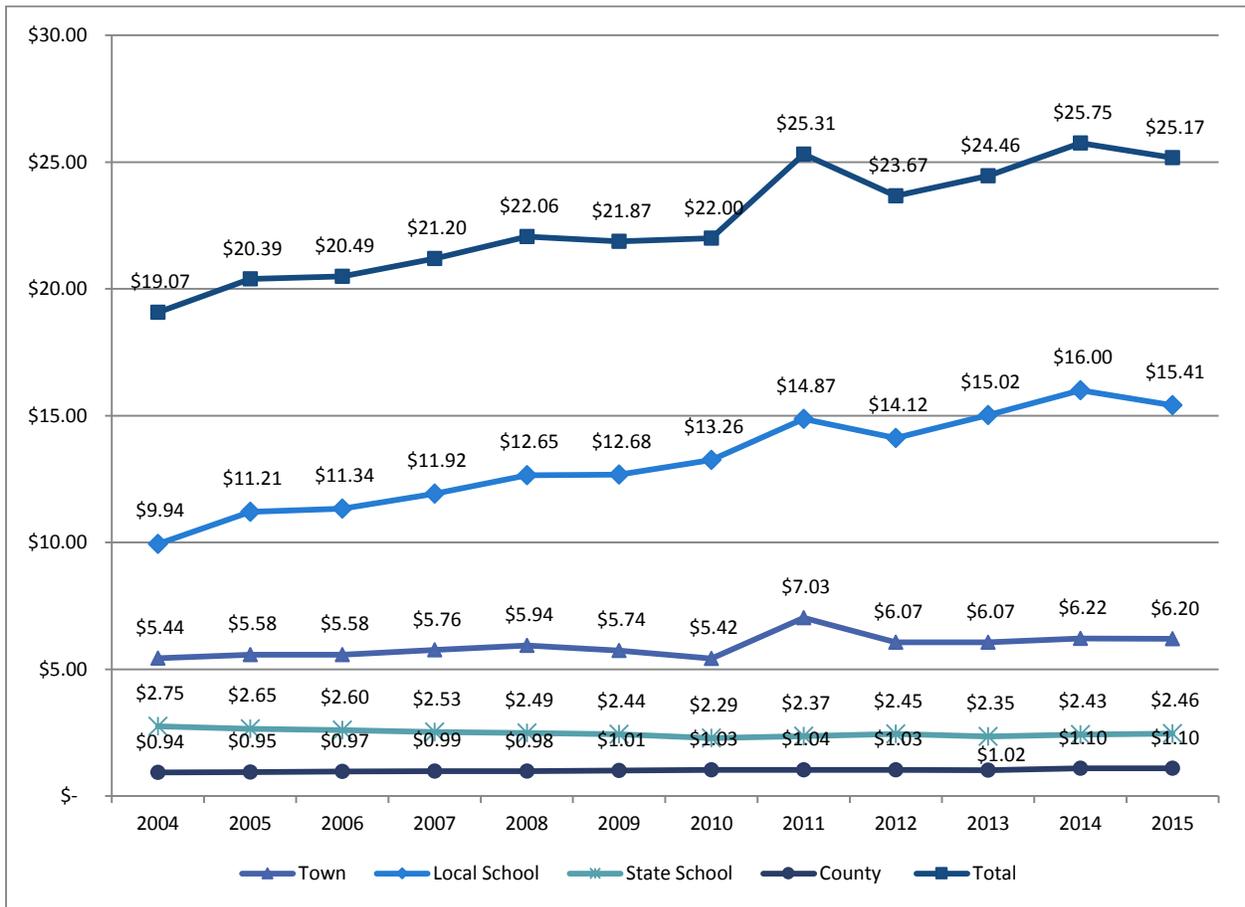
Estimated Tax Rate

The Town tax rate applies to each \$1,000 of assessed value in the Town. The rate is arrived by dividing the net appropriations (appropriations less net revenue) by the net assessed value (total value less exemptions.) We have not received the official tax rate from the NH Department of Revenue Administration as of the printing of the budget, so we are estimating the following as our current total Tax Rate. The total current tax rate estimate is \$25.17, a decrease of \$0.58 over the previous year.

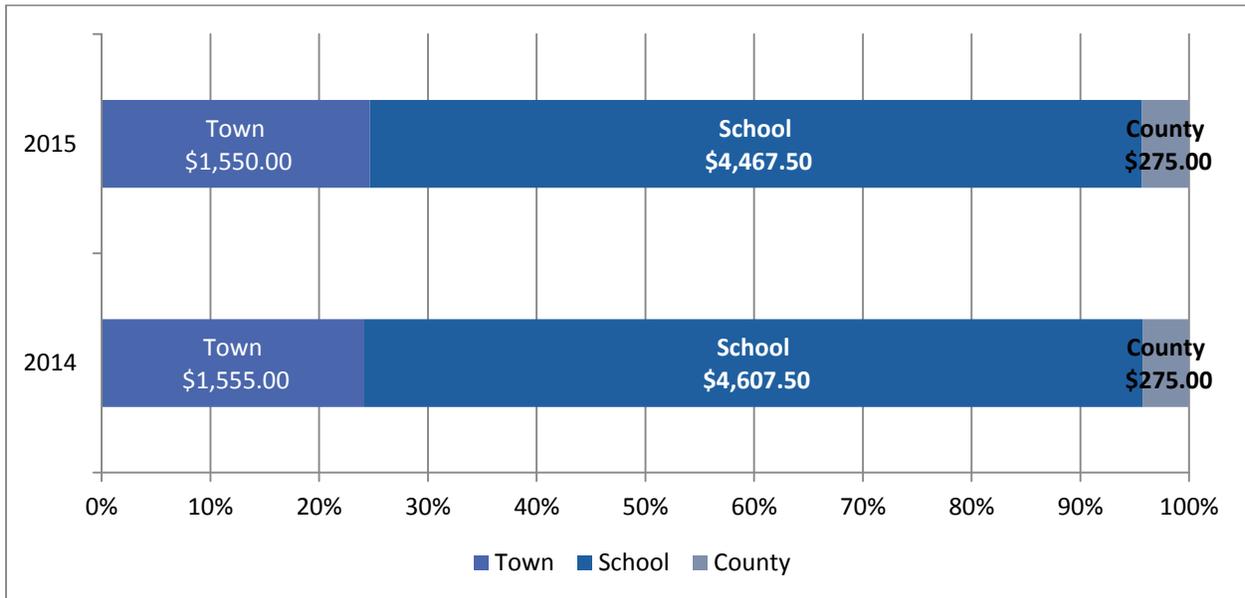


For FY2016, the Town portion of the tax rate is \$6.20 or 25% of the total rate. Education is 71% of the tax rate (61% Local School and 10 % State School.) The remaining 4% are monies that the Town collects for the County.

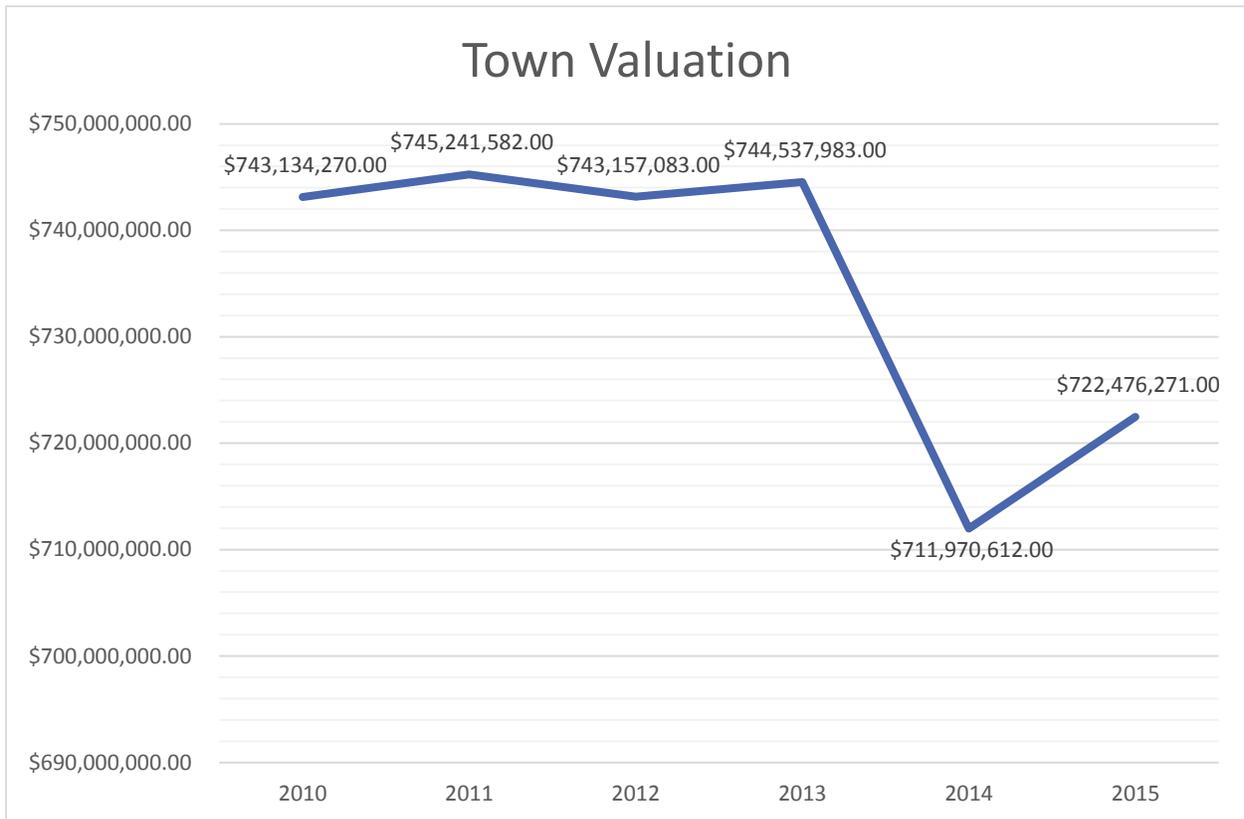
The following chart is a 10 year comparison of the tax rate.



Another way to look at this is to determine how the average home owner paying for each of the services. Currently, the average home value for the Town is \$250,000. Using the estimated 2015 Tax Rate of \$25.17, this means that the average home owner pays \$1,550 for Town services, \$4,468 for the combined Local and State School commitment and \$275 for the County portion. The combined average bill is \$6,292. This is a reduction of \$145.00 per year.



When we are reviewing the tax rate, we must also look at the Town’s net valuation. The valuation of the Town is the total value of the buildings and land in the community. Since a majority of our revenues are generated through property taxes, this number is used to determine the rate. In 2015, the valuation of the Town is estimated at \$722,476,271¹. This was an increase of 1.48% from 2014 when it was \$711,970,612. What this means is that using the 2014 valuation, for every dollar of the tax rate raised; we would raise \$711,971 for our expenses. However, since the value of the town increased, for every dollar of the tax rate raised we now raise \$722,476. The following chart shows a five year history of the

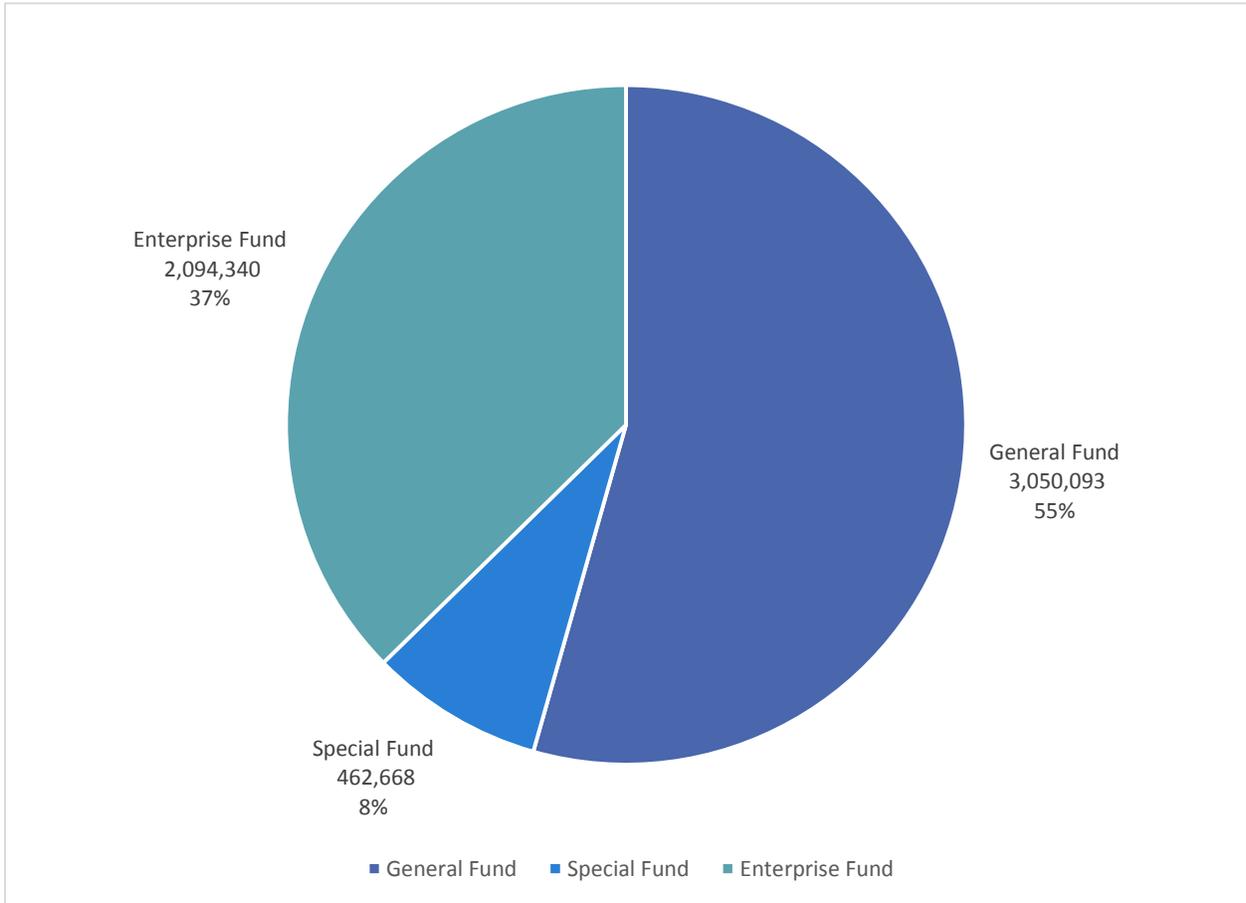


value of the Town.

¹ This is an estimated figure from the Assessing Department. The State had not provided water utility values by October 15, 2015. This figure will be finalized by the NH Department of Revenue Administration prior to tax rate setting.

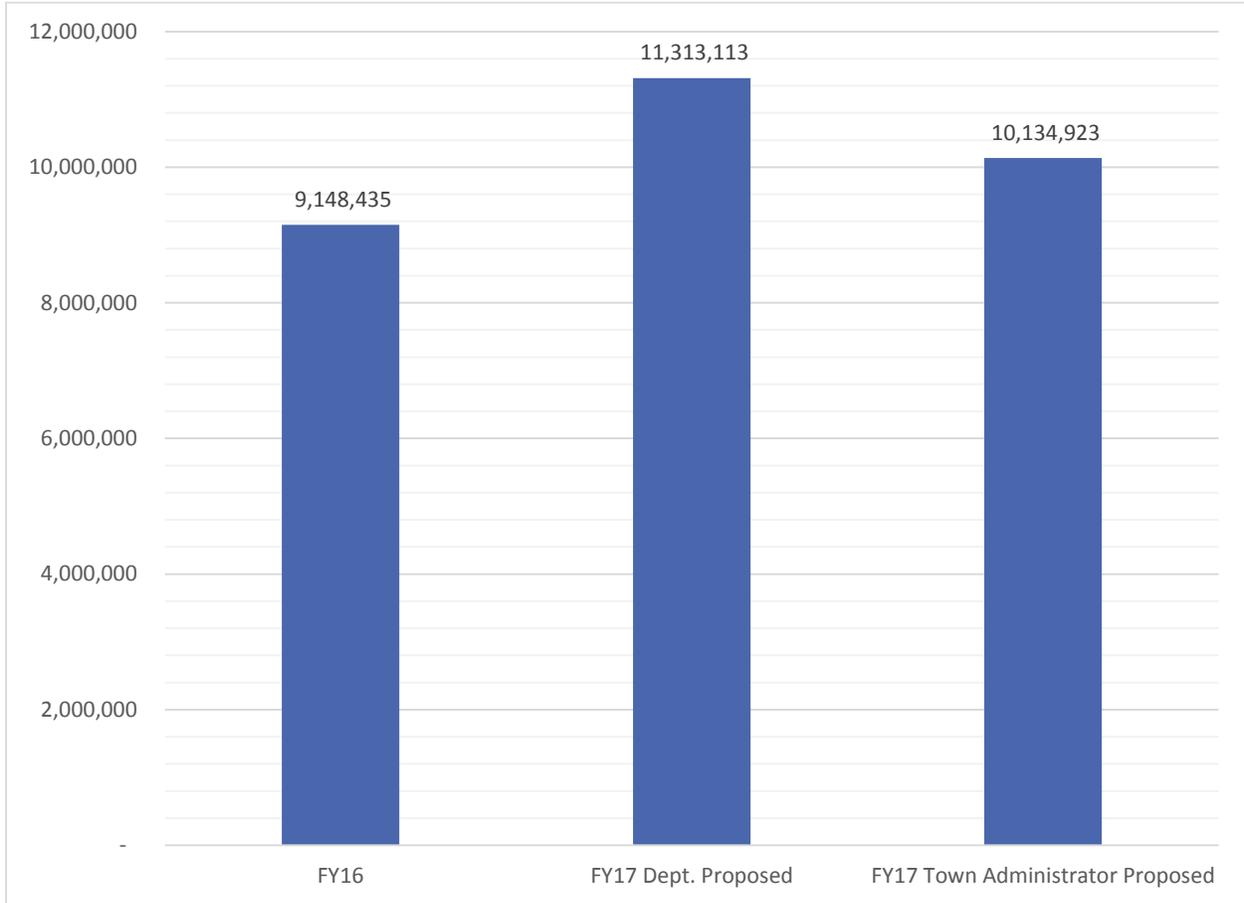
Appropriations

The Town operating Budget is broken down into three categories, the General Fund, Special Funds, and Enterprise Funds. General Fund accounts for 55% of the total operational funding for the Town. In addition, there are two enterprise funds for Water and Sewer, which receives its funding from utility rate charges and not through taxation. The Enterprise Funds make up 37% of the total budget. Finally, there are special funds for the Solid Waste, Recreation and the Library. These funds make up 8% of the total budget.

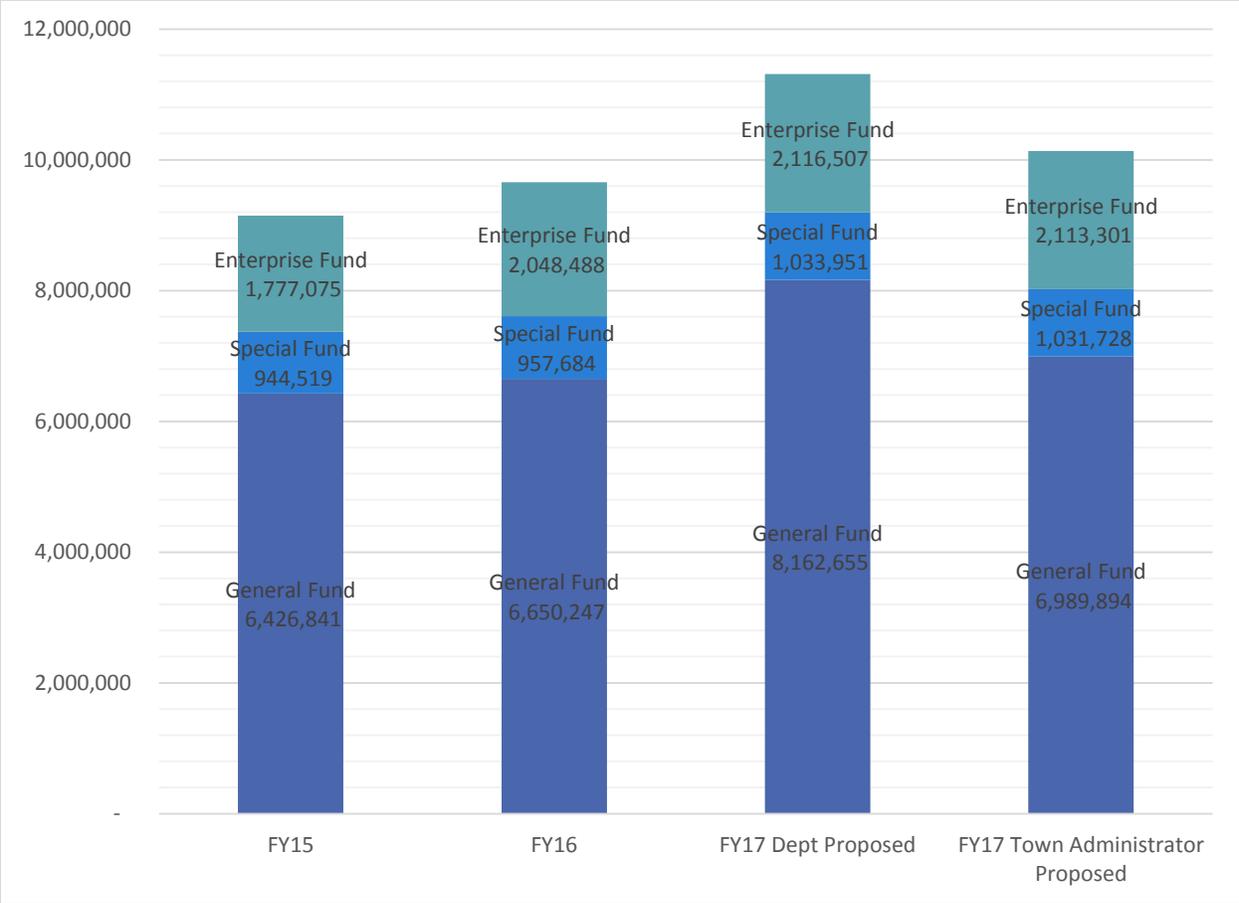


Total Appropriation Summary

The proposed Total Appropriation for the Town as proposed is \$10,134,923. This is an increase of \$478,504 or 4.96%. The following chart compares the Town's Total Appropriations for fiscal years ending 2016, the Department Heads proposed budget and the Town Administrator's proposed budget.



The increases in the budget are \$339,647 or 5.11% in the General Fund; \$74,044 or 7.73% in the Special Revenue Funds; and \$64,813 or 3.16% in the Enterprise Funds.

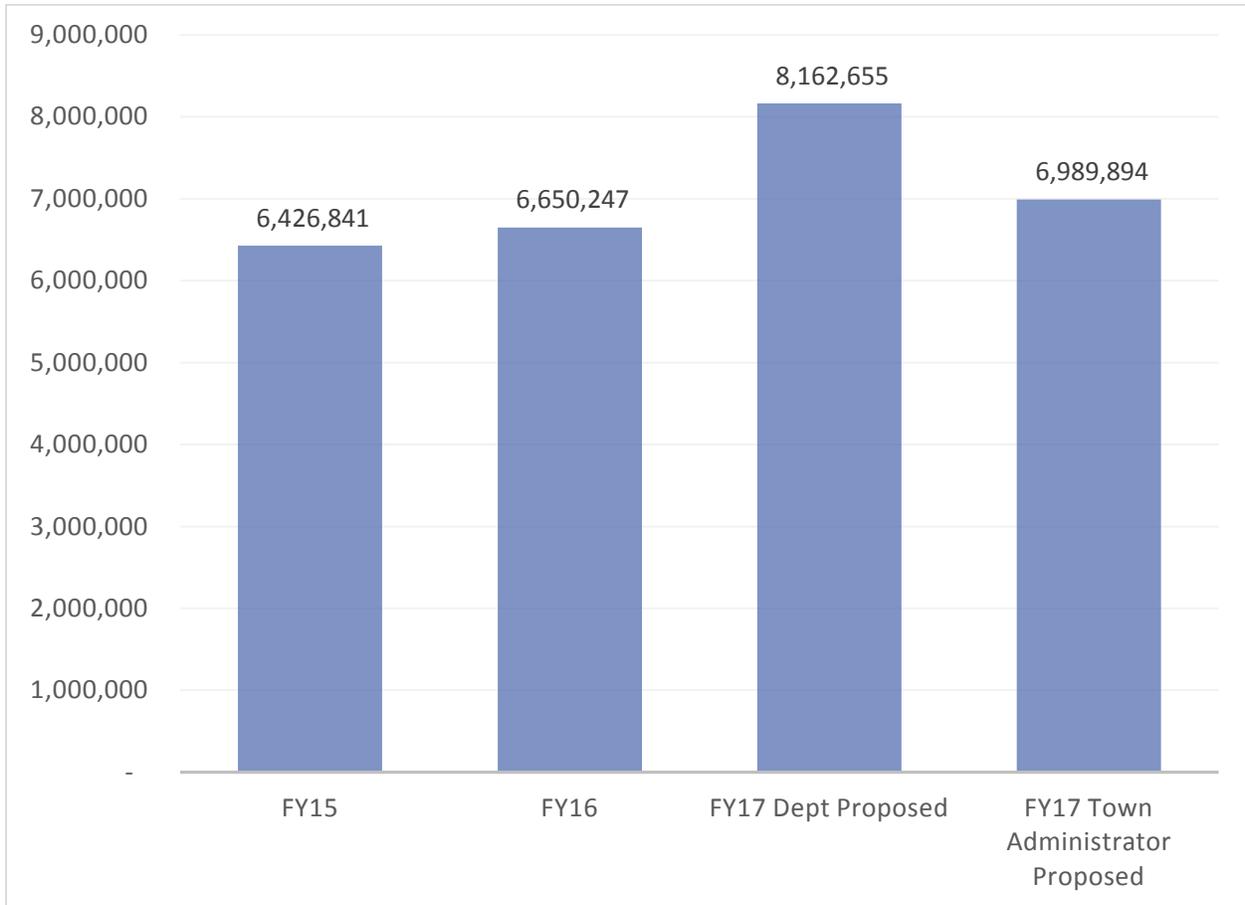


Town General Fund

General Fund Appropriation Summary

General Fund appropriations cover all general government services, such as fire, police and public works, which are not otherwise accounted for in a special revenue or enterprise fund. As was mentioned, this makes up 55% of the total Town appropriations.

The following chart is a three year comparison of the General Fund.

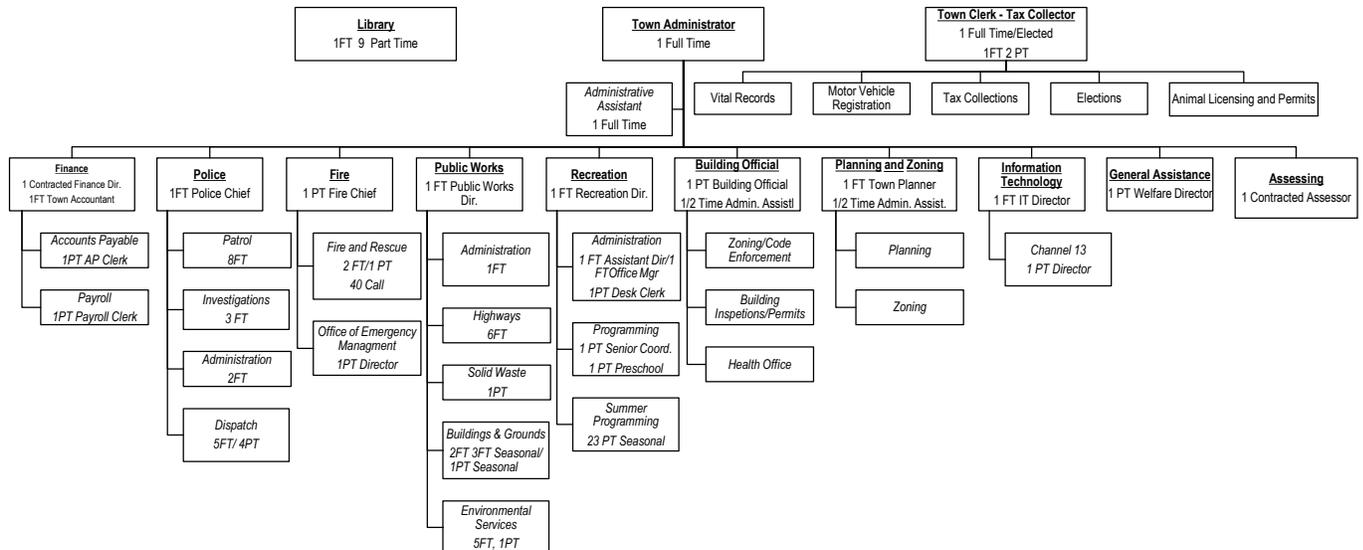


The largest components to the General Fund Budget are salaries and associated benefits that are 44% of the General Fund Budget. General Operations are second at 17%. Contribution to our Capital Reserve Funds is third at 7%. Finally, our Debt Service is 1% of the budget.

By Department, Human Resources, which includes all employee benefits and Town insurances is the largest budgetary department, making up 22% of the General Fund Budget. The Police Department is the second largest budgetary department, making up 19% of the overall General Fund Budget.

Personnel Services Costs

As was previously mentioned, personnel services costs make up a majority of the operating budget. For informational purposes, the following is an organizational chart that shows staffing levels of the various departments.



As you are aware, the employees have not realized a wage increase in a number of years. The Fiscal Year 2015 budget included a merit pool, which will be used to distribute merit increases to employees based on job performance evaluations conducted by myself or the various department heads. This was a successful endeavor for both job performance and employee morale. I am including a merit pool in the proposed budget as well.

After wages, the second largest areas of the personnel services budget are health benefits and other insurances. The Town has not received notice from its health care provider that the Guaranteed Maximum Rate increase will increase for the coming fiscal year; however, we should prepare for increases in our health and dental insurance rates. The Town currently offers two plans: a point of service plan and an HMO plan. A vast majority have the HMO plan, with only two employees taking the point of service plan. The following are the rates the Town experienced for the past two fiscal years:

		<u>FY2015</u>	<u>FY2016</u>	<u>% Increase</u>
<u>BC3T20(07)-RX10/20/45</u>	Single	\$ 9,369.48	\$ 9,945.48	6.15%

	Two-Person	\$ 18,738.96	\$ 19,890.96	6.15%
	Family	\$ 25,297.56	\$ 26,852.76	6.15%
<u>MTB10IPDED - RX10/20/45</u>	Single	\$ 8,680.56	\$ 9,418.44	8.5%
	Two-Person	\$ 17,361.24	\$ 18,836.88	8.5%
	Family	\$ 23,437.56	\$ 25,429.80	8.5%

We are budgeting for a total healthcare impact of \$585,717.96, with \$600,164 coming from General Fund, \$119,293 from the Enterprise Funds and \$15,000 from the Library.

We have not received our Worker's Compensation or Property and Liability coverage rates as well. We have estimated an increase of 10% in our Property and Liability Coverage and Worker's Compensation or \$25,059.

The New Hampshire Retirement System Rates for FY2017 are flat.

Other Operational Costs

Department Heads have been very cognizant of the need to hold the line when it came to their department operations. Overall there are few large increases in operational costs. The Town Clerk - Tax Collector is seeing a 19.4% increase. This is due to four elections in FY2017, versus the normal level. Recreation is adding more hours for the part-time Senior Center director.

Debt Service

Debt Service is the combined principal, interest on any bonds the town has issued. Currently, we are budgeting \$129,759, for these repayments. This figure steadily declines due to reduced interest costs as we pay down the outstanding principal.

Capital Items

The Capital Improvement Committee is recommending \$ 1,315,930 in contributions to various Capital Reserve Funds in the FY2017 operating budget. This would be a 156.54% increase over the previous year. After reviewing the requests, I am proposing a Capital Improvement Budget of \$625,115. This represents 21.87% increase over the previous year.

Account Description	Fund Levels Sept. 1 2015	FY2016		FY 2017		
		Final Budget	Dept. Head Proposed	% Change	Town Admin. Proposed	
Public Works:						
CAP RES - PUBLIC WORKS	\$ 439,855	\$ 130,000	\$ 164,165	26.28%	\$ 130,000	
CAP RES - BUILDING IMPROVEMENT	273,291	-	110,000	0.00%	50,000	
CAP RES - ROADWAY IMPROVEMENT	125,000	125,000	250,000	100.00%	125,000	
CAP RES - STORMWATER MGT	51,237	50,000	110,000	120.00%	75,000	
CAP RES - MACALLEN DAM	50,009	50,000	100,000	100.00%	75,000	
Fire Rescue/Safety:						
CAP RES - FIRE DEPARTMENT	327,751	50,000	408,650	717.30%	50,000	
Police:						
CAP RES - POLICE VEHICLES	122,053	46,500	48,000	3.23%	48,000	
CAP RES - POLICE DISPATCH EQUIP	127,374	29,449	29,449	0.00%	29,449	
Other:						
CAP RES - Veterans Memorials	18,945	-	\$2,500	0.00%	2,500	
CAP RES -REVALUATION	13,257	10,000	10,000	0.00%	10,000	
CAP RES - MASTER PLAN	10,000	10,000	10,000	0.00%	10,000	
300TH ANNIV.CELEBRATION EXP.TRUST	4,005	2,000	2,000	0.00%	2,000	
CAP RES – COMP. ABSENCE EXP.TRUST	10,000	10,000	-	-100.00%	-	
CAP RES - LIBRARY	129,702	-	-	0.00%	-	
CAP RES - WATERFRONT IMPROVEMENTS	-	-	-	0.00%	-	
CAP RES - RECREATION FACILITIES	134,998	-	26,166	0.00%	18,666	
CAP RES - TELECOMMUNICATIONS/MIS	-	-	-	0.00%	-	
CAPITAL RESERVE - TECHNOLOGY	37,474	-	45,000	-	-	
Department Total	\$	\$ 512,949	\$ 1,315,930		\$ 625,115	
% Change			156.54%		21.87%	

The CIP Committee recommended the following for the General Fund:

	<u>Planning</u>	
Master Plan		\$ 10,000
	<u>Recreation</u>	
Recreation Bus		\$ 7,500
Bleachers		\$ 3,300

Swing Set	\$	5,333
Pre-School Playground	\$	4,083
Splash Pad	\$	6,000
	\$	26,216

Fire

Vehicles	\$	89,250
Protective Equipment	\$	319,400
	\$	408,650

Public Works

Roof Replacement	\$	10,000
Second Floor Fire Station	\$	50,000
Town Hall Renovations		\$50,000
Buildings and Grounds	\$	110,000
Macallen Dam		\$100,000
Stormwater	\$	110,000
Roadway Improvements	\$	250,000
Equipment	\$	164,165
	\$	719,165

Information Technology

Phone System		\$20,000
Accounting System		\$25,000

Police

Vehicles	\$	48,000
Dispatch Communications	\$	29,449

Veterans

\$2,500

After reviewing the requests, and looking at current levels in the capital reserves for the various projects, I reduced the request by \$690,815.

Special and Revolving Funds

The Town has three special funds: Library; Solid Waste and Recreation. These funds are set up so the revenues that they generate go directly back to the operations of their departments. However, when revenues do not cover the cost of their operations, the Town will provide them with a subsidy through taxation.

The Library is requesting \$314,704 or a 0.21% increase over the previous year. The Library is governed by an independently elected Board of Library Trustees. The entire request is subsidized through taxation.

Solid Waste is being budgeted at \$484,356 which is a 9.09% increase over the previous year. This change represents increases in our contracted services. \$254,356 is subsidized through taxation.

I am budgeting the Recreation Revolving fund at \$232,668 or 16.53% from the previous year.

Enterprise Funds

The Town of Newmarket has two Enterprise Funds for the operations of the Town's Water and Sewer systems. These funds are supported by user fees and do not impact the property tax rate.

Expenditures

The Water Fund is proposed at \$918,943 or a decrease of \$28,108 or -2.97%.

The Sewer Fund is proposed with an increase of \$1,194,358 or 8.44%. The reason for the increase are operational costs associated with operating a new treatment plant.

Capital Expenditures

The Capital Improvement Committee recommended \$459,800 in contributions to the Water and Sewer Department Capital Reserve funds. This is level funded as compared to FY13.

	Current	2017	2017	CIP
	Balance	Requests	Department	Committee
	9/1/2015	Approved	Requests	Recommendation
ENTERPRISE FUNDS				
Water Department CRF	\$ 817,485	364,000	364,000	364,000
Sewer Department CRF	991,711	174,200	174,200	174,200
TOTAL ENTERPRISE FUNDS	\$ 1,189,719	538,200	538,200	538,200

The Water Fund is not anticipating withdrawing any funds to make any purchases this coming fiscal year. They will be placing \$16,800 in the fund for vehicle replacement; \$100,000 to go towards the development of the Tucker Well, and the remainder would be for upgrades to the system in a future fiscal year. The Water Fund is proposing a warrant article to receive permission from the voters to raise \$3,370,250 through bonding authority for the purpose of developing the Macintosh Well. These funds will allow the Town to purchase land, construct a treatment facility, installation of electrical service to the site and land purchase. The Town will attempt to secure grants to assist with this project.

The Sewer Department is proposing adding \$100,000 to its Capital Reserve Fund. Of this \$16,800 would be for the future replacement of vehicles (shared with Water) and the remainder of the funds being included for future upgrades.

Revenues

When people think of the Town's revenue sources, most only think of the Town's property tax. While it does make up a significant amount, we do collect revenues from different sources, such as motor vehicle registrations, utility fees and other fees the Town collects. As I have mentioned previously, the Town is not immune from the fluctuation in the economy that everyone else is facing. Last year we estimated \$5,442,773 in revenues for the Town. We are estimating that at the end of the FY2017, we are going to see a 12.71% increase in additional revenues. Please be aware that these figures are just estimates and the Department of Revenue Administration allows the Town to revise these rates prior to tax rate setting if we see any changes in the budget.

Revenue:	2015		2016	2017	
	Original	Final	Original	Dept. Head Proposed	Town Admin. Proposed
Taxes (Land Use, PILOT, Int on Taxes)	\$ 108,500	\$ 109,544	\$ 109,544	\$ 111,430	\$ 111,430
Licenses, Permits & Fees	1,378,938	1,378,938	1,428,938	1,556,300	1,556,300
From State	571,916	642,916	642,916	659,414	659,414
Charges for Service	139,850	139,850	139,850	148,348	148,348
Misc. Revenue	74,601	74,484	74,601	74,601	74,601
From Special Revenue Funds	435,622	435,622	444,120	435,622	462,668
Sewer	926,637	928,419	1,080,753	1,175,564	1,175,397
Water	829,062	829,121	947,051	920,259	918,943
From Capital Reserve Funds	-	-	-	-	-
Use of Fund Balance	404,460	435,960	575,000	350,000	500,000
Total Revenues	4,869,586	4,974,854	5,442,773	5,431,538	5,607,101
Percentage increase	-0.76%	1.38%	11.77%	9.18%	12.71%

Overall Tax Impact

The following number would be an estimate impact on the tax rate for the next year. Again, this is just an estimate, and revenues, war service credits, the valuation of the Town as well as other factors will probably change prior to the State setting the tax rate in the fall of 2015. This estimate takes into consideration that there is no increase in the Town's valuation and we have the same number of War Service credits.

If the budget were to pass as presented, it would represent an increase of forty three cents over the previous tax rate.

The following is a comparative breakdown:

	FY2015	FY16 Estimated	Dept. Proposed FY14	Town Administrator Proposed FY14
Gross Appropriation	9,148,435	9,656,419	11,313,113	10,134,923
Less Revenues	4,974,854	5,442,773	5,431,538	5,607,101
Less Shared Revenues	-	-	-	-
Add: Overlay	98,371	100,000	20,000	20,000
Add: War Service Credits	168,500	168,500	168,500	168,500
Net Town Appropriation	4,440,452	4,482,146	6,070,075	4,716,322
Assessed value	711,970,612	722,476,271	722,476,271	722,476,271
Estimated Tax rate	\$ 6.24	\$6.20	\$8.40	\$6.63

THE TOWN OF NEWMARKET, NH
Fiscal Year 2013-2014 Proposed Budget

Town of Newmarket
Fiscal Year 2017 Budget - Summary of All Funds

	2015		2016		2017	
	Original	Final	Original	Proposed	Dept. Head Proposed	Town Admin. Proposed
Revenue:						
Taxes (Land Use, PILOT, Int on Taxes)	\$ 108,500	\$ 109,544	\$ 109,544	\$ 111,430	\$ 111,430	\$ 111,430
Licenses, Permits & Fees	1,378,938	1,378,938	1,428,938	1,556,300	1,556,300	1,556,300
From State	571,916	642,916	642,916	659,414	659,414	659,414
Charges for Service	139,850	139,850	139,850	148,348	148,348	148,348
Misc. Revenue	74,601	74,484	74,601	74,601	74,601	74,601
From Special Revenue Funds	435,622	435,622	444,120	435,622	462,668	462,668
Sewer	926,637	928,419	1,080,753	1,175,564	1,175,397	1,175,397
Water	829,062	829,121	947,051	920,259	918,943	918,943
From Capital Reserve Funds	-	-	-	-	-	-
Use of Fund Balance	404,460	435,960	575,000	350,000	500,000	500,000
Total revenues	4,869,586	4,974,854	5,442,773	5,431,538	5,607,101	5,607,101
Percentage increase	-0.76%	1.38%	11.77%	9.18%	12.71%	12.71%
Expenditures:						
Town Council	19,050	22,635	19,300	29,300	19,300	19,300
Town Administrator	176,144	173,027	176,994	189,139	189,139	189,139
Finance Department	199,175	192,733	200,975	213,694	211,844	211,844
Human Resources	1,385,709	1,326,500	1,371,879	1,564,073	1,529,573	1,529,573
Town Clerk/Town Collector	166,544	158,157	162,270	196,700	193,680	193,680
Code enforcement	66,723	67,063	67,253	71,041	69,755	69,755
Welfare	64,720	35,768	48,220	50,302	46,343	46,343
Assessor	66,723	49,883	63,900	70,075	69,325	69,325
Legal	75,000	82,500	80,000	80,000	80,000	80,000
Planning	128,153	128,153	129,153	144,650	122,676	122,676
Conservation Commission	1,941	2,501	1,941	2,941	2,941	2,941
Economic Development	1,000	13,845	1,000	10,000	2,500	2,500
Debt Service	141,550	138,459	131,959	129,759	129,759	129,759
Information Technology	169,539	163,997	162,139	170,965	169,144	169,144
Police	1,264,752	1,249,752	1,308,012	1,335,094	1,329,265	1,329,265
PW Administration	417,247	428,947	417,347	465,122	427,516	427,516
Roadway and sidewalk	384,070	420,890	386,570	550,056	300,970	300,970
Street Lighting	46,250	43,750	46,250	50,000	49,000	49,000
Bridges	-	-	-	10,000	-	-
Buildings and grounds	449,362	479,185	468,202	511,590	489,233	489,233
Cemetery	36,963	35,278	36,963	46,040	37,253	37,253
Vehicles	174,810	210,935	197,700	213,500	213,500	213,500
Fire Rescue	335,785	347,585	334,185	393,384	358,762	358,762
Emergency Management	1,950	1,500	1,950	1,950	1,950	1,950
Grants	67,048	67,048	69,300	68,500	53,000	53,000
Social Services Grants	45,023	45,023	43,429	49,379	43,029	43,029
Capital Reserve	327,613	337,613	512,949	1,315,930	625,115	625,115
Library	303,736	303,736	314,033	314,704	314,704	314,704
Recreation (FY 2015 - GF Only)	204,114	204,114	210,407	229,471	225,322	225,322
Recreation (FY 2015 - Revolving Fund Only)	191,172	191,172	199,670	232,668	232,668	232,668
Solid Waste	449,611	449,611	443,981	486,579	484,356	484,356
Water	829,062	829,121	947,051	920,259	918,943	918,943
Waste Water	947,896	947,954	1,101,437	1,196,248	1,194,358	1,194,358
Total expenditures	9,138,435	9,148,435	9,656,419	11,313,113	10,134,923	10,134,923
Percentage increase	-0.22%	-0.11%	5.67%	17.16%	4.96%	4.96%
Less: Shared Revenues	-	-	-	-	-	-
Add: Overlay	100,000	98,371	100,000	20,000	20,000	20,000
Add: War Service Credits	168,500	168,500	168,500	168,500	168,500	168,500
Net Town Appropriation	4,537,349	4,440,452	4,482,146	6,070,075	4,716,322	4,716,322
Assessed value	711,970,612	711,970,612	722,476,271	722,476,271	722,476,271	722,476,271
Tax rate	\$ 6.37	\$ 6.24	\$ 6.20	\$ 8.40	\$ 6.53	\$ 6.53

Town of Newmarket
 Fiscal Year 2017 Budget Worksheet
 Department - Town Council

Account Description	Account Number	FY 2015				FY 2016			FY 2017			
		Original Budget	Final Budget	Actual Expenditure	% Change	Original Budget	Actual Expenditure	% Change	Dept. Head Proposed	% Change	Town Admin. Proposed	% Change
TC - ELECTED SALARIES	01-401-100-0000	\$ 11,000	\$ 11,000	\$ 11,000	0.00%	\$ 11,000	\$ 5,500	0.00%	\$ 11,000	0.00%	\$ 11,000	0.00%
TC - PART-TIME	01-401-103-0000	7,800	8,980	9,458	16.10%	7,800	1,654	-13.14%	7,800	0.00%	7,800	0.00%
TC - TRAINING	01-401-190-0000	250	250	-	0.00%	250	-	0.00%	250	0.00%	250	0.00%
TC - GENERAL SUPPLIES	01-401-202-0000	-	2,405	405	1451.61%	250	-	-89.60%	250	0.00%	250	0.00%
TC - CONTINGENCY/GRANTS	01-401-450-0000	-	-	-	0.00%	-	-	0.00%	10,000	0.00%	-	0.00%
Department Total		<u>\$ 19,050</u>	<u>\$ 22,635</u>	<u>\$ 20,863</u>		<u>\$ 19,300</u>	<u>\$ 7,154</u>		<u>\$ 29,300</u>		<u>\$ 19,300</u>	
% Change		0.34%	18.26%			1.31%			51.81%		0.00%	

Positions:

Chairman (1)	\$ 2,000	\$ 2,000		\$ 2,000		\$ 2,000	\$ 2,000
Councilor (6)	9,000	9,000		9,000		9,000	9,000
Recording Secretary (1)	7,800	7,800		7,800		7,800	7,800
Total Staffing Costs	<u>\$ 18,800</u>	<u>\$ 18,800</u>		<u>\$ 18,800</u>		<u>\$ 18,800</u>	<u>\$ 18,800</u>

Assumptions:

Payroll costs are increased according to a five-year historical CPI-U average of:

Discussion:

Elected Salaries - These amounts are set pursuant to Section 3.6 of the Town Charter.

Training - Councilors may attend training sessions applicable to their position.

General Supplies - The Recording Secretary consumes supplies during their normal course of business.

Contingency - The purpose of a contingency fund is to pay for costs not anticipated during the normal budget process. Pursuant to RSA 31:98-a, this line-item shall not exceed 1% of the prior year's appropriation, excluding capital expenditures and amortization of debt. Pursuant to the same RSA, Town Meeting must approve this line-item separate from the operating article.

Town of Newmarket
 Fiscal Year 2017 Budget Worksheet
 Department - Town Administrator

Account Description	Account Number	FY 2015				FY 2016			FY 2017			
		Original Budget	Final Budget	Actual Expenditure	% Change	Original Budget	Actual Expenditure	% Change	Dept. Head Proposed	% Change	Town Admin. Proposed	% Change
TA - FULL TIME SALARIES	01-402-101-000C	\$ 129,394	\$ 126,394	\$ 128,081	-2.33%	\$ 129,394	\$ 30,961	2.37%	\$ 135,095	4.41%	\$ 135,095	4.41%
TA - PART TIME SALARIES	01-402-103-0000	4,000	4,000	3,580	-9.19%	4,000	1,879	0.00%	4,000	0.00%	4,000	0.00%
TA - TRAINING/STAFF DEV	01-402-190-0000	3,000	3,000	3,552	0.00%	3,000	1,509	0.00%	3,500	16.67%	3,500	16.67%
TA - POSTAGE	01-402-201-0000	3,000	3,000	2,163	0.00%	3,000	643	0.00%	3,000	0.00%	3,000	0.00%
TA - GENERAL SUPPLIES	01-402-202-0000	11,000	10,883	11,336	-1.06%	11,000	3,143	1.08%	11,500	4.55%	11,500	4.55%
TA - COMMUNICATION SERVICES	01-402-301-0000	4,000	4,000	4,192	0.00%	4,100	761	2.50%	4,200	2.44%	4,200	2.44%
TA - DUES/SUBSCRIPTIONS	01-402-310-0002	8,000	8,000	10,448	-17.70%	9,000	358	12.50%	10,500	16.67%	10,500	16.67%
TA - ADVERTISING	01-402-310-0003	2,500	2,500	5,097	-21.41%	2,500	-	0.00%	2,500	0.00%	2,500	0.00%
TA - BOOKS	01-402-310-0005	750	750	300	0.00%	500	-	-33.33%	500	0.00%	500	0.00%
TA - EQUIPMENT MAINTENA	01-402-402-0000	5,000	5,000	6,215	-21.02%	5,000	1,971	0.00%	8,344	66.88%	8,344	66.88%
TA - PRINTING/PUBLISHING	01-402-501-0000	3,000	3,000	3,254	-33.33%	3,000	-	0.00%	3,500	16.67%	3,500	16.67%
TA - CONTRACTED SERVICE	01-402-702-0000	2,500	2,500	-	0.00%	2,500	20	0.00%	2,500	0.00%	2,500	0.00%
Department Total		\$ 176,144	\$ 173,027	\$ 178,219		\$ 176,994	\$ 41,246		\$ 189,139		\$ 189,139	
% Change		-16.30%	-4.83%			0.48%			6.86%		6.86%	

Town of Newmarket
 Fiscal Year 2017 Budget Worksheet
 Department - Finance

Account Description	Account Number	FY 2015				FY 2016			FY 2017			
		Original Budget	Final Budget	Actual Expenditure	% Change	Original Budget	Actual Expenditure	% Change	Dept. Head Proposed	% Change	Town Admin. Proposed	% Change
FINANCE - ELECTED OFFICIALS	01-403-100-0000	\$ 5,900	\$ 5,900	\$ 5,600	0.00%	\$ 900	\$ 1,667	-84.75%	\$ 900	0.00%	\$ 900	0.00%
FINANCE - FULL TIME SALARIES	01-403-101-0000	158,725	154,025	144,930	-3.47%	163,725	30,982	6.30%	174,394	6.52%	172,544	5.39%
FINANCE - PART TIME SALARIES	01-403-103-0000	-	-	-	0.00%	5,000	-	0.00%	5,000	0.00%	5,000	0.00%
FINANCE - TRAINING/STAFF DEVELOPMENT	01-403-190-0000	1,000	-	-	-100.00%	-	41	0.00%	-	0.00%	-	0.00%
FINANCE - GENERAL SUPPLIES	01-403-202-0000	5,600	6,362	5,825	13.61%	5,000	1,012	-21.41%	5,000	0.00%	5,000	0.00%
FINANCE - COMMUNICATIONS SERVICES	01-403-301-0000	2,300	4,831	2,315	110.04%	2,400	542	-50.32%	2,400	0.00%	2,400	0.00%
FINANCE - BUDGET COMMITTEE EXPENSES	01-403-310-0001	200	200	-	-64.54%	600	-	200.00%	600	0.00%	600	0.00%
FINANCE - DUES/SUBSCRIPTIONS	01-403-310-0002	300	-	-	-100.00%	300	-	0.00%	-	-100.00%	-	-100.00%
FINANCE - ADVERTISING	01-403-310-0003	2,000	153	153	0.00%	1,000	-	553.59%	500	-50.00%	500	-50.00%
FINANCE - EQUIPMENT MAINTENANCE	01-403-402-0000	2,600	712	861	18.67%	600	446	-15.73%	900	50.00%	900	50.00%
FINANCE - AUDIT	01-403-703-0000	20,550	20,550	20,550	-3.07%	21,450	10,341	4.38%	24,000	11.89%	24,000	11.89%
Department Total		\$ 199,175	\$ 192,733	\$ 180,234		\$ 200,975	\$ 45,031		\$ 213,694		\$ 211,844	
% Change		-5.01%	-2.18%			0.90%			6.33%		5.41%	

Town of Newmarket
Fiscal Year 2017 Budget Worksheet
Department - Human Resources

Account Description	Account Number	FY 2015				FY 2016			FY 2017			
		Original Budget	Final Budget	Actual Expenditure	% Change	Original Budget	Actual Expenditure	% Change	Dept. Head Proposed	% Change	Town Admin. Proposed	% Change
EMP BEN - FICA	01-404-150-0000	\$ 172,772	\$ 113,674	\$ 117,447	2.18%	\$ 111,000	\$ 28,123	-2.29%	\$ 124,089	11.72%	\$ 124,089	11.72%
EMP BEN - MEDICARE	01-404-151-0000	40,407	40,407	41,492	-0.47%	43,407	9,886	10.48%	45,134	1.11%	45,134	1.11%
EMP BEN - PRE-EMPOLYMENT TESTINC	01-404-152-0000	1,000	1,000	393	0.00%	750	150	-25.00%	2,740	265.33%	2,740	265.33%
EMP BEN - HEALTH INSURANCE	01-404-155-0000	518,565	552,123	480,701	15.13%	526,976	124,914	-4.55%	600,164	13.89%	600,164	13.89%
EMP BEN - NH RETIREMENT	01-404-156-0000	397,313	390,020	399,871	1.51%	397,313	100,578	2.91%	426,379	6.23%	426,379	6.23%
EMP BEN - ICMA RETIREMENT	01-404-157-0000	-	-	-	0.00%	-	-	0.00%	-	0.00%	-	0.00%
EMP BEN - LIFE/DISABILITY BENE	01-404-159-0000	28,639	28,639	23,942	11.86%	25,575	5,405	-10.70%	27,660	8.15%	27,660	8.15%
EMP BEN - WORKERS COMPENSATION	01-404-160-0000	53,965	45,904	43,747	-60.39%	113,990	117,451	148.32%	125,389	10.00%	125,389	10.00%
EMP BEN - UNEMPLOYMENT	01-404-161-0000	6,212	4,203	4,202	-61.51%	6,523	-	55.20%	4,413	-32.34%	4,413	-32.34%
EMP BEN - EMPLOYEE TESTING	01-404-162-0000	600	600	732	-75.98%	600	-	0.00%	2,600	333.33%	600	0.00%
HR - TRAINING STAFF DEVELOPMENT	01-404-190-0000	-	-	788	-100.00%	2,500	1,612	0.00%	5,000	100.00%	2,500	0.00%
EMP BEN - MERIT	01-404-197-0000	50,000	50,000	-	0.00%	35,000	-	-30.00%	75,000	114.29%	45,000	28.57%
EMP BEN - LONGEVITY	01-404-198-0000	17,325	14,625	14,625	3.17%	18,675	-	27.69%	22,275	19.28%	22,275	19.28%
EMP BEN - PROPERTY LIABILITY INSUR	01-404-504-0006	98,911	85,305	85,305	25.43%	89,570	93,845	5.00%	103,230	15.25%	103,230	15.25%
EMP BEN - INSURANCE DEDUCTIBLE	01-404-504-0007	-	-	1,000	-100.00%	-	1,000	0.00%	-	0.00%	-	0.00%
Department Total		\$ 1,385,709	\$ 1,326,500	\$ 1,214,246		\$ 1,371,879	\$ 482,964		\$ 1,564,073		\$ 1,529,573	
% Change		1.65%	5.56%			-1.00%			13.57%		11.06%	

Town of Newmarket
 Fiscal Year 2017 Budget Worksheet
 Department - Town Clerk/Tax Collector

Account Description	Account Number	FY 2015				FY 2016			FY 2017			
		Original Budget	Final Budget	Actual Expenditure	% Change	Original Budget	Actual Expenditure	% Change	Dept. Head Proposed	% Change	Town Admin. Proposed	% Change
TC/TC - FULL TIME SALARIES	01-405-101-0000	\$ 99,362	\$ 99,362	\$ 103,248	-5.15%	\$ 101,548	\$ 25,507	2.20%	\$ 108,021	6.37%	\$ 105,904	4.29%
TC/TC - PART TIME SALARIES	01-405-103-0000	26,581	26,581	30,736	-32.81%	27,410	7,592	3.12%	46,060	68.04%	45,157	64.75%
TC/TC - ELECTION OFFICIALS	01-405-103-0070	6,540	4,040	3,980	-2.42%	5,106	-	26.39%	8,925	74.79%	8,925	74.79%
TC/TC - TRAINING STAFF DEVELOPMENT	01-405-190-0000	3,570	1,813	2,448	-42.81%	2,600	351	43.41%	2,600	0.00%	2,600	0.00%
TC/TC - POSTAGE	01-405-201-0000	6,966	6,966	9,536	-39.09%	8,966	1,219	28.71%	10,167	13.40%	10,167	13.40%
TC/TC - SPECIAL POSTAGE	01-405-201-1000	5,600	2,600	-	55.41%	-	-	-100.00%	-	0.00%	-	0.00%
TC/TC - GENERAL SUPPLIES	01-405-202-0000	3,300	3,300	2,303	0.30%	3,300	705	0.00%	3,300	0.00%	3,300	0.00%
TC/TC - COMMUNICATION SERVICES	01-405-301-0000	1,600	1,600	1,595	6.67%	1,600	245	0.00%	1,600	0.00%	1,600	0.00%
TC/TC - DUES/SUBSCRIPTIONS	01-405-310-0002	650	650	308	0.00%	360	-	-44.62%	489	35.83%	489	35.83%
TC/TC - ADVERTISING	01-405-310-0003	200	200	129	0.00%	-	231	-100.00%	-	0.00%	-	0.00%
TC/TC - ELECTION/REGISTRATION	01-405-310-0070	4,975	4,975	4,924	-36.18%	4,380	75	-11.96%	8,113	85.23%	8,113	85.23%
TC/TC - EQUIPMENT MAINTENANCE	01-405-402-0000	1,400	1,400	997	2.19%	1,400	367	0.00%	1,400	0.00%	1,400	0.00%
TC/TC - DEED RESEARCH	01-405-702-0000	2,600	2,600	2,082	0.00%	2,600	172	0.00%	2,575	-0.96%	2,575	-0.96%
TC/TC - EQUIPMENT PURCHASE	01-405-800-0000	2,500	1,370	926	-45.20%	2,500	-	82.48%	2,500	0.00%	2,500	0.00%
TC/TC - CODIFICATION	01-405-702-1000	700	700	(1,670)	-95.61%	500	-	-28.57%	950	90.00%	950	90.00%
Department Total		\$ 166,544	\$ 158,157	\$ 161,542		\$ 162,270	\$ 36,465		\$ 196,700		\$ 193,680	
% Change		-8.56%	-21.15%			-2.57%			21.22%		19.36%	

Positions:

Moderator	\$ 375	\$ 375	\$ 900	\$	\$
Town Clerk/Tax Collector	53,000	53,000	53,000	56,381	55,276
Deputy Town Clerk/Tax Collector	48,548	48,548	48,548	51,640	50,628
Part-time Town Clerk/Tax Collector Clerk (2)	27,410	27,410	27,410	46,060	45,157
Election Officials	4,140	4,140	4,206	8,925	8,925
Total Staffing Costs	\$ 133,473	\$ 133,473	\$ 134,064	\$ 163,006	\$ 159,986

Assumptions:

Payroll costs are increased according to a five-year historical CPI-U average of: 2%
 Compensation for the Moderator must be adjusted pursuant to Section 6.3 of the Town's Charter.

Town of Newmarket
 Fiscal Year 2017 Budget Worksheet
 Department - Code Enforcement

Account Description	Account Number	FY 2015				FY 2016			FY 2017			
		Original Budget	Final Budget	Actual Expenditure	% Change	Original Budget	Actual Expenditure	% Change	Dept. Head Proposed	% Change	Town Admin. Proposed	% Change
CODE - FULL-TIME SALARIES	01-407-101-0000	\$ 25,355	\$ 25,355	\$ 26,556	-1.93%	\$ 25,355	\$ 6,500	0.00%	\$ 25,863	2.00%	\$ 25,356	0.00%
CODE - PART TIME SALARIES	01-407-103-0000	37,318	37,658	41,045	4.98%	37,318	9,623	-0.90%	39,698	6.38%	38,919	4.29%
CODE - TRAINING	01-407-190-0000	500	500	405	0.00%	1,000	75	100.00%	1,000	0.00%	1,000	0.00%
CODE - POSTAGE	01-407-201-0000	300	300	137	0.00%	130	20	-56.67%	130	0.00%	130	0.00%
CODE - GENERAL SUPPLIES	01-407-202-0000	1,500	1,500	993	45.91%	2,700	731	80.00%	2,700	0.00%	2,700	0.00%
CODE - TELEPHONE	01-407-301-0000	1,000	1,000	922	0.00%	500	223	-50.00%	1,000	100.00%	1,000	100.00%
CODE - DUES/SUBSCRIPTIONS	01-407-310-0002	500	500	425	-30.56%	-	12	-100.00%	400	0.00%	400	0.00%
CODE - EQUIPMENT MAINTENANCE	01-407-402-0000	200	200	-	0.00%	200	-	0.00%	200	0.00%	200	0.00%
CODE - LAB TESTING	01-407-702-0000	50	50	-	0.00%	50	-	0.00%	50	0.00%	50	0.00%
Department Total		\$ 66,723	\$ 67,063	\$ 70,483		\$ 67,253	\$ 17,184		\$ 71,041		\$ 69,755	
% Change		4.40%	2.43%			0.79%			5.63%		3.72%	
Positions:												
Code Enforcement Officer		\$ 37,318	\$ 37,318			\$ 37,318			\$ 39,698		\$ 38,919	
Secretary		25,355	25,355			25,355			25,863		25,356	
Part-time Secretary		-	-			-			3,000		3,000	
Total Staffing Costs		\$ 62,673	\$ 62,673			\$ 62,673			\$ 68,561		\$ 67,275	

Town of Newmarket
 Fiscal Year 2017 Budget Worksheet
 Department - Welfare

Account Description	Account Number	FY 2015				FY 2016			FY 2017			
		Original Budget	Final Budget	Actual Expenditure	% Change	Original Budget	Actual Expenditure	% Change	Dept. Head Proposed	% Change	Town Admin. Proposed	% Change
DIR ASSIST - PART-TIME SALARIES	01-408-103-000C	\$ 21,320	\$ 21,320	\$ 19,418	2.50%	\$ 22,320	\$ 5,252	4.69%	\$ 24,402	9.33%	\$ 23,943	7.27%
DIR ASSIST - TRAINING/STAFF DEVELOP	01-408-190-0000	150	150	-	0.00%	150	-	0.00%	150	0.00%	150	0.00%
DIR ASSIST - GENERAL SUPPLIES	01-408-202-0000	200	200	612	0.00%	200	63	-43.82%	200	0.00%	200	0.00%
DIR ASSIST - DUES/SUBSCRIPTIONS	01-408-310-0002	50	50	-	0.00%	50	-	0.00%	50	0.00%	50	0.00%
DIR ASSIST - FOOD	01-408-315-0038	2,000	2,000	60	-50.00%	1,500	-	0.00%	1,500	0.00%	1,000	-33.33%
DIR ASSIST - RENT	01-408-315-0039	30,000	11,000	12,305	-81.67%	15,000	1,250	0.00%	15,000	0.00%	15,000	0.00%
DIR ASSIST - ELECTRICITY	01-408-315-0040	3,000	850	-	-89.57%	1,500	-	50.00%	1,500	0.00%	1,000	-33.33%
DIR ASSIST - HEAT	01-408-315-0041	3,000	-	-	-100.00%	2,500	-	0.00%	2,500	0.00%	2,000	-20.00%
DIR ASSIST - MEDICAL	01-408-315-0042	2,000	198	198	-97.80%	2,000	-	0.00%	2,000	0.00%	1,500	-25.00%
DIR ASSIST - MISCELLANEOUS	01-408-315-0043	3,000	-	1,500	-100.00%	3,000	750	233.33%	3,000	0.00%	1,500	-50.00%
Department Total		\$ 64,720	\$ 35,768	\$ 34,092		\$ 48,220	\$ 7,315		\$ 50,302		\$ 46,343	
% Change		0.81%	-68.40%			-25.49%			4.32%		-3.89%	

Town of Newmarket
 Fiscal Year 2017 Budget Worksheet
 Department - Assessor

Account Description	Account Number	FY 2015				FY 2016			FY 2017			
		Original Budget	Final Budget	Actual Expenditure	% Change	Original Budget	Actual Expenditure	% Change	Dept. Head Proposed	% Change	Town Admin. Proposed	% Change
ASSESS - FULL TIME SALARIES	01-409-101-000C	\$ 16,973	\$ -	\$ -	-100.00%	\$ -	\$ -	0.00%	\$ -	0.00%	\$ -	0.00%
ASSESS - CONTRACTED SRVC	01-409-130-0000	40,000	42,068	37,993	0.00%	55,000	19,740	30.74%	60,475	9.95%	60,475	9.95%
ASSESS - TRAINING	01-409-190-0000	200	213	213	-29.00%	-	-	-100.00%	200	0.00%	-	0.00%
ASSESS - MILEAGE	01-409-191-0000	250	-	-	-100.00%	-	-	0.00%	350	0.00%	-	0.00%
ASSESS - POSTAGE	01-409-201-0000	500	82	85	-96.85%	500	3	509.76%	500	0.00%	500	0.00%
ASSESS - GENERAL SUPPLIES	01-409-202-0000	500	100	95	-90.00%	500	-	400.00%	500	0.00%	500	0.00%
ASSESS - DUES/SUBSCRIPTIONS	01-409-310-0002	900	20	20	-97.78%	350	-	1650.00%	350	0.00%	150	-57.14%
ASSESS - SOFTWARE	01-409-407-0000	7,400	7,400	7,400	2.07%	7,550	-	2.03%	7,700	1.99%	7,700	1.99%
Department Total		\$ 66,723	\$ 49,883	\$ 45,805		\$ 63,900	\$ 19,743		\$ 70,075		\$ 69,325	
% Change		-8.88%	-31.88%			-4.23%			9.66%		8.49%	

Town of Newmarket
 Fiscal Year 2017 Budget Worksheet
 Department - Legal

Account Description	Account Number	FY 2015				FY 2016			FY 2017			
		Original Budget	Final Budget	Actual Expenditure	% Change	Original Budget	Actual Expenditure	% Change	Dept. Head Proposed	% Change	Town Admin. Proposed	% Change
LEGAL - LEGAL EXPENSES	01-410-602-0000	\$ 75,000	\$ 82,500	\$ 90,308	-39.15%	\$ 80,000	\$ 14,153	-3.03%	\$ 80,000	0.00%	\$ 80,000	0.00%
Department Total		\$ 75,000	\$ 82,500	\$ 90,308		\$ 80,000	\$ 14,153		\$ 80,000		\$ 80,000	
% Change		11.11%	-39.15%			6.67%			0.00%		0.00%	

Town of Newmarket
 Fiscal Year 2017 Budget Worksheet
 Department - Planning

Account Description	Account Number	FY 2015				FY 2016			FY 2017			
		Original Budget	Final Budget	Actual Expenditure	% Change	Original Budget	Actual Expenditure	% Change	Dept. Head Proposed	% Change	Town Admin. Proposed	% Change
PLAN - FULL TIME SALARIES	01-411-101-000C	\$ 95,708	\$ 95,708	\$ 98,361	-0.52%	\$ 95,708	\$ 24,315	0.00%	\$ 100,705	5.22%	\$ 98,731	3.16%
PLAN - PART TIME SALARIESW	01-411-103-0000	2,000	2,000	1,366	-33.33%	2,000	1,136	0.00%	2,000	0.00%	2,000	0.00%
PLAN - TRAINING/STAFF DEVELOPMEN	01-411-190-0000	1,500	1,500	614	-40.00%	1,500	395	0.00%	1,500	0.00%	1,500	0.00%
PLAN - POSTAGE	01-411-201-0000	2,000	2,000	1,418	0.00%	2,000	199	0.00%	2,500	25.00%	2,500	25.00%
PLAN - GENERAL SUPPLIES	01-411-202-0000	2,000	2,000	3,530	0.00%	2,000	481	0.00%	2,000	0.00%	2,000	0.00%
PLAN - MAPPING SUPPLIES	01-411-202-0054	4,000	4,000	4,000	0.00%	4,000	-	0.00%	4,000	0.00%	4,000	0.00%
PLAN - COMMUNICATIONS SERVICES	01-411-301-0000	600	600	702	0.00%	600	108	0.00%	600	0.00%	600	0.00%
PLAN - DUES/SUBSCRIPTIONS	01-411-310-0002	8,345	8,345	7,999	-10.70%	8,345	400	0.00%	8,345	0.00%	8,345	0.00%
PLAN - ADVERTISING	01-411-310-0003	2,000	2,000	1,949	0.00%	2,000	127	0.00%	2,000	0.00%	2,000	0.00%
PLAN - TAX MAPS	01-411-702-0000	-	-	25	-100.00%	1,000	1,008	0.00%	1,000	0.00%	1,000	0.00%
PLAN - CONTRACTED SERVICES	01-411-703-0000	10,000	10,000	10,554	0.00%	10,000	-	0.00%	20,000	100.00%	-	-100.00%
Department Total		\$ 128,153	\$ 128,153	\$ 130,517		\$ 129,153	\$ 28,169		\$ 144,650		\$ 122,676	
% Change		6.69%	3.63%			0.78%			12.00%		-5.0%	

Town of Newmarket
 Fiscal Year 2017 Budget Worksheet
 Department - Conservation Commission

Account Description	Account Number	FY 2015				FY 2016			FY 2017			
		Original Budget	Final Budget	Actual Expenditure	% Change	Original Budget	Actual Expenditure	% Change	Dept. Head Proposed	% Change	Town Admin. Proposed	% Change
CON COMM - PART TIME SALARIES	01-413-103-000C	\$ 1,000	\$ 1,560	\$ 2,033	56.00%	\$ 1,000	\$ 394	-35.90%	\$ 2,000	100.00%	\$ 2,000	100.00%
CON COMM - POSTAGE	01-413-201-0000	60	60	-	0.00%	60	-	0.00%	60	0.00%	60	0.00%
CON COMM - GENERAL SUPPLI	01-413-202-0000	200	200	1,000	0.00%	200	563	0.00%	200	0.00%	200	0.00%
CON COMM - DUES/SUBSCRIPT	01-413-310-0002	390	390	330	0.00%	390	-	0.00%	390	0.00%	390	0.00%
CON COMM - CONTRACTED SERVICES	01-413-702-0000	291	291	164	0.00%	291	-	0.00%	291	0.00%	291	0.00%
Department Total		\$ 1,941	\$ 2,501	\$ 3,526		\$ 1,941	\$ 957		\$ 2,941		\$ 2,941	
% Change		0.00%	28.85%			0.00%			51.52%		51.52%	

Town of Newmarket
 Fiscal Year 2017 Budget Worksheet
 Department - Economic Development

Account Description	Account Number	FY 2015				FY 2016			FY 2017			
		Original Budget	Final Budget	Actual Expenditure	% Change	Original Budget	Actual Expenditure	% Change	Dept. Head Proposed	% Change	Town Admin. Proposed	% Change
ECON DEV - OPERATING EXPENSE	01-414-310-000C	\$ 1,000	\$ 13,845	\$ 15,360	1284.50%	\$ 1,000	\$ -	-92.78%	\$ 10,000	900.00%	\$ 2,500	150.00%
Department Total		\$ 1,000	\$ 13,845	\$ 15,360		\$ 1,000	\$ -		\$ 10,000		\$ 2,500	
% Change		-50.00%	31.86%			0.00%			900.00%		150.00%	

Town of Newmarket
 Fiscal Year 2017 Budget Worksheet
 Department - Debt Service

Account Description	Account Number	FY 2015				FY 2016			FY 2017			
		Original Budget	Final Budget	Actual Expenditure	% Change	Original Budget	Actual Expenditure	% Change	Dept. Head Proposed	% Change	Town Admin. Proposed	% Change
DEBT SER - PRINCIPLE	01-418-950-0000	\$ 100,000	\$ 100,000	\$ 100,000	0.00%	\$ 100,000	\$ -	0.00%	\$ 100,000	0.00%	\$ 100,000	0.00%
DEBT SER - INTEREST	01-418-951-0000	41,550	38,459	38,458	-16.03%	31,959	27,170	-16.90%	29,759	-6.88%	29,759	-6.88%
Department Total		<u>\$ 141,550</u>	<u>\$ 138,459</u>	<u>\$ 138,458</u>		<u>\$ 131,959</u>	<u>\$ 27,170</u>		<u>\$ 129,759</u>		<u>\$ 129,759</u>	
% Change		-49.77%	-5.03%			-6.78%			-1.67%		-1.67%	

Town of Newmarket
 Fiscal Year 2017 Budget Worksheet
 Department - Information Technology

Account Description	Account Number	FY 2015				FY 2016			FY 2017			
		Original Budget	Final Budget	Actual Expenditure	\$ Change	Original Budget	Actual Expenditure	\$ Change	Dept. Head Proposed	% Change	Town Admin. Proposed	% Change
MIS - FULL TIME SALARIES	01-420-101-000C	\$ 65,377	\$ 65,377	\$ 67,276	-0.01%	\$ 65,377	\$ 16,551	0.00%	\$ 69,547	6.38%	\$ 68,183	4.29%
MIS - PART TIME SALARIES	01-420-103-0000	3,000	-	-	0.00%	-	-	0.00%	-	0.00%	-	0.00%
CHANNEL 13 PART TIME SALARIES	01-421-103-0000	21,887	21,887	22,808	3.62%	21,887	5,537	0.00%	23,543	7.57%	23,086	5.48%
MIS - TRAINING	01-420-190-0000	1,000	-	-	-100.00%	1,000	-	0.00%	1,000	0.00%	1,000	0.00%
MIS - GENERAL SUPPLIES	01-420-202-0000	2,500	2,500	2,845	-30.32%	2,500	1,010	0.00%	2,500	0.00%	2,500	0.00%
MIS - COMMUNICATION SERVICE	01-420-301-0000	500	500	707	-54.55%	600	100	20.00%	600	0.00%	600	0.00%
MIS - DUES SUBSCRIPTIONS	01-420-310-0002	275	275	-	5.36%	275	-	0.00%	275	0.00%	275	0.00%
MIS - SOFTWARE MAINT	01-420-407-0000	47,500	45,958	41,618	7.38%	40,000	10,096	-12.96%	42,500	6.25%	42,500	6.25%
MIS - REPAIRS/MAINT	01-420-409-0000	4,000	4,000	4,419	-11.31%	4,500	220	12.50%	4,500	0.00%	4,500	0.00%
MIS - SOFTWARE LICENSES	01-420-414-0000	4,500	4,500	1,339	0.00%	4,500	-	0.00%	4,500	0.00%	4,500	0.00%
MIS - VENDOR SUPPORT	01-420-702-0000	1,500	1,500	-	0.00%	1,000	-	-33.33%	1,500	50.00%	1,500	50.00%
MIS - NEW EQUIPMENT	01-420-800-0000	10,000	10,000	9,353	-18.39%	12,000	1,524	20.00%	12,000	0.00%	12,000	0.00%
CHANNEL 13 MISC EQUIPMENTS	01-421-202-0000	5,000	5,000	4,995	0.00%	6,000	250	20.00%	6,000	0.00%	6,000	0.00%
CHANNEL 13 OPERATING EXPENSE	01-421-310-0000	2,500	2,500	1,844	0.00%	2,500	-	0.00%	2,500	0.00%	2,500	0.00%
Department Total		\$ 169,539	\$ 163,997	\$ 157,204		\$ 162,139	\$ 35,289		\$ 170,965		\$ 169,144	
% Change		3.11%	-0.01%			-4.36%			5.44%		4.32%	

Town of Newmarket
 Fiscal Year 2017 Budget Worksheet
 Department - Police

Account Description	Account Number	FY 2015				FY 2016			FY 2017			
		Original Budget	Final Budget	Actual Expenditure	% Change	Original Budget	Actual Expenditure	% Change	Dept. Head Proposed	% Change	Town Admin. Proposed	% Change
POLICE - FULL TIME SALARIES	01-438-101-0000	\$ 988,382	\$ 973,382	\$ 995,883	-2.30%	\$ 1,013,622	\$ 238,110	4.13%	\$ 1,043,266	2.92%	\$ 1,037,437	2.35%
POLICE - PART-TIME SALARIES	01-438-103-0000	35,000	35,000	31,625	5.44%	35,000	7,456	0.00%	41,558	18.74%	41,558	18.74%
POLICE - OVERTIME	01-438-102-0000	105,140	105,140	105,429	6.68%	105,140	35,498	0.00%	107,010	1.78%	107,010	1.78%
POLICE - MEDICAL	01-438-162-0000	2,500	2,500	3,002	0.00%	2,500	778	0.00%	2,500	0.00%	2,500	0.00%
POLICE - TRAINING/STAFF DEVELOPMENT	01-438-190-0000	10,000	10,000	9,566	0.00%	10,000	-	0.00%	10,000	0.00%	10,000	0.00%
POLICE - TRAVEL/MILEAGE	01-438-191-0000	250	250	109	-60.54%	600	20	140.00%	600	0.00%	600	0.00%
POLICE - UNIFORMS	01-438-193-0000	8,800	8,800	6,309	0.00%	8,800	2,271	0.00%	8,800	0.00%	8,800	0.00%
POLICE - EDUCATIONAL INCENTIVE	01-438-194-0000	5,000	5,000	4,500	11.11%	5,000	4,100	0.00%	5,000	0.00%	5,000	0.00%
POLICE - CLEANING ALLOWANCE	01-438-195-0000	2,500	2,500	2,500	0.00%	2,500	2,250	0.00%	2,500	0.00%	2,500	0.00%
POLICE - CRIMINAL INVESTIGATION	01-438-199-0000	2,000	2,000	1,252	0.00%	2,000	225	0.00%	2,000	0.00%	2,000	0.00%
POLICE - YOUTH/PUBLIC RELATIONS	01-438-200-0000	2,500	2,500	732	0.00%	2,500	-	0.00%	2,500	0.00%	2,500	0.00%
POLICE - POSTAGE	01-438-201-0000	450	450	558	-25.00%	450	95	0.00%	450	0.00%	450	0.00%
POLICE - OFFICE SUPPLIES	01-438-202-0000	5,500	5,500	3,814	0.00%	5,500	1,026	0.00%	5,500	0.00%	5,500	0.00%
POLICE-GENERAL SUPPLIES	01-438-202-0438	400	400	320	-20.00%	400	60	0.00%	400	0.00%	400	0.00%
POLICE - GASOLINE	01-438-209-0000	30,320	30,320	21,774	-0.17%	34,000	4,795	12.14%	34,000	0.00%	34,000	0.00%
POLICE - COMMUNICATION SERVICES	01-438-301-0000	16,500	16,500	14,319	10.00%	16,500	2,631	0.00%	16,500	0.00%	16,500	0.00%
POLICE - DUES/MEMBERSHIPS	01-438-310-0002	4,210	4,210	3,415	0.00%	3,200	100	-23.99%	4,210	31.56%	4,210	31.56%
POLICE - BOOKS/PUBLICATIONS	01-438-310-0005	2,800	2,800	1,757	0.00%	2,800	-	0.00%	2,800	0.00%	2,800	0.00%
POLICE - EQUIPMENT/FIELD SUPPLIES	01-438-310-0044	6,000	6,000	4,950	0.00%	18,000	420	200.00%	6,000	-66.67%	6,000	-66.67%
POLICE - PRISONER EXPENSES	01-438-310-0045	1,200	1,200	1,090	-13.51%	1,200	8	0.00%	1,200	0.00%	1,200	0.00%
POLICE - EQUIP MAINTENANCE	01-438-402-0000	5,000	5,000	5,841	0.00%	5,000	793	0.00%	5,000	0.00%	5,000	0.00%
POLICE - EQUIPMENT LEASE	01-438-410-0000	26,900	26,900	23,754	0.00%	26,900	2,309	0.00%	26,900	0.00%	26,900	0.00%
POLICE - PRINTING/PUBLISHING	01-438-501-0000	2,800	2,800	2,806	0.00%	2,800	-	0.00%	2,800	0.00%	2,800	0.00%
POLICE - ANIMAL CONTROL	01-438-521-0000	600	600	480	0.00%	3,600	249	500.00%	3,600	0.00%	3,600	0.00%
Department Total		\$ <u>1,264,752</u>	\$ <u>1,249,752</u>	\$ <u>1,245,787</u>		\$ <u>1,308,012</u>	\$ <u>303,193</u>		\$ <u>1,335,094</u>		\$ <u>1,329,265</u>	
% Change		0.10%	-1.06%			3.42%			2.07%		1.62%	

Town of Newmarket
 Fiscal Year 2017 Budget Worksheet
 Department - PW Administration

Account Description	Account Number	FY 2015				FY 2016			FY 2017			
		Original Budget	Final Budget	Actual Expenditure	% Change	Original Budget	Actual Expenditure	% Change	Dept. Head Proposed	% Change	Town Admin. Proposed	% Change
PW ADMIN. - FULL TIME SALARIES	01-441-101-000C	\$ 118,136	\$ 118,136	\$ 119,978	4.13%	\$ 118,136	\$ 28,864	0.00%	\$ 121,467	2.82%	\$ 119,085	0.80%
PW ADMIN. - LABOR SALARIES	01-441-106-0000	220,711	220,711	224,600	0.57%	220,711	47,795	0.00%	235,755	6.82%	231,131	4.72%
PW ADMIN. - OVERTIME	01-441-102-0000	50,000	61,700	75,517	7.30%	50,000	1,941	-23.40%	75,000	50.00%	50,000	0.00%
PW ADMIN. - TRAINING/STAFF DEVELO	01-441-190-0000	500	500	1,000	0.00%	500	-	0.00%	1,000	100.00%	1,000	100.00%
PW ADMIN. - UNIFORMS	01-441-193-0000	13,500	13,500	8,456	-5.10%	14,000	1,577	3.57%	10,000	-28.57%	10,000	-28.57%
PW ADMIN. - POSTAGE	01-441-201-0000	100	100	36	0.00%	100	18	0.00%	100	0.00%	100	0.00%
PW ADMIN. - GENERAL SUPPLIES	01-441-202-0000	5,800	5,800	8,854	-39.55%	6,500	980	10.77%	9,000	38.46%	8,000	23.08%
PW ADMIN. - COMMUNICATION SERVIC	01-441-301-0000	7,000	7,000	8,007	0.00%	6,000	1,407	-16.67%	8,000	33.33%	6,000	0.00%
PW ADMIN. - DUES/MEMBERSHIPS	01-441-310-0002	300	300	813	0.00%	200	992	-50.00%	1,000	400.00%	1,000	400.00%
PW ADMIN. - ADVERTISING	01-441-310-0003	1,200	1,200	3,787	0.00%	1,200	268	0.00%	3,800	216.67%	1,200	0.00%
Department Total		\$ 417,247	\$ 428,947	\$ 451,048		\$ 417,347	\$ 83,840		\$ 465,122		\$ 427,516	
% Change		4.65%	1.82%			0.02%			11.45%		2.44%	

Town of Newmarket
 Fiscal Year 2017 Budget Worksheet
 Department - Roadway and Sidewalk

Account Description	Account Number	FY 2015				FY 2016			FY 2017			
		Original Budget	Final Budget	Actual Expenditure	% Change	Original Budget	Actual Expenditure	% Change	Dept. Head Proposed	% Change	Town Admin. Proposed	% Change
RDWY/SWK - GENERAL SUPPLIES	01-442-202-0000	\$ 10,500	\$ 10,500	\$ 15,329	-31.10%	\$ 15,000	\$ 3,908	42.86%	\$ 16,000	6.67%	\$ 16,000	6.67%
RDWY/SWK - WINTER SALT	01-442-205-0000	80,000	96,600	96,591	-9.72%	80,000	-	-17.18%	94,086	17.61%	80,000	0.00%
RDWY/SWK - WINTER SAND	01-442-208-0000	6,200	6,200	3,645	0.00%	6,200	-	0.00%	6,200	0.00%	6,200	0.00%
RDWY/SWK - PAVEMENT MARKING	01-442-213-0000	3,000	3,000	44	-12.25%	3,000	-	0.00%	3,500	16.67%	3,500	16.67%
RDWY/SWK - COLD MIX	01-442-250-0000	2,800	2,800	3,116	31.76%	2,800	-	0.00%	3,000	7.14%	3,000	7.14%
RDWY/SWK - ASPHALT	01-442-251-0000	125,000	125,000	126,741	-6.50%	125,000	-	0.00%	345,000	176.00%	125,000	0.00%
RDWY/SWK - EQUIPMENT LEASE	01-442-402-0000	12,500	12,500	9,947	-5.30%	12,500	-	0.00%	13,200	5.60%	13,200	5.60%
RDWY/SWK - CONTRACT STREET MAR	01-442-514-0000	6,000	6,000	5,728	-1.96%	6,000	-	0.00%	6,000	0.00%	6,000	0.00%
RDWY/SWK - CONTRACT WINTER EQU	01-442-516-0000	12,000	32,220	44,113	75.85%	15,000	-	-53.45%	25,000	66.67%	15,000	0.00%
RDWY/SWK - CURBSIDE WEED CONTR	01-442-527-0000	3,000	3,000	2,850	-21.57%	3,000	950	0.00%	3,000	0.00%	3,000	0.00%
RDWY/SWK - TREE SERVICE	01-442-528-0000	3,000	3,000	1,695	0.00%	3,000	-	0.00%	3,000	0.00%	3,000	0.00%
RDWY/SWK - WEATHER SERVICE	01-442-531-0000	2,070	2,070	2,070	0.00%	2,070	-	0.00%	2,070	0.00%	2,070	0.00%
RDWY/SWK - ENGINEERING	01-442-704-0000	30,000	30,000	866	1263.64%	25,000	-	-16.67%	30,000	20.00%	25,000	0.00%
RDWY/SWK SDWK CONST	01-442-705-0000	88,000	88,000	90,485	-6.40%	88,000	7,164	0.00%	-	-100.00%	-	-100.00%
Department Total		\$ 384,070	\$ 420,890	\$ 403,220		\$ 386,570	\$ 12,022		\$ 550,056		\$ 300,970	
% Change		10.78%	2.55%			0.65%			42.29%		-22.14%	

Town of Newmarket
 Fiscal Year 2017 Budget Worksheet
 Department - Street Lighting

Account Description	Account Number	FY 2015				FY 2016			FY 2017			
		Original Budget	Final Budget	Actual Expenditure	% Change	Original Budget	Actual Expenditure	% Change	Dept. Head Proposed	% Change	Town Admin. Proposed	% Change
STREET LIGHT - FIXTURES	01-446-202-000C	\$ 2,000	\$ 2,000	\$ 2,561	0.00%	\$ 2,000	\$ 397	0.00%	\$ 2,000	0.00%	\$ 2,000	0.00%
STREET LIGHT - ELECTRICITY	01-446-302-0000	44,250	41,750	46,469	-4.68%	44,250	6,743	5.99%	48,000	8.47%	47,000	6.21%
Department Total		\$ 46,250	\$ 43,750	\$ 49,030		\$ 46,250	\$ 7,140		\$ 50,000		\$ 49,000	
% Change		0.98%	-4.48%			0.00%			8.11%		5.95%	

Town of Newmarket
 Fiscal Year 2017 Budget Worksheet
 Department - Bridges

Account Description	Account Number	FY 2015				FY 2016			FY 2017			
		Original Budget	Final Budget	Actual Expenditure	% Change	Original Budget	Actual Expenditure	% Change	Dept. Head Proposed	% Change	Town Admin. Proposed	% Change
BRIDGES - Guardrails	New Account	\$ -	\$ -	\$ -	-100.00%	\$ -	\$ -	0.00%	\$ 10,000	0.00%	\$ -	0.00%
Department Total		\$ -	\$ -	\$ -		\$ -	\$ -		\$ 10,000		\$ -	
% Change		0.00%	0.00%			0.00%			0.00%		0.00%	

Town of Newmarket
 Fiscal Year 2017 Budget Worksheet
 Department - Buildings and Grounds

Account Description	Account Number	FY 2015				FY 2016			FY 2017			
		Original Budget	Final Budget	Actual Expenditure	% Change	Original Budget	Actual Expenditure	% Change	Dept. Head Proposed	% Change	Town Admin. Proposed	% Change
BLD/GRNDS - FULL-TIME SALARIES	01-448-101-000C	\$ 89,462	\$ 89,462	\$ 61,945	45.75%	\$ 61,382	\$ 15,560	-31.39%	\$ 64,731	5.46%	\$ 63,461	3.39%
BLD/GRNDS - PART TIME SALARIES	01-448-103-0000	60,340	60,340	77,495	-32.52%	88,420	25,548	46.54%	87,834	-0.66%	86,247	-2.46%
BLD/GRNDS - OVERTIME	01-448-102-0000	3,000	3,000	2,721	0.00%	3,000	1,118	0.00%	3,000	0.00%	3,000	0.00%
BLD/GRNDS - GENERAL SUPPLIES	01-448-202-0000	10,000	10,000	9,558	0.00%	10,000	1,386	0.00%	10,000	0.00%	10,000	0.00%
BLD/GRNDS - ELECTRICITY-TOWN HALL	01-448-302-0000	10,500	10,500	11,141	0.00%	10,900	2,465	3.81%	12,000	10.09%	12,000	10.09%
BLD/GRNDS - ELECTRICITY - PARKS	01-448-302-0406	1,000	1,000	1,128	-3.44%	1,300	178	30.00%	1,300	0.00%	1,300	0.00%
BLD/GRNDS - ELECTRICITY POLICE	01-448-302-0438	11,000	11,000	13,070	0.00%	11,800	2,590	7.27%	13,500	14.41%	13,500	14.41%
BLD/GRNDS - ELECTRICITY YOUNGS LA	01-448-302-0441	23,000	23,000	24,919	0.00%	24,000	4,892	4.35%	25,000	4.17%	25,000	4.17%
BLD/GRNDS - HEAT & OIL - TOWN HALL	01-448-303-0000	20,085	25,728	32,063	-1.40%	26,000	-	1.06%	28,000	7.69%	28,000	7.69%
BLD/GRNDS - HEAT & OIL - HAND TUB	01-448-303-0170	100	100	-	0.00%	-	-	-100.00%	-	0.00%	-	0.00%
BLD/GRNDS - HEAT & OIL - POLICE	01-448-303-0438	2,873	2,873	4,189	-6.43%	3,000	109	4.42%	4,100	36.67%	4,100	36.67%
BLD/GRNDS - HEAT & OIL - YOUNGS LAN	01-448-303-0441	33,462	33,462	36,040	-13.34%	39,000	-	16.55%	39,000	0.00%	39,000	0.00%
BLD/GRNDS - WATER/SEWER TOWN HA	01-448-304-0000	3,500	3,500	10,836	-37.21%	4,000	4,400	14.29%	4,000	0.00%	4,000	0.00%
BLD/GRNDS - WATER/SEWER - POLICE	01-448-304-0438	450	450	514	-42.97%	800	228	77.78%	525	-34.38%	525	-34.38%
BLD/GRNDS - WATER/SEWER - YOUNGS	01-448-304-0441	1,600	1,600	1,907	-20.00%	1,800	615	12.50%	1,950	8.33%	1,950	8.33%
BLD/GRNDS - YOUNGS LANE MAINT	01-448-401-0110	12,000	12,000	14,257	-10.57%	14,000	1,898	16.67%	14,000	0.00%	14,000	0.00%
BLD/GRNDS - TOWN HALL MAINTENANC	01-448-401-0120	12,000	36,180	35,692	52.89%	13,000	3,998	-64.07%	16,000	23.08%	13,000	0.00%
BLD/GRNDS - ELEVATOR MAINTENANCE	01-448-401-0125	2,000	2,000	2,058	-59.77%	2,400	562	20.00%	2,500	4.17%	2,500	4.17%
BLD/GRNDS - PARKS MAINTENANCE	01-448-401-0140	6,000	6,000	5,209	-23.34%	8,000	1,112	33.33%	8,000	0.00%	8,000	0.00%
BLD/GRNDS - COMMUNITY CENTER MAI	01-448-401-0150	10,000	10,000	14,311	0.00%	7,500	2,693	-25.00%	10,000	33.33%	7,500	0.00%
BLD/GRNDS - COMM CTR ELECTRICITY	01-448-401-0151	12,000	12,000	11,064	0.00%	12,000	2,871	0.00%	12,000	0.00%	12,000	0.00%
BLD/GRNDS - COMM CENTR HEAT OIL	01-448-401-0152	10,140	10,140	12,050	-26.69%	14,000	127	38.07%	14,000	0.00%	14,000	0.00%
BLD/GRNDS - SENIOR CENTER ELECTRI	01-448-401-0153	-	-	3,397	0.00%	-	769	0.00%	14,000	0.00%	7,000	0.00%
BLD/GRNDS - SENIOR CTR HEAT	01-448-401-0154	-	-	2,286	0.00%	-	-	0.00%	14,000	0.00%	7,000	0.00%
BLD/GRNDS - BANDSTAND MAINTENANC	01-448-401-0160	50	50	-	0.00%	100	850	100.00%	100	0.00%	100	0.00%
BLD/GRNDS - HAND TUB MAINTENANCE	01-448-401-0170	300	300	374	0.00%	300	62	0.00%	300	0.00%	300	0.00%
BLD/GRNDS - DAM MAINTENANCE	01-448-401-0175	3,000	3,000	2,416	0.00%	3,000	94	0.00%	3,000	0.00%	3,000	0.00%
BLD/GRNDS - TOWN CLOCK MAINTENAN	01-448-401-0180	2,000	2,000	-	185.71%	2,000	228	0.00%	250	-87.50%	250	-87.50%
BLD/GRNDS - POLICE BUILDING MAINT	01-448-401-0438	5,000	5,000	11,365	-59.42%	10,000	1,122	100.00%	11,500	15.00%	11,500	15.00%
BLD/GRNDS - EQUIPMENT MAINTENANC	01-448-402-0000	2,500	2,500	1,700	0.00%	2,500	479	0.00%	2,500	0.00%	2,500	0.00%
BLD/GRNDS - GROUNDS MAINTENANCE	01-448-405-0000	32,000	32,000	28,960	1.48%	32,000	11,360	0.00%	32,000	0.00%	32,000	0.00%
BLD/GRNDS - MOSQUITO CONTROL	01-448-533-0000	60,000	60,000	50,000	0.00%	55,000	-	-8.33%	60,000	9.09%	60,000	9.09%
BLD/GRNDS - EQUIPMENT PURCHASE	01-448-800-0000	10,000	10,000	9,728	4.30%	7,000	-	-30.00%	2,500	-64.29%	2,500	-64.29%
Department Total		\$ 449,362	\$ 479,185	\$ 492,392		\$ 468,202	\$ 87,313		\$ 511,590		\$ 489,233	
% Change		-0.37%	-2.44%			4.19%			9.27%		4.49%	

Town of Newmarket
Fiscal Year 2017 Budget Worksheet
Department - Cemetery

Account Description	Account Number	FY 2015				FY 2016			FY 2017			
		Original Budget	Final Budget	Actual Expenditure	% Change	Original Budget	Actual Expenditure	% Change	Dept. Head Proposed	% Change	Town Admin. Proposed	% Change
CEM - FULL-TIME SALARIES	01-449-101-0000	\$ 18,263	\$ 17,763	\$ 18,754	-2.73%	\$ 18,263	\$ 4,437	2.81%	\$ 19,434	6.41%	\$ 19,053	4.33%
CEM - PART TIME SALARIES	01-449-103-0000	11,050	11,050	6,112	-2.86%	11,050	2,983	0.00%	14,056	27.20%	11,050	0.00%
CEM - GENERAL SUPPLIES	01-449-202-0000	1,000	200	45	-60.00%	1,000	46	400.00%	500	-50.00%	500	-50.00%
CEM - ELECTRICITY	01-449-302-0000	250	250	188	0.00%	250	31	0.00%	250	0.00%	250	0.00%
CEM - EQUIPMENT MAINT	01-449-402-0000	800	415	65	-48.13%	800	-	92.77%	800	0.00%	800	0.00%
CEM - CONTRACTED SERVICES	01-449-702-0000	5,000	5,000	2,975	0.00%	5,000	-	0.00%	10,000	100.00%	5,000	0.00%
CEM - EQUIPMENT PURCHASE	01-449-800-0000	600	600	-	20.00%	600	299	0.00%	1,000	66.67%	600	0.00%
Department Total		\$ 36,963	\$ 35,278	\$ 28,139		\$ 36,963	\$ 7,795		\$ 46,040		\$ 37,253	
% Change		2.92%	-3.84%			0.00%			24.56%		0.78%	

Town of Newmarket
 Fiscal Year 2017 Budget Worksheet
 Department - Vehicles

Account Description	Account Number	FY 2015				FY 2016			FY 2017			
		Original Budget	Final Budget	Actual Expenditure	% Change	Original Budget	Actual Expenditure	% Change	Dept. Head Proposed	% Change	Town Admin. Proposed	% Change
VEHICLE - VEHICLE MAINT PUBLIC WO	01-452-403-000C	\$ 20,000	\$ 38,000	\$ 38,925	-24.69%	\$ 48,000	\$ 7,413	26.32%	\$ 48,000	0.00%	\$ 48,000	0.00%
VEHICLE - VEHICLE MAINT REC	01-452-403-0406	2,000	2,000	1,306	0.00%	2,000	847	0.00%	2,000	0.00%	2,000	0.00%
VEHICLE - VEHICLE MAINT POLICE	01-452-403-0438	14,000	14,000	14,595	16.67%	14,000	2,591	0.00%	15,000	7.14%	15,000	7.14%
VEHICLE - VEHICLE MAINT FIRE	01-452-403-0461	14,000	19,067	23,519	12.11%	16,000	3,929	-16.09%	20,000	25.00%	20,000	25.00%
VEHICLE - GENERAL SUPPLIES	01-452-202-0000	2,500	2,500	2,968	-47.31%	5,000	415	100.00%	3,000	-40.00%	3,000	-40.00%
VEHICLE - GASOLINE	01-452-209-0000	16,960	16,960	15,302	6.00%	16,000	(187)	-5.66%	16,000	0.00%	16,000	0.00%
VEHICLE - DIESEL FUEL	01-452-210-0000	34,650	41,510	44,837	11.72%	37,000	2,387	-10.86%	45,000	21.62%	45,000	21.62%
VEHICLE - OIL	01-452-214-0000	1,000	1,000	-	-66.67%	1,500	-	50.00%	-	-100.00%	-	-100.00%
VEHICLE - EQUIP MAINT	01-452-402-0000	52,000	58,198	62,190	4.89%	54,000	1,382	-7.21%	60,000	11.11%	60,000	11.11%
VEHICLE - RADIO MAINT	01-452-404-0000	1,200	1,200	1,335	-13.67%	1,200	-	0.00%	1,500	25.00%	1,500	25.00%
VEHICLE - EQUIP PURCHASE	01-452-800-0000	16,500	16,500	16,369	1000.00%	3,000	199	-81.82%	3,000	0.00%	3,000	0.00%
Department Total		\$ 174,810	\$ 210,935	\$ 221,347		\$ 197,700	\$ 18,976		\$ 213,500		\$ 213,500	
% Change		-7.93%	5.08%			13.09%			7.99%		7.99%	

Town of Newmarket
Fiscal Year 2017 Budget Worksheet
Department - Fire Rescue

Account Description	Account Number	FY 2015				FY 2016			FY 2017			
		Original Budget	Final Budget	Actual Expenditure	% Change	Original Budget	Actual Expenditure	% Change	Dept. Head Proposed	% Change	Town Admin. Proposed	% Change
FIRE/RES - FULL TIME SALARIES	01-461-101-0000	\$ 82,298	\$ 82,298	\$ 84,065	0.22%	\$ 82,298	\$ 20,736	0.00%	\$ 86,475	5.08%	\$ 84,779	3.01%
FIRE/RES - PART TIME SALARIES	01-461-103-0000	118,412	130,212	135,710	11.70%	119,012	33,834	-8.60%	135,134	3.78%	134,808	3.53%
FIRE/RES - OVERTIME	01-461-102-0000	12,000	12,000	21,279	-14.56%	14,000	5,998	16.67%	22,000	83.33%	14,000	16.67%
FIRE/RES - TRAINING/STAFF DEVELOPMENT	01-461-190-0000	14,000	14,000	16,423	-22.22%	12,500	4,090	-10.71%	18,000	28.57%	18,000	28.57%
FIRE/RES - UNIFORMS	01-461-193-0000	10,000	10,000	10,842	-0.24%	10,000	7,702	0.00%	12,000	20.00%	12,000	20.00%
FIRE/RES - POSTAGE	01-461-201-0000	75	75	66	-25.00%	75	40	0.00%	75	0.00%	75	0.00%
FIRE/RES - GENERAL SUPPLIES	01-461-202-0000	6,500	6,500	6,160	0.00%	6,500	822	0.00%	6,500	0.00%	6,500	0.00%
FIRE/RES - MEDICAL SUPPLIES	01-461-202-0046	12,500	12,500	13,145	0.00%	12,500	2,638	0.00%	13,500	8.00%	13,500	8.00%
FIRE/RES - GASOLINE	01-461-209-0000	1,600	1,600	787	0.00%	1,200	254	-25.00%	1,200	-25.00%	1,200	-25.00%
FIRE/RES - DIESEL FUEL	01-461-210-0000	8,700	8,700	7,004	0.00%	8,700	2,238	0.00%	8,700	0.00%	8,700	0.00%
FIRE/RES - AMBULANCE EXPENSES	01-461-220-0000	16,000	16,000	7,332	106.71%	16,000	835	0.00%	10,000	-37.50%	10,000	-37.50%
FIRE/RES - COMMUNICATION SERVICE	01-461-301-0000	7,900	7,900	6,174	75.56%	6,000	794	-24.05%	6,500	-17.72%	6,500	-17.72%
FIRE/RES - DUES/SUBSCRIPTIONS	01-461-310-0002	4,000	4,000	4,274	-29.41%	4,200	3,172	5.00%	4,200	5.00%	4,200	5.00%
FIRE/RES - FIRE PREVENTION	01-461-310-0055	900	900	-	-25.00%	900	850	0.00%	900	0.00%	900	0.00%
FIRE/RES - EQUIP MAINT	01-461-402-0000	12,500	12,500	21,496	-7.71%	12,500	7,861	0.00%	22,000	76.00%	15,000	20.00%
FIRE/RES - HAZMAT	01-461-518-0000	2,200	2,200	2,098	0.00%	2,200	2,098	0.00%	2,400	9.09%	2,400	9.09%
FIRE/RES - MUTUAL AID CONTRACT	01-461-530-0000	1,200	1,200	450	0.00%	600	-	-50.00%	1,200	0.00%	1,200	0.00%
FIRE/RES - EQUIP PURCHASE	01-461-800-0000	25,000	25,000	24,742	39.26%	25,000	1,327	0.00%	42,600	70.40%	25,000	0.00%
Department Total		\$ 335,785	\$ 347,585	\$ 362,046		\$ 334,185	\$ 95,289		\$ 393,384		\$ 358,762	
% Change		12.69%	7.23%			-0.48%			17.71%		7.35%	

Town of Newmarket
 Fiscal Year 2017 Budget Worksheet
 Department - Emergency Management

Account Description	Account Number	FY 2015				FY 2016			FY 2017			
		Original Budget	Final Budget	Actual Expenditure	% Change	Original Budget	Actual Expenditure	% Change	Dept. Head Proposed	% Change	Town Admin. Proposed	% Change
EM - PART TIME SALARIE	01-463-103-000C	\$ 750	\$ 750	\$ 750	0.00%	\$ 750	\$ -	0.00%	\$ 750	0.00%	\$ 750	0.00%
EM - TRAINING/STAFF DE	01-463-190-0000	750	750	-	0.00%	750	-	0.00%	750	0.00%	750	0.00%
EM - GENERAL SUPPLIES	01-463-202-0000	450	-	-	-100.00%	450	992	0.00%	450	0.00%	450	0.00%
Department Total		\$ 1,950	\$ 1,500	\$ 750		\$ 1,950	\$ 992		\$ 1,950		\$ 1,950	
% Change		0.00%	-23.08%			0.00%			0.00%		0.00%	

Town of Newmarket
 Fiscal Year 2017 Budget Worksheet
 Department - Grants

Account Description	Account Number	FY 2015				FY 2016			FY 2017			
		Original Budget	Final Budget	Actual Expenditure	% Change	Original Budget	Actual Expenditure	% Change	Dept. Head Proposed	% Change	Town Admin. Proposed	% Change
GRANTS - MEM DAY PARADE	01-480-812-000C	\$ 2,000	\$ 2,000	\$ 577	0.00%	\$ 2,000	\$ -	0.00%	\$ 2,000	0.00%	\$ 2,000	0.00%
GRANTS - FESTIVAL SUPPORT	01-480-813-0000	15,500	15,500	15,500	0.00%	15,500	-	0.00%	15,500	0.00%	-	-100.00%
GRANTS - NWMKT ATHLETIC ASSOC	01-480-814-0000	21,500	21,500	21,500	0.00%	21,500	-	0.00%	21,500	0.00%	21,500	0.00%
GRANTS - NWMKT SENIOR CITIZENS	01-480-815-0000	1,200	1,200	1,200	0.00%	1,200	1,200	0.00%	2,000	66.67%	2,000	66.67%
GRANTS - NWMKT HISTORICAL SOCIETY	01-480-816-0000	2,000	2,000	2,000	0.00%	2,000	-	0.00%	2,000	0.00%	2,000	0.00%
GRANTS - C.O.A.S.T.	01-480-817-0000	20,748	20,748	20,748	0.00%	23,000	-	10.85%	23,000	0.00%	23,000	0.00%
GRANTS - VETERANS MEMORIAL	01-480-818-0000	2,100	2,100	-	0.00%	2,100	-	0.00%	500	-76.19%	500	-76.19%
GRANTS - NWMKT HANDTUB ASSOC.	01-480-819-0000	2,000	2,000	2,000	0.00%	2,000	-	0.00%	2,000	0.00%	2,000	0.00%
Department Total		\$ 67,048	\$ 67,048	\$ 63,525		\$ 69,300	\$ 1,200		\$ 68,500		\$ 53,000	
% Change		0.00%	0.00%			3.36%			-1.15%		-23.52%	

Town of Newmarket
 Fiscal Year 2017 Budget Worksheet
 Department - Social Service Grants

Account Description	Account Number	FY 2015				FY 2016				FY 2017			
		Original Budget	Final Budget	Actual Expenditure	% Change	Original Budget	Final Budget	Actual Expenditure	% Change	Dept. Head Proposed	% Change	Town Admin. Proposed	% Change
SS GRANTS - RICHIE MCFARLAND	01-481-910-0000	\$ 2,000	\$ 2,000	\$ 2,000	0.00%	\$ 2,000	\$ 2,000	\$ 2,000	0.00%	\$ 8,700	335.00%	\$ 2,000	0.00%
SS GRANTS - LAMPREY HEALTH CENTI	01-481-913-0000	10,100	10,100	10,100	0.00%	10,403	10,403	10,403	3.00%	10,403	0.00%	10,403	0.00%
SS GRANTS - AREA HOMEMAKERS	01-481-914-0000	5,000	5,000	5,000	0.00%	-	-	-	-100.00%	-	0.00%	-	0.00%
SS GRANTS - CHILD & FAMILY SERVICE	01-481-915-0000	3,000	3,000	3,000	0.00%	4,000	4,000	-	33.33%	4,000	0.00%	4,000	0.00%
SS GRANTS - R.C.C.A.P.	01-481-916-0000	9,000	9,000	9,000	0.00%	9,000	9,000	9,000	0.00%	9,000	0.00%	9,000	0.00%
SS GRANTS - R.S.V.P.	01-481-917-0000	600	600	600	0.00%	-	-	-	-100.00%	-	0.00%	600	0.00%
SS GRANTS - A SAFE PLACE	01-481-918-0000	1,200	1,200	1,200	0.00%	1,200	1,200	-	0.00%	1,200	0.00%	1,200	0.00%
SS GRANTS - BIG BROTHER/BIG SISTE	01-481-919-0000	1,000	1,000	1,000	0.00%	1,000	1,000	-	0.00%	1,000	0.00%	1,000	0.00%
SS GRANTS - SEACOAST MENTAL HEA	01-481-920-0000	2,000	2,000	2,000	0.00%	2,000	2,000	-	0.00%	2,000	0.00%	2,000	0.00%
SS GRANTS - LINKED TOGETHER	01-481-923-0000	4,000	4,000	4,000	0.00%	4,000	4,000	-	0.00%	4,000	0.00%	4,000	0.00%
SS GRANTS - ROCKINGHAM COUNTY N	01-481-924-0000	5,623	5,623	5,623	0.00%	5,326	5,326	5,326	-5.28%	5,326	0.00%	5,326	0.00%
SS GRANTS - AIDS RESPONSE	01-481-925-0000	500	500	500	0.00%	500	500	-	0.00%	500	0.00%	500	0.00%
SS GRANTS - AMERICAN RED CROSS	01-481-926-0000	1,000	1,000	1,000	0.00%	1,000	1,000	-	0.00%	1,250	25.00%	1,000	0.00%
SS GRANTS - READY RIDES	01-481-927-0000	-	-	-	0.00%	1,500	1,500	1,500	0.00%	1,500	0.00%	1,500	0.00%
OTHER GRANTS - CHILD ADVOCACY CI	01-481-929-0000	-	-	-	-100.00%	1,500	1,500	-	0	500	-66.67%	500	-66.67%
Department Total		\$ 45,023	\$ 45,023	\$ 45,023		\$ 43,429	\$ 43,429	\$ 28,229		\$ 49,379		\$ 43,029	
% Change		11.44%	11.44%			-3.54%	-3.54%			13.70%		-0.92%	

Town of Newmarket
 Fiscal Year 2017 Budget Worksheet
 Department - Capital Reserves

Account Description	Account Number	FY 2015			FY 2016			FY 2017			
		Original Budget	Actual Expenditure	% Change	Original Budget	Actual Expenditure	% Change	Dept. Head Proposed	% Change	Town Admin. Proposed	% Change
Public Works:											
CAP RES - PUBLIC WORKS	01-490-900-0016	\$ 130,000	\$ 130,000	0.00%	\$ 130,000	\$ 130,000	0.00%	\$ 164,165	26.28%	\$ 130,000	0.00%
CAP RES - BUILDING IMPROVEMENT	01-490-900-0019	-	-	0.00%	-	-	0.00%	110,000	0.00%	50,000	0.00%
CAP RES - ROADWAY IMPROVEMENT	01-490-900-0013	-	-	-100.00%	125,000	125,000	0.00%	250,000	100.00%	125,000	0.00%
CAP RES - STORMWATER MGT	01-490-900-0085	41,113	41,113	311.13%	50,000	50,000	21.62%	110,000	120.00%	75,000	50.00%
CAP RES - MACALLEN DAM	01-490-900-0079	-	10,000	0.00%	50,000	50,000	0.00%	100,000	100.00%	75,000	50.00%
Fire Rescue/Safety:											
CAP RES - FIRE DEPARTMENT	01-490-900-0012	50,000	50,000	0.00%	50,000	50,000	0.00%	408,650	717.30%	50,000	0.00%
Police:											
CAP RES - POLICE VEHICLES	01-490-900-0017	50,000	50,000	5.81%	46,500	46,500	-7.00%	48,000	3.23%	48,000	3.23%
CAP RES - POLICE DISPATCH EQUIPME	01-490-900-0074	-	5,000	0.00%	29,449	29,449	0.00%	29,449	0.00%	29,449	0.00%
Other:											
CAP RES - Veterans Memorials	New Account	-	-	0.00%	-	-	0.00%	2,500	0.00%	2,000	0.00%
CAP RES - REVALUATION	01-490-900-0011	10,000	10,000	-75.00%	10,000	10,000	0.00%	10,000	0.00%	10,000	0.00%
CAP RES - MASTER PLAN	01-490-900-0028	-	-	0.00%	10,000	10,000	0.00%	10,000	0.00%	10,000	0.00%
CAP RES - 300TH ANNIV.CELEBRATION	01-490-900-0086	2,000	2,000	0.00%	2,000	2,000	0.00%	2,000	0.00%	2,000	0.00%
CAP RES - COMPENSATED ABSENCE E	01-490-900-0087	29,500	29,500	0.00%	10,000	10,000	-66.10%	-	-100.00%	-	-100.00%
CAP RES - LIBRARY	01-490-900-0018	-	-	0.00%	-	-	0.00%	-	0.00%	-	0.00%
CAP RES - WATERFRONT IMPROVEME	01-490-900-0020	-	-	0.00%	-	-	0.00%	-	0.00%	-	0.00%
CAP RES - RECREATION FACILITIES	01-490-900-0021	5,000	5,000	150.00%	-	-	-100.00%	26,166	0.00%	18,666	0.00%
CAPITAL RESERVE - TELECOMMUNICA	01-490-900-0075	10,000	10,000	0.00%	-	-	-100.00%	-	0.00%	-	0.00%
CAPITAL RESERVE - TECHNOLOGY	01-490-900-0076	-	-	0.00%	-	-	-100.00%	45,000	0.00%	-	0.00%
Department Total		\$ 327,613	\$ 342,613		\$ 512,949	\$ 512,949		\$ 1,315,930		\$ 625,115	
% Change		13.26%			56.57%			156.54%		21.87%	

Town of Newmarket
 Fiscal Year 2017 Budget Worksheet
 Department - Recreation (General Fund Only)

Account Description	Account Number	FY 2015				FY 2016			FY 2017			
		Original Budget	Final Budget	Actual Expenditure	% Change	Original Budget	Actual Expenditure	% Change	Dept. Head Proposed	% Change	Town Admin. Proposed	% Change
RECREATION - FULL TIME SALARIES	01-406-101-000C	\$ 146,666	\$ 146,666	\$ 151,338	100.00%	\$ 146,666	\$ 37,485	0.00%	\$ 157,313	7.26%	\$ 154,229	5.16%
RECREATION - PART TIME SALARIES	01-406-103-0000	35,006	35,006	31,606	100.00%	43,434	10,247	24.08%	51,377	18.29%	50,486	16.24%
RECREATION - TRAINING/STAFF DEVELOPMENT	01-406-190-0000	2,000	2,000	1,924	100.00%	2,000	1,160	0.00%	2,000	0.00%	2,000	0.00%
RECREATION - TRAVEL EXPENSE	01-406-191-0000	300	300	-	100.00%	300	-	0.00%	300	0.00%	300	0.00%
RECREATION - MEAL ALLOWANCE	01-406-192-0000	300	300	49	100.00%	300	-	0.00%	300	0.00%	300	0.00%
RECREATION - POSTAGE	01-406-201-0000	1,500	1,500	1,177	100.00%	1,500	-	0.00%	1,000	-33.33%	1,500	0.00%
RECREATION - GENERAL SUPPLIES	01-406-202-0000	1,650	1,650	1,619	100.00%	1,650	90	0.00%	1,650	0.00%	1,650	0.00%
RECREATION - COMMUNICATION SERVICES	01-406-301-0000	3,159	3,159	3,791	100.00%	3,288	476	4.08%	3,800	15.57%	3,288	0.00%
RECREATION - DUES/SUBSCRIPTIONS	01-406-310-0002	645	645	1,113	100.00%	1,233	100	91.16%	1,233	0.00%	1,233	0.00%
RECREATION - EQUIPMENT MAINTENANCE	01-406-402-0000	7,188	7,188	8,644	100.00%	6,636	722	-7.68%	6,636	0.00%	6,636	0.00%
RECREATION - EQUIPMENT PURCHASES	01-406-800-0000	1,200	1,200	728	100.00%	1,200	539	0.00%	1,200	0.00%	1,200	0.00%
RECREATION - SUNRISE SUNSET SERVICES	01-406-904-0000	4,500	4,500	4,359	100.00%	2,200	1,039	-51.11%	2,662	21.00%	2,500	13.64%
Department Total		\$ 204,114	\$ 204,114	\$ 206,349		\$ 210,407	\$ 51,858		\$ 229,471		\$ 225,322	
% Change		100.00%	100.00%			3.08%			9.06%		7.09%	

Town of Newmarket
Fiscal Year 2017 Budget Worksheet
Department - Library

Account Description	Account Number	FY 2015				FY 2016			FY 2017			
		Original Budget	Final Budget	Actual Expenditure	% Change	Original Budget	Actual Expenditure	% Change	Dept. Head Proposed	% Change	Town Admin. Proposed	% Change
LIBRARY - SALARIES	02-480-101-0000	\$ 55,904	\$ 55,904	\$ 50,215	0.00%	\$ 54,100	\$ 12,358	-3.23%	\$ 54,100	0.00%	\$ 54,100	0.00%
LIBRARY - PART TIME SALARIES	02-480-103-0000	113,335	113,335	102,468	13.43%	114,235	21,035	0.79%	108,013	-5.45%	108,013	-5.45%
LIBRARY - FICA	02-480-150-0000	10,493	10,493	9,647	1.33%	10,712	2,141	2.09%	9,571	-10.65%	9,571	-10.65%
LIBRARY - MEDICARE	02-480-151-0000	2,454	2,454	2,256	1.32%	2,506	501	2.12%	2,238	-10.69%	2,238	-10.69%
LIBRARY - HEALTH INSURANCE	02-480-155-0000	16,397	16,397	4,142	5.81%	15,000	1,446	-8.52%	15,000	0.00%	15,000	0.00%
LIBRARY - RETIREMENT	02-480-156-0000	5,493	5,493	5,408	-8.77%	6,032	1,386	9.81%	6,043	0.18%	6,043	0.18%
LIBRARY - LIFE & DISABILITY	02-480-159-0000	723	723	743	2.12%	633	382	-12.45%	750	18.48%	750	18.48%
LIBRARY-WORKERS COMPENSATION	02-480-160-0000	1,683	1,683	1,459	0.00%	2,352	2,352	39.75%	1,500	-36.22%	1,500	-36.22%
LIBRARY - UNEMPLOYMENT	02-480-161-0000	-	-	-	0.00%	2,816	-	0.00%	2,495	-11.40%	2,495	-11.40%
LIBRARY - TRAINING/STAFF DEVELOPM	02-480-190-0000	1,180	1,180	527	0.00%	2,000	-	69.49%	2,000	0.00%	2,000	0.00%
LIBRARY - GENERAL SUPPLIES	02-480-202-0000	5,000	5,000	6,378	0.00%	5,000	470	0.00%	5,000	0.00%	5,000	0.00%
LIBRARY - TELEPHONE	02-480-301-0000	1,800	1,800	1,840	20.00%	1,800	244	0.00%	1,800	0.00%	1,800	0.00%
LIBRARY - ELECTRICITY	02-480-302-0000	10,000	10,000	11,501	0.00%	10,000	2,316	0.00%	12,000	20.00%	12,000	20.00%
LIBRARY - HEAT & OIL	02-480-303-0000	13,000	13,000	11,329	-14.45%	13,800	-	6.15%	12,000	-13.04%	12,000	-13.04%
LIBRARY - WATER	02-480-304-0000	870	870	599	0.00%	700	195	-19.54%	700	0.00%	700	0.00%
LIBRARY - BOOKS/SUBSCRIPTIONS	02-480-310-0005	37,645	37,645	38,353	4.01%	38,247	8,228	1.60%	39,394	3.00%	39,394	3.00%
LIBRARY - ELECTRONIC INFO - OTHER	02-480-330-0000	9,741	9,741	9,741	11.33%	9,500	8,887	-2.47%	9,500	0.00%	9,500	0.00%
LIBRARY - ARCHIVES/PRESERVATION	02-480-340-0000	250	250	-	0.00%	-	-	-100.00%	-	0.00%	-	0.00%
LIBRARY - PROGRAMS	02-480-350-0000	2,000	2,000	1,570	0.00%	2,000	1,295	0.00%	2,000	0.00%	2,000	0.00%
LIBRARY - BUILDING MAINTENANCE	02-480-401-0000	8,000	8,000	28,349	-58.33%	15,000	8,084	87.50%	23,000	53.33%	23,000	53.33%
LIBRARY - EQUIPMENT MAINTENANCE/	02-480-402-0000	2,000	2,000	549	0.00%	600	86	-70.00%	600	0.00%	600	0.00%
LIBRARY-PROPERTY LIABILITY INS	02-480-504-0000	4,588	4,588	4,588	0.00%	5,000	5,000	8.98%	5,000	0.00%	5,000	0.00%
LIBRARY - EQUIPMENT PURCHASE	02-480-800-0000	1,180	1,180	1,748	-30.59%	2,000	-	69.49%	2,000	0.00%	2,000	0.00%
Department Total		\$ 303,736	\$ 303,736	\$ 293,411		\$ 314,033	\$ 76,404		\$ 314,704		\$ 314,704	
% Change		0.93%	0.93%			3.39%			0.21%		0.21%	

Town of Newmarket
 Fiscal Year 2017 Budget Worksheet
 Department - Recreation (Revolving Fund Only)

Account Description	Account Number	FY 2015				FY 2016			FY 2017			
		Original Budget	Final Budget	Actual Expenditure	% Change	Original Budget	Actual Expenditure	% Change	Dept. Head Proposed	% Change	Town Admin. Proposed	% Change
RECREATION - FULL TIME SALARIES	05-406-101-0000	\$ -	\$ -	\$ 973	-100.00%	\$ -	\$ 46	0.00%	\$ -	0.00%	\$ -	0.00%
RECREATION - PART TIME SALARIES	05-406-103-0000	103,455	103,455	86,644	-17.99%	100,440	63,877	-2.91%	114,440	13.94%	114,440	13.94%
RECREATION - FICA	05-406-150-0000	-	-	-	0.00%	7,683	3,638	0.00%	7,095	-7.65%	7,095	-7.65%
RECREATION - MEDICARE	05-406-151-0000	-	-	-	0.00%	-	851	0.00%	1,659	0.00%	1,659	0.00%
RECREATION - WORK STUDY	05-406-111-0000	-	-	-	-100.00%	-	-	0.00%	2,000	0.00%	2,000	0.00%
RECREATION - TRAINING/STAFF DEVELOPMENT	05-406-190-0000	1,400	1,400	85	-59.12%	1,400	-	0.00%	2,000	42.86%	2,000	42.86%
RECREATION - Contractual Services	New account	-	-	-	-100.00%	-	-	0.00%	5,000	0.00%	5,000	0.00%
RECREATION - Splash Pad	New account	-	-	-	-100.00%	-	-	0.00%	5,000	0.00%	5,000	0.00%
RECREATION - TRAVEL EXPENSE	05-406-191-0000	-	-	103	-100.00%	-	-	0.00%	-	0.00%	-	0.00%
RECREATION - MEAL ALLOWANCE	05-406-192-0000	350	350	182	-46.15%	350	208	0.00%	350	0.00%	350	0.00%
RECREATION - POSTAGE	05-406-201-0000	400	400	75	-78.95%	400	55	0.00%	1,000	150.00%	1,000	150.00%
RECREATION - GENERAL SUPPLIES	05-406-202-0000	1,650	1,650	3,738	-55.68%	1,650	735	0.00%	1,650	0.00%	1,650	0.00%
RECREATION - ATHLETIC SUPPLIES	05-406-202-0034	2,154	2,154	1,154	0.00%	7,830	205	263.51%	8,830	12.77%	8,830	12.77%
RECREATION - CLASS SUPPLIES	05-406-202-0036	7,000	7,000	4,930	0.00%	2,154	2,320	-69.23%	2,954	37.14%	2,954	37.14%
RECREATION - ELECTRICITY	05-406-302-0000	-	-	155	0.00%	-	-	0.00%	-	0.00%	-	0.00%
RECREATION - FIELD LIGHTS	05-406-302-0001	5,000	5,000	3,367	0.00%	5,000	464	0.00%	5,000	0.00%	5,000	0.00%
RECREATION - DUES/SUBSCRIPTIONS	05-406-310-0002	150	150	80	-82.76%	150	-	0.00%	150	0.00%	150	0.00%
RECREATION - ADVERTISING	05-406-310-0003	800	800	306	0.00%	800	25	0.00%	800	0.00%	800	0.00%
RECREATION - EQUIPMENT MAINTENANCE	05-406-402-0000	1,000	1,000	829	-87.66%	1,000	180	0.00%	2,000	100.00%	2,000	100.00%
RECREATION - PRINTING & PUBLISHING	05-406-501-0000	8,163	8,163	5,235	0.00%	8,163	-	0.00%	8,163	0.00%	8,163	0.00%
RECREATION - BUS TRIPS	05-406-508-0000	36,000	36,000	30,829	-5.33%	36,000	25,318	0.00%	36,000	0.00%	36,000	0.00%
RECREATION - EQUIPMENT PURCHASES	05-406-800-0000	2,000	2,000	-	-61.67%	2,000	-	0.00%	3,000	50.00%	3,000	50.00%
RECREATION - SUMMER CAMP	05-406-902-0000	9,000	9,000	10,570	0.61%	9,000	8,264	0.00%	9,000	0.00%	9,000	0.00%
RECREATION - TEEN CAMP	05-406-902-0037	2,500	2,500	2,914	-1.26%	2,500	1,099	0.00%	2,500	0.00%	2,500	0.00%
RECREATION - SUNRISE SUNSET SERVICES	05-406-904-0000	-	-	-	-100.00%	3,000	706	0.00%	3,927	30.90%	3,927	30.90%
RECREATION - SPECIAL EVENTS	05-406-906-0000	10,150	10,150	8,692	0.00%	10,150	1,574	0.00%	10,150	0.00%	10,150	0.00%
Department Total		\$ 191,172	\$ 191,172	\$ 160,862		\$ 199,670	\$ 109,566		\$ 232,668		\$ 232,668	
% Change		-50.71%	-51.18%			4.45%			16.53%		16.53%	

Town of Newmarket
Fiscal Year 2017 Budget Worksheet
Department - Solid Waste

Account Description	Account Number	FY 2015				FY 2016			FY 2017			
		Original Budget	Final Budget	Actual Expenditure	% Change	Original Budget	Actual Expenditure	% Change	Dept. Head Proposed	% Change	Town Admin. Proposed	% Change
SW - PART TIME	07-450-103-0000	\$ 10,881	\$ 10,881	\$ 10,904	-0.48%	\$ 10,881	\$ 2,708	0.00%	\$ 11,379	4.58%	\$ 11,156	2.53%
SW - GENERAL SUPPLIES	07-450-202-0000	15,000	15,000	11,636	-25.00%	20,000	44	33.33%	20,000	0.00%	20,000	0.00%
SW - DUES/SUBSCRIPTIONS	07-450-310-0002	800	800	751	0.00%	800	-	0.00%	800	0.00%	800	0.00%
SW - EQUIPMENT LEASE	07-450-402-0000	1,200	1,200	1,205	-75.51%	1,200	94	0.00%	1,200	0.00%	1,200	0.00%
SW - VEHICLE MAINTENANCE	07-450-403-0000	5,000	5,000	6,347	0.00%	1,500	-	-70.00%	6,500	333.33%	6,500	333.33%
SW - PRINTING & PUBLICATION	07-450-501-0000	500	500	-	0.00%	500	-	0.00%	500	0.00%	500	0.00%
SW - FREON REMOVAL	07-450-532-0000	1,500	1,500	2,253	0.00%	1,000	-	-33.33%	2,300	130.00%	2,300	130.00%
SW - HOUSEHOLD HAZARDOUS	07-450-536-0000	10,000	10,000	8,345	0.00%	-	-	-100.00%	12,000	0.00%	12,000	0.00%
SW - SPRING CLEAN-UP	07-450-537-0000	40,000	40,000	27,287	0.00%	35,000	-	-12.50%	30,000	-14.29%	30,000	-14.29%
SW - LAMPREY REG. CO-OP	07-450-702-0047	2,100	2,100	2,028	0.00%	2,100	-	0.00%	2,100	0.00%	2,100	0.00%
SW - MSW CONTRACT	07-450-702-0048	130,350	130,350	161,032	-5.00%	142,000	26,220	8.94%	165,000	16.20%	163,000	14.79%
SW - RECYCLING CONTRACT	07-450-702-0049	150,280	150,280	152,090	-4.69%	152,000	23,441	1.14%	152,000	0.00%	152,000	0.00%
SW - CONSTRUCTION DEBRIS	07-450-702-0050	47,000	47,000	43,943	4.44%	47,000	8,716	0.00%	47,000	0.00%	47,000	0.00%
SW - POST CLOSURE LANDFILL TEST	07-450-702-0051	30,000	30,000	29,191	-40.00%	30,000	573	0.00%	30,000	0.00%	30,000	0.00%
SW - EQUIPMENT PURCHASE	07-450-800-0000	5,000	5,000	4,450	0.00%	-	-	-100.00%	5,800	0.00%	5,800	0.00%
Department Total		\$ 449,611	\$ 449,611	\$ 461,463		\$ 443,981	\$ 61,795		\$ 486,579		\$ 484,356	
% Change		-0.14%	-0.23%			-1.25%			9.59%		9.09%	

Town of Newmarket
 Fiscal Year 2017 Budget Worksheet
 Department - Water

Account Description	Account Number	FY 2015				FY 2016				FY 2017			
		Original Budget	Final Budget	Actual Expenditure	% Change	Original Budget	Final Budget	Actual Expenditure	% Change	Dept. Head Proposed	% Change	Town Admin. Proposed	% Change
WATER - FULL TIME SALARIES	20-451-101-0000	\$ 121,009	\$ 121,068	\$ 115,472	-1.41%	\$ 121,009	\$ 121,009	\$ 28,506	-0.05%	\$ 141,278	16.75%	\$ 139,491	15.27%
WATER - PART TIME SALARIES	20-451-103-0000	-	-	9,825	-100.00%	-	-	2,172	0.00%	-	0.00%	-	0.00%
WATER - OVERTIME	20-451-102-0000	8,000	8,000	8,919	0.00%	8,500	8,500	1,585	6.25%	10,000	17.65%	10,000	17.65%
WATER - FICA	20-451-150-0000	7,999	7,999	7,927	-5.18%	8,150	8,150	1,864	1.89%	8,150	0.00%	8,150	0.00%
WATER - MEDICARE	20-451-151-0000	1,871	1,871	1,856	-5.65%	1,906	1,906	434	1.87%	1,906	0.00%	1,906	0.00%
WATER - HEALTH INSURANCE	20-451-155-0000	31,160	31,160	24,823	6.02%	31,783	31,783	6,702	2.00%	31,783	0.00%	31,783	0.00%
WATER - RETIREMENT	20-451-156-0000	13,685	13,685	13,263	-6.61%	14,157	14,157	3,312	3.45%	14,157	0.00%	14,157	0.00%
WATER - LIFE/DISABILITY INSURANCE	20-451-159-0000	1,542	1,542	1,055	33.85%	1,542	1,542	246	0.00%	1,542	0.00%	1,542	0.00%
WATER - WORKERS COMPENSATION	20-451-160-0000	4,939	4,939	4,378	16.46%	4,939	4,939	4,939	0.00%	4,939	0.00%	4,939	0.00%
WATER - UNEMPLOYMENT	20-451-161-0000	2,201	2,201	1,489	605.45%	2,201	2,201	-	0.00%	2,201	0.00%	2,201	0.00%
WATER - TRAINING/STAFF DEVELOPM	20-451-190-0000	1,500	1,500	768	-40.00%	1,500	1,500	180	0.00%	2,000	33.33%	2,000	33.33%
WATER - UNIFORMS	20-451-193-0000	3,000	3,000	1,787	0.00%	2,700	2,700	206	-10.00%	2,500	-7.41%	2,500	-7.41%
WATER - LONGEVITY	20-451-198-0000	1,013	1,013	788	28.55%	1,013	1,013	-	0.00%	1,013	0.00%	1,013	0.00%
WATER - POSTAGE	20-451-201-0000	2,800	2,800	2,254	0.00%	6,000	6,000	1,595	114.29%	6,500	8.33%	6,500	8.33%
WATER - GENERAL SUPPLIES	20-451-202-0000	2,500	2,500	4,033	0.00%	3,000	3,000	929	20.00%	3,000	0.00%	3,000	0.00%
WATER - DUES/SUBSCRIPTIONS	20-451-202-0002	1,050	1,050	769	0.00%	1,050	1,050	-	0.00%	1,050	0.00%	1,050	0.00%
WATER - ADVERTISING	20-451-202-0003	1,600	1,600	4,380	0.00%	1,600	1,600	-	0.00%	2,500	56.25%	2,500	56.25%
WATER - TAXES	20-451-204-0000	300	300	-	0.00%	-	-	-	-100.00%	-	0.00%	-	0.00%
WATER - GASOLINE	20-451-209-0000	5,200	5,200	2,707	0.00%	5,200	5,200	723	0.00%	5,200	0.00%	5,200	0.00%
WATER - LP GAS	20-451-211-0000	15,000	15,000	12,588	0.00%	20,000	20,000	90	33.33%	20,000	0.00%	20,000	0.00%
WATER - CHEMICALS	20-451-217-0000	20,000	20,000	11,928	-23.08%	22,000	22,000	1,822	10.00%	18,000	-18.18%	18,000	-18.18%
WATER - COMMUNICATION SERVICES	20-451-301-0000	3,800	3,800	3,635	0.00%	3,800	3,800	653	0.00%	3,800	0.00%	3,800	0.00%
WATER - ELECTRICITY	20-451-302-0000	40,000	40,000	42,702	-13.04%	47,000	47,000	6,622	17.50%	53,000	12.77%	53,000	12.77%
WATER - BUILDING MAINTENANCE	20-451-401-0000	7,000	7,000	7,005	0.00%	7,000	7,000	1,695	0.00%	7,000	0.00%	7,000	0.00%
WATER - EQUIPMENT MAINTENANCE/L	20-451-402-0000	4,000	4,000	984	0.00%	4,000	4,000	-	0.00%	4,000	0.00%	4,000	0.00%
WATER - VEHICLE MAINTENANCE	20-451-403-0000	5,000	5,000	2,266	0.00%	5,000	5,000	684	0.00%	5,000	0.00%	5,000	0.00%
WATER - SYSTEM MAINTENANCE	20-451-406-0000	45,000	45,000	59,175	0.00%	45,000	45,000	15,953	0.00%	50,000	11.11%	50,000	11.11%
WATER - PROPERTY-LIABILITY INSURA	20-451-504-0000	4,280	4,280	5,280	-0.07%	4,280	4,280	4,280	0.00%	4,708	10.00%	5,179	21.00%
WATER - CONTRACTED SERVICES	20-451-702-0000	10,000	10,000	5,988	11.11%	15,000	15,000	1,767	50.00%	10,000	-33.33%	10,000	-33.33%
WATER - AUDIT	20-451-703-0000	3,425	3,425	2,175	2.24%	3,484	3,484	3,484	1.72%	3,484	0.00%	3,484	0.00%
WATER - ENGINEERING	20-451-704-0000	25,000	25,000	24,554	-16.67%	22,500	22,500	-	-10.00%	25,000	11.11%	25,000	11.11%
WATER - TRANSFER TO CAPITAL RESE	20-451-900-0000	360,000	360,000	360,000	0.06%	364,000	364,000	364,000	1.11%	364,000	0.00%	364,000	0.00%
WATER - BONDS & NOTES PRINCIPLE	20-451-950-0000	54,213	54,213	54,213	0.90%	107,449	107,449	-	98.20%	52,750	-50.91%	52,750	-50.91%
WATER - BONDS & NOTES INTEREST	20-451-951-0000	975	975	975	-33.04%	40,288	40,288	-	4032.10%	39,798	-1.22%	39,798	-1.22%
WATER - LAND ACQUISITION	20-451-954-0000	20,000	20,000	20,000	0.00%	20,000	20,000	-	0.00%	20,000	0.00%	20,000	0.00%
Department Total		\$ 829,062	\$ 829,121	\$ 819,961		\$ 947,051	\$ 947,051	\$ 454,444		\$ 920,259		\$ 918,943	
% Change		-2.30%	-2.58%			14.23%	14.22%			-2.83%		-2.97%	

Town of Newmarket
 Fiscal Year 2017 Budget Worksheet
 Department - Sewer

Account Description	Account Number	FY 2015				FY 2016			FY 2017			
		Original Budget	Final Budget	Actual Expenditure	% Change	Original Budget	Actual Expenditure	% Change	Dept. Head Proposed	% Change	Town Admin. Proposed	% Change
WASTEWATER - FULL TIME SALARIES	30-471-101-0000	\$ 174,313	\$ 174,371	\$ 170,146	0.24%	\$ 209,313	\$ 42,080	20.04%	\$ 241,807	15.52%	\$ 238,956	14.16%
WASTEWATER PART TIME SALARIES	30-471-103-0000	16,562	16,562	9,044	-29.61%	-	2,172	-100.00%	-	0.00%	-	0.00%
WASTEWATER - OVERTIME	30-471-102-0000	17,000	17,000	18,324	-10.55%	17,000	3,274	0.00%	19,000	11.76%	19,000	11.76%
WASTEWATER - FICA	30-471-150-0000	12,889	12,889	11,536	-2.95%	14,204	2,635	10.20%	14,204	0.00%	14,204	0.00%
WASTEWATER - MEDICARE	30-471-151-0000	3,015	3,015	2,698	-2.93%	3,322	616	10.18%	3,322	0.00%	3,322	0.00%
WASTEWATER - HEALTH INSURANCE	30-471-155-0000	64,618	64,618	57,892	0.00%	87,510	15,619	35.43%	87,510	0.00%	87,510	0.00%
WASTEWATER - RETIREMENT	30-471-156-0000	20,254	20,254	20,109	-12.11%	24,674	4,979	21.82%	24,674	0.00%	24,674	0.00%
WASTEWATER - LIFE/DISABILITY INSUR	30-471-159-0000	2,195	2,195	1,778	-26.83%	2,195	417	0.00%	2,195	0.00%	2,195	0.00%
WASTEWATER - WORKERS COMPENS/	30-471-160-0000	5,899	5,899	4,670	28.27%	5,899	5,899	0.00%	5,899	0.00%	5,899	0.00%
WASTEWATER - UNEMPLOYMENT INSL	30-471-161-0000	3,157	3,157	2,136	425.29%	3,157	-	0.00%	3,157	0.00%	3,157	0.00%
WASTEWATER - EMPLOYEE TESTING	30-471-162-0000	750	750	-	0.00%	750	-	0.00%	750	0.00%	750	0.00%
WASTEWATER - TRAINING/STAFF DEVI	30-471-190-0000	3,500	3,500	2,894	0.00%	3,500	240	0.00%	5,000	42.86%	5,000	42.86%
WASTEWATER - UNIFORMS	30-471-193-0000	4,700	4,700	3,034	56.67%	3,600	356	-23.40%	3,700	2.78%	3,700	2.78%
SEWER - LONGEVITY	30-471-198-0000	1,688	1,688	1,463	66.63%	1,913	-	13.33%	1,913	0.00%	1,913	0.00%
WASTEWATER - POSTAGE	30-471-201-0000	2,500	2,500	3,116	0.00%	6,000	1,595	140.00%	6,500	8.33%	6,500	8.33%
WASTEWATER - GENERAL SUPPLIES	30-471-202-0000	2,500	2,500	4,688	0.00%	3,000	1,005	20.00%	3,000	0.00%	3,000	0.00%
WASTEWATER - DUES/SUBSCRIPTION	30-471-202-0002	800	800	839	14.29%	800	75	0.00%	800	0.00%	800	0.00%
WASTEWATER - ADVERTISING	30-471-202-0003	1,500	1,500	2,003	25.00%	1,500	311	0.00%	2,000	33.33%	2,000	33.33%
WASTEWATER - GASOLINE	30-471-209-0000	5,000	5,000	2,492	0.00%	5,000	639	0.00%	5,000	0.00%	5,000	0.00%
WASTEWATER - LAB SUPPLIES	30-471-215-0000	20,000	20,000	22,706	0.00%	20,000	4,006	0.00%	30,000	50.00%	30,000	50.00%
WASTEWATER - CHEMICALS	30-471-217-0000	38,000	38,000	39,930	8.57%	40,000	4,156	5.26%	53,000	32.50%	53,000	32.50%
WASTEWATER - COMMUNICATION SER	30-471-301-0000	6,800	6,800	5,687	0.00%	6,800	1,050	0.00%	6,800	0.00%	6,800	0.00%
WASTEWATER - ELECTRICITY	30-471-302-0000	84,000	84,000	91,869	-3.45%	84,000	12,845	0.00%	144,000	71.43%	144,000	71.43%
WASTEWATER - HEAT & OIL	30-471-303-0000	30,000	30,000	20,607	0.00%	30,000	-	0.00%	35,000	16.67%	35,000	16.67%
WASTEWATER - BUILDING MAINTENAN	30-471-401-0000	23,000	23,000	22,279	0.00%	23,000	1,244	0.00%	25,000	8.70%	25,000	8.70%
WASTEWATER - VEHICLE MAINTENAN	30-471-403-0000	5,000	5,000	1,833	0.00%	5,000	898	0.00%	5,000	0.00%	5,000	0.00%
WASTEWATER - SYSTEM MAINTENANC	30-471-406-0000	50,000	50,000	54,231	0.00%	50,000	2,789	0.00%	50,000	0.00%	50,000	0.00%
WASTEWATER - PROPERTY/LIABILITY I	30-471-504-0000	8,740	8,740	8,740	0.00%	8,740	8,740	0.00%	9,614	10.00%	10,575	21.00%
WASTEWATER - SLUDGE DISPOSAL	30-471-538-0000	30,000	30,000	30,196	0.00%	30,000	11,357	0.00%	55,000	83.33%	55,000	83.33%
WASTEWATER - CONTRACT SERVICES	30-471-702-0000	17,000	17,000	17,881	0.00%	17,500	3,287	2.94%	13,000	-25.71%	13,000	-25.71%
WASTEWATER - AUDIT	30-471-703-0000	3,425	3,425	2,175	2.24%	3,425	3,425	0.00%	3,425	0.00%	3,425	0.00%
WASTEWATER - ENGINEERING	30-471-704-0000	30,000	30,000	31,853	0.00%	30,000	3	0.00%	30,000	0.00%	30,000	0.00%
WASTEWATER - NPDES PERMITS	30-471-804-0000	20,000	20,000	20,000	0.00%	60,000	-	200.00%	-	-100.00%	-	-100.00%
WASTEWATER - TRANSFER TO CAPITA	30-471-900-0000	100,000	100,000	100,000	0.00%	164,200	164,200	64.20%	174,200	6.09%	174,200	6.09%
WW - BONDS & NOTES PRINCIPLE	30-471-950-0000	102,540	102,540	102,540	0.00%	102,540	23,500	0.00%	102,540	0.00%	102,540	0.00%
WW - BONDS & NOTES INTEREST	30-471-951-0000	36,551	36,551	36,551	-9.10%	32,895	12,400	-10.00%	29,238	-11.12%	29,238	-11.12%
Department Total		\$ 947,896	\$ 947,954	\$ 927,942		\$ 1,101,437	\$ 335,815		\$ 1,196,248		\$ 1,194,358	
% Change		-0.64%	-1.00%			16.20%			8.61%		8.44%	

THE TOWN OF NEWMARKET, NH
Fiscal Year 2017-2021 Forecasted Budget

Town of Newmarket
5-year Projection - All Funds With Tax Rate Projection - Department Head Budget
Fiscal Years 2017 through 2021

	Adopted Original			Proposed				
	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Expenditures:								
Compensation	\$ 3,451,661	\$ 3,438,775	\$ 3,482,604	\$ 3,663,858	\$ 3,904,430	\$ 3,967,721	\$ 4,032,127	\$ 4,097,667
Fringe Benefits								
Retirement	486,652	475,616	442,176	471,253	480,585	490,014	499,629	596,149
Health Insurance	560,214	630,740	676,269	749,457	764,337	779,015	793,977	809,228
Insurance (other than health)	111,029	116,519	107,590	123,984	125,007	127,428	129,896	132,413
Other costs	4,069,343	4,140,956	4,532,649	4,772,286	5,320,506	5,459,318	5,649,106	5,625,379
Debt Service	479,736	335,829	415,131	354,085	520,818	1,179,542	1,153,118	1,128,274
Total Expenditures	9,158,635	9,138,435	9,656,419	10,134,923	11,115,683	12,003,038	12,257,852	12,389,109
	0.99%	-0.22%	5.67%	10.90%	9.68%	7.98%	2.12%	1.07%
Revenue:								
Taxes	108,500	108,500	109,544	111,430	107,675	107,675	107,675	107,675
Licenses, Permits & Fees	1,315,300	1,378,938	1,428,938	1,556,300	1,556,300	1,540,737	1,525,330	1,540,583
From State	571,916	571,916	642,916	659,414	571,140	571,140	571,140	571,140
Charges for Service	139,850	139,850	139,850	148,348	139,850	139,850	139,850	139,850
Misc. Revenue	74,601	74,601	74,601	74,601	74,601	74,601	74,601	74,601
From Special Revenue Funds	454,431	435,622	444,120	462,668	454,431	454,431	454,431	454,431
Sewer	932,761	926,637	1,080,753	1,175,397	1,174,726	2,005,319	2,091,078	2,091,317
Water	848,597	829,062	947,051	918,943	1,098,592	1,076,426	1,079,375	1,082,442
From Capital Reserve Funds	-	-	-	-	-	-	-	-
Use of Fund Balance	461,000	404,460	575,000	500,000	250,000	250,000	-	-
Total Revenues	4,906,956	4,869,586	5,442,773	5,607,101	5,427,315	6,220,180	6,043,481	6,062,039
Less: Shared Revenues	-	-	-	-	-	-	-	-
Add: Overlay	101,452	100,000	100,000	20,000	75,000	148,575	148,575	148,575
Add: War Service Credits	176,000	168,500	168,500	168,500	175,000	175,000	175,000	175,000
Net Town Appropriation	4,529,131	4,537,349	4,482,146	4,716,322	5,938,368	6,106,433	6,537,947	6,650,645
Assessed value	744,537,983	711,970,612	722,476,271	722,476,271	722,476,271	722,476,271	722,476,271	722,476,271
Tax rate	\$ 6.08	\$ 6.37	\$ 6.20	\$ 6.53	\$ 8.22	\$ 8.45	\$ 9.05	\$ 9.21
	0.16%	4.77%	-2.67%	5.32%	25.88%	2.80%	7.10%	1.77%