

TOWN *of* NEWMARKET, NH



Proposed Budget

For the Fiscal Year Ending June 30, 2016

**As submitted to the Municipal Budget Committee
by the Town Council and
Town Administrator Stephen R. Fournier**

THE TOWN *of* NEWMARKET, NH
FISCAL YEAR 2015-2016 PROPOSED BUDGET

BUDGET MESSAGE TO THE MUNICIPAL BUDGET COMMITTEE

THE TOWN *of* NEWMARKET, NH FISCAL YEAR 2015-2016 PROPOSED BUDGET

TABLE OF CONTENTS

Budget Message to the Town Council page 1

FY2014-15 Proposed Budget page 24

Proposed Budget Summary page 26

Town Council page 28

Town Administrator page 29

Finance page 30

Town Clerk/Tax Collector page 31

Human Resources page 32

Code Enforcement page 33

Welfare page 34

Assessor page 35

Legal page 36

Planning page 37

Conservation Commission page 38

Economic Development page 39

Debt Service page 40

Information Technology page 41

Police page 42

Public Works Administration page 43

Roadways and Sidewalks page 44

Street Lighting page 45

Bridges and Signs page 46

Buildings and Grounds page 47

| | |
|-------------------------------------|---------|
| Cemetery..... | page 48 |
| Vehicles | page 49 |
| Fire and Rescue | page 50 |
| Emergency Management | page 51 |
| Grants | page 52 |
| Social Service Grants..... | page 53 |
| Capital Reserve Contributions | page 54 |
| Recreation General Fund | page 55 |
| Library | page 56 |
| Recreation Revolving Fund | page 57 |
| Solid Waste..... | page 58 |
| Water | page 59 |
| Sewer | page 60 |

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FOUNDED DECEMBER 15, 1727
CHARTERED JANUARY 1, 1991

TOWN OF NEWMARKET, NEW HAMPSHIRE OFFICE *of the* TOWN ADMINISTRATOR

Members of the Municipal Budget Committee:

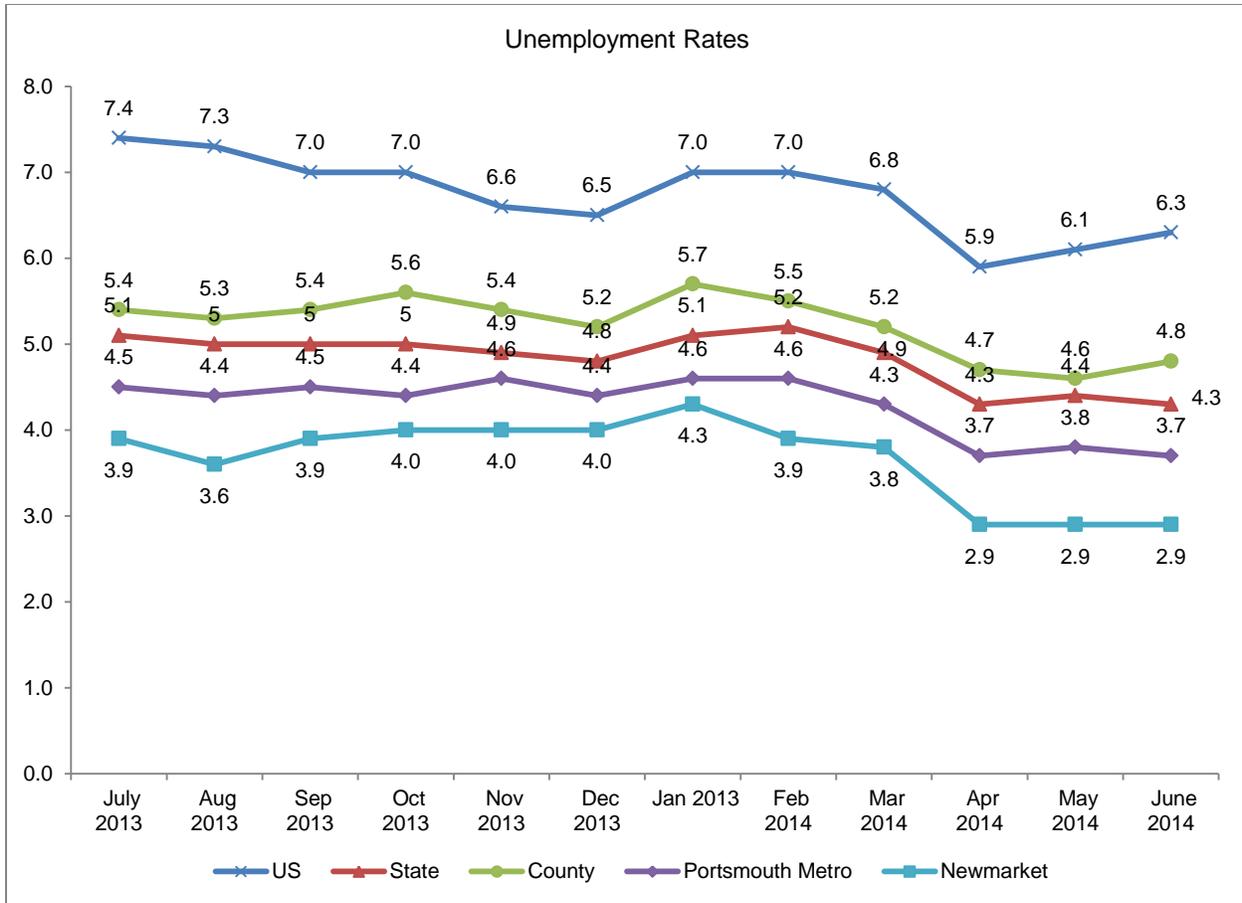
Pursuant to Section 5.2 of the Town Charter, on behalf of the Town Council, I respectfully submit to you the Town of Newmarket Proposed Budget for Fiscal Year beginning July 1, 2015. The funding levels within this budget include the revenues and expenditures for all of Town functions. The budget proposal now before you prioritizes and supports the essential municipal services. It also adjusts fees and programs to accommodate the continuing federal, state and county cost downshifting.

BUDGET DEVELOPMENT

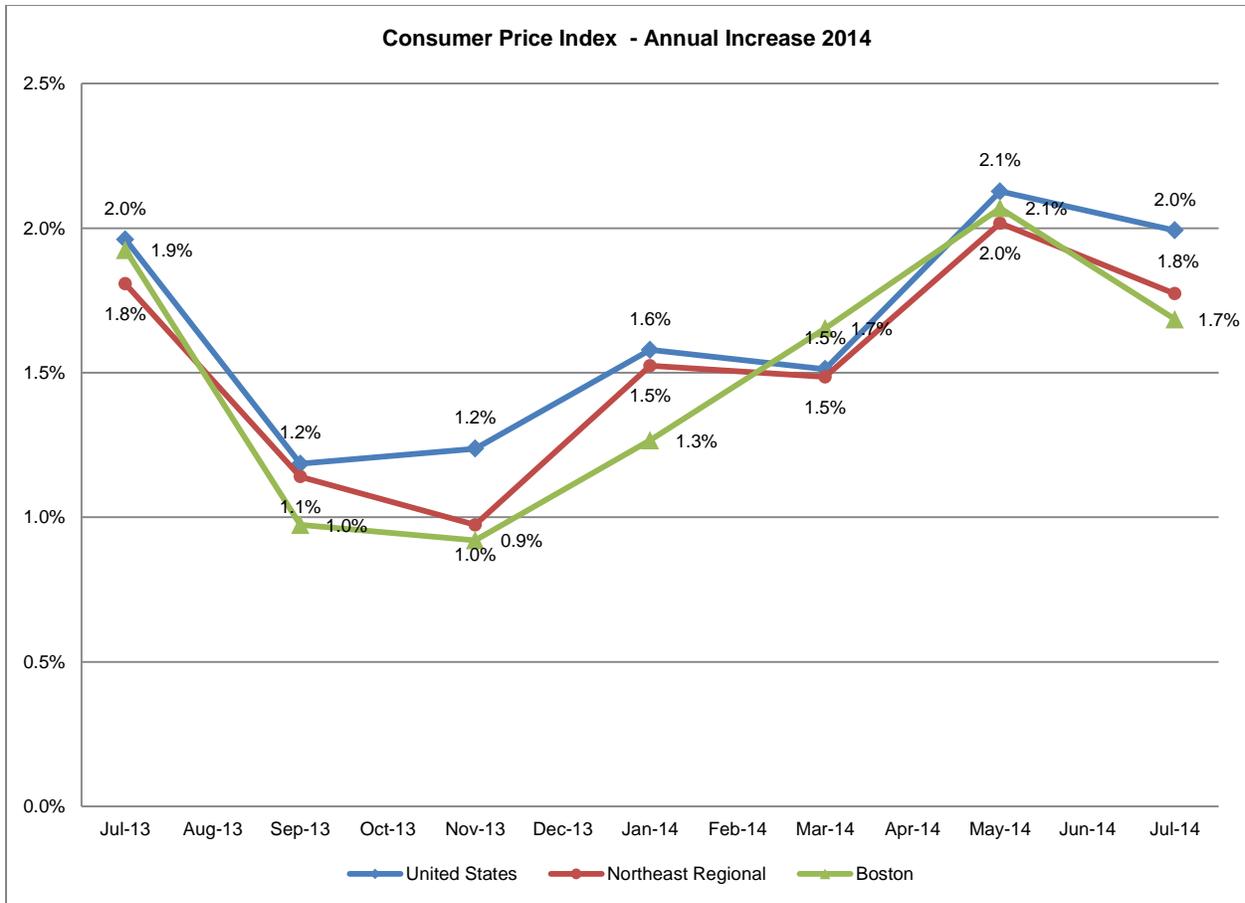
The development of this budget proposal began immediately after the implementation of the current fiscal year budget in July. In administering the current budget and anticipating the need to develop this proposed budget, there has been continuous review of program cost allocations, ongoing consideration of service priorities and numerous efforts made to benefit from operational efficiencies. Each department has developed their budget recommendations from the ground up and has undertaken a critical review of each line of the departmental budget proposals. I would like to thank the Department Heads for their efforts in bringing together this budget during this time of transition.

STATE OF THE NEWMARKET ECONOMY

The Newmarket economy continues to improve, as has the economies of the County, State, New England and the Country. At the end of June 2014 according to the US Bureau of Labor Statistics, the National Unemployment rate decreased. At the beginning of FY14 the rate was is 6.3%, as compared to 7.4%. The State of New Hampshire faired much better than the national average with an unemployment rate of 4.8%, a decrease of 0.3% from the beginning of the fiscal year. Rockingham County had a very slight decrease to 4.3% unemployed. The Greater Portsmouth Labor market, which we are a part of, is experiencing an unemployment rate of 3.7%, down from 4.5% at the beginning of the fiscal year. Finally, the Town itself is lower with an unemployment rate of 2.9%, a decrease of 1%.



Another area to look at for indications on the state of the economy is the Consumer Price Index as determined by the Department of Labor Bureau of Statistics. In 2014, there was very little change in the consumer price index. Last year in July the CPI-Urban National saw a 2% increase over the previous year, in July 2014 we saw another 2% increase over the previous year. In July 2013, the Northeast CPI-Urban average saw an increase of 1.8%, and saw another increase of 1.8% in July 2014 over the previous year. For the Boston area, in July 2013 there was a 1.9% increase in the CPI over the previous year. This year, Boston area saw an increase of 1.7% over 2013.

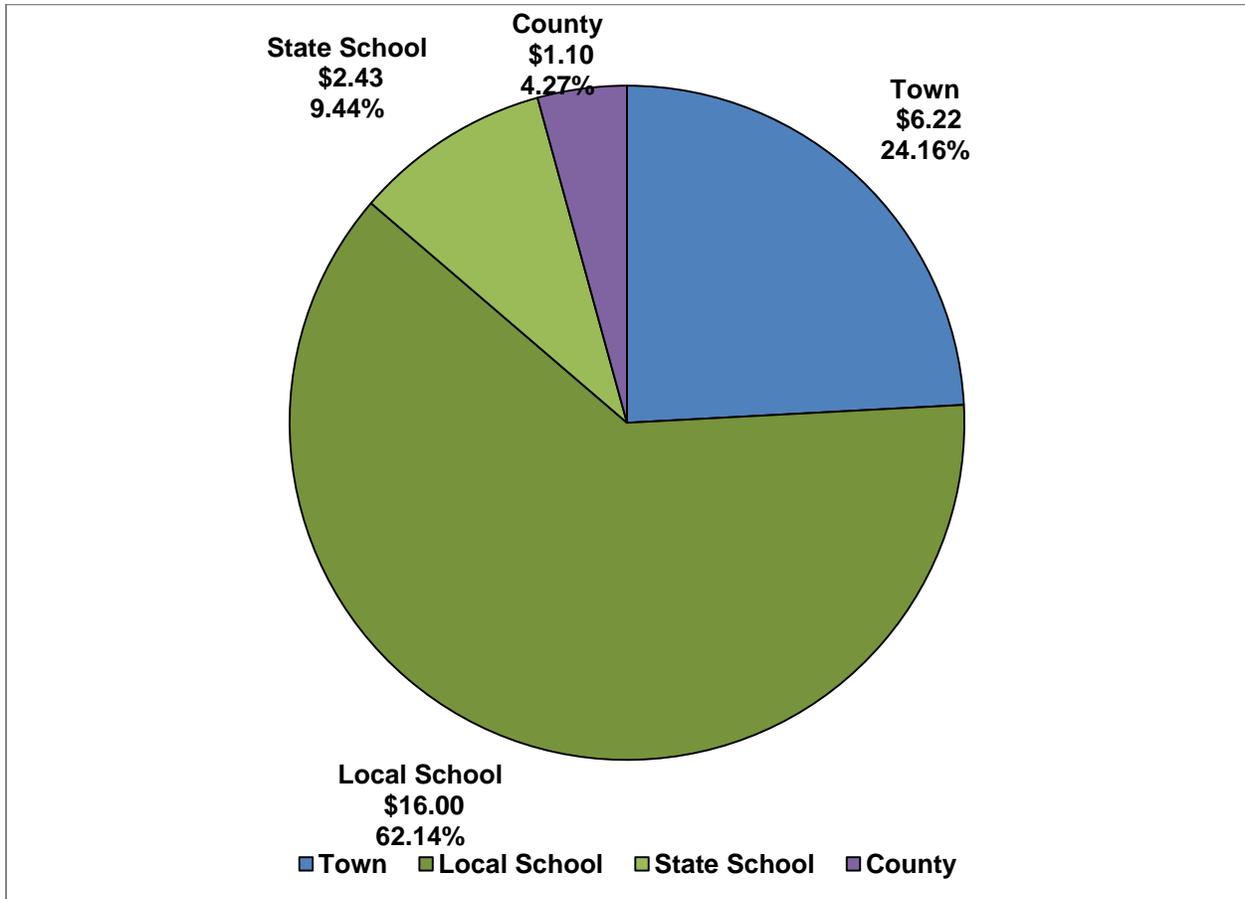


From review of these figures, it seems that the economy is continuing to improve slightly. The various issues with the national and international money markets that are gripping the global economy affect Newmarket, like every municipality in the country. If interest rates continue to be low, the Town will continue to have to estimate lower revenues on interest on investments. Another impact on the overall economy will be the effects of the Affordable Care Act of 2010, since it will begin to go into effect during this budget.

We are seeing some increase in discretionary spending, as such people are buying items such as motor vehicles again, and we are seeing an increase in registrations.

FY2015 TAX RATE

The Town tax rate applies to each \$1,000 of assessed value in the Town. The rate is arrived by dividing the net appropriations (appropriations less net revenue) by the net assessed value (total value less exemptions.) We have not received the official tax rate from the NH Department of Revenue Administration as of the printing of the budget, so we are estimating the following as our current total Tax Rate. The total current tax rate estimate is \$25.75, an increase of \$1.29 over the previous year.



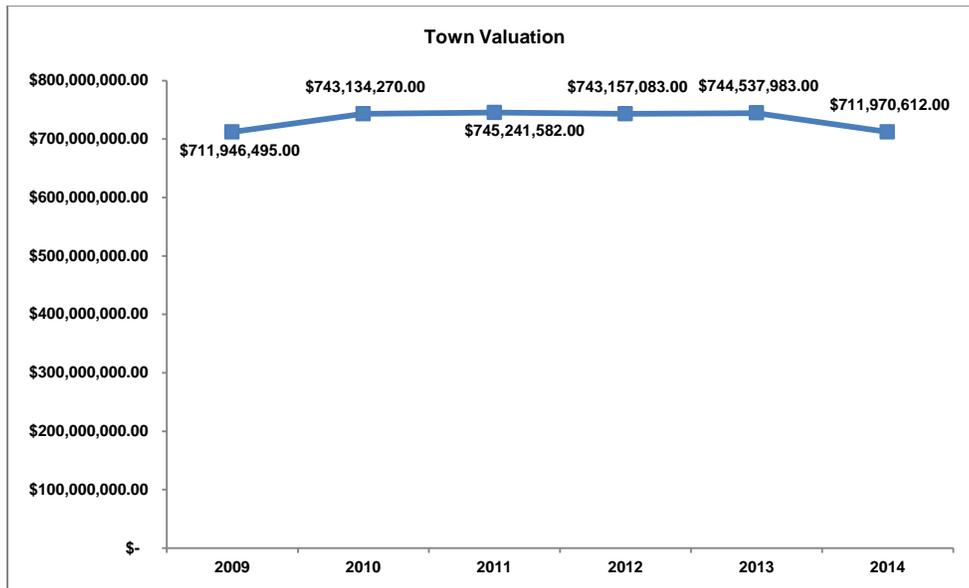
For FY2015, the Town portion of the tax rate is \$6.30 or 24.16% of the total rate. Education is 71.58% of the tax rate (62.14% Local School and 9.44% State School.) The remaining 4.27% are monies that the Town collects for the County.

The following chart is a 10 year comparison of the tax rate.



It is important to note that the Town undertook a statistical update of all Town properties this year. Pursuant to the New Hampshire State Constitution, every municipality in the State must update all of the properties in their communities values every five year. The Town of Newmarket undertook this in 2014. When we set the tax rate in 2013, the value of the Town was \$744,537,983. At that time, it was estimated at property values were 102% of market or 2% higher than average. During the statistical update, the Town corrected values. The new estimated value of the Town is \$711,970,612 or a 4.37% reduction over the previous year. The means that previously every \$1 of the tax rate, the Town could raise \$744,538. Now, for every \$1 of the tax rate, we can raise \$711,971, or \$ 65,567 less than the previous year.

The following is a 5-year comparison of the Town valuation:

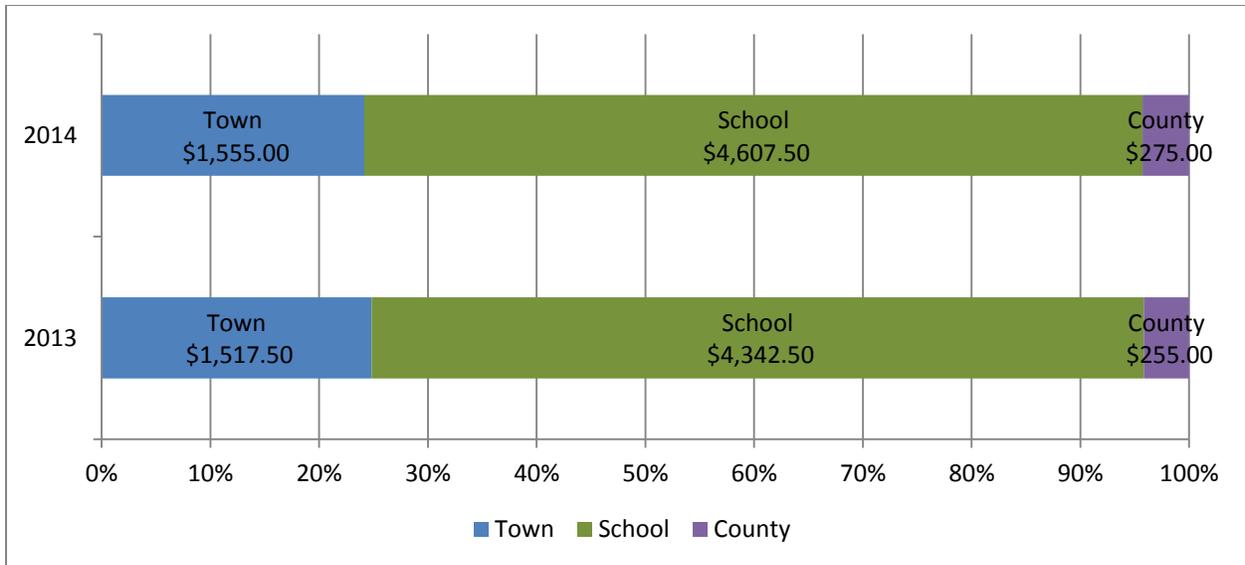


It has to be noted that while the tax rate has increased, total values of the Town has decreased. If we were to estimate the tax rate using the previous year's town valuation, the following would be the comparison.

| | <u>2014 Estimated Tax Rate w/ 2013 Values</u> | <u>2013 Tax Rate</u> | <u>% Change</u> |
|---------------------|---|----------------------|-----------------|
| Town | \$5.95 | \$6.07 | -2% |
| Local School | \$15.30 | \$15.02 | +1.86% |
| State School | \$2.32 | \$2.35 | -1% |
| County | \$1.05 | \$1.02 | +2.94% |
| Total | \$24.62 | \$24.46 | +0.65% |

As you can see, the Town's tax rate would have decreased twelve cents to \$5.95 if the Town values would have remained. The Local School would have increased \$0.28 to \$15.30. The State School would have remained decreased three cents, and the County would have increased three cents.

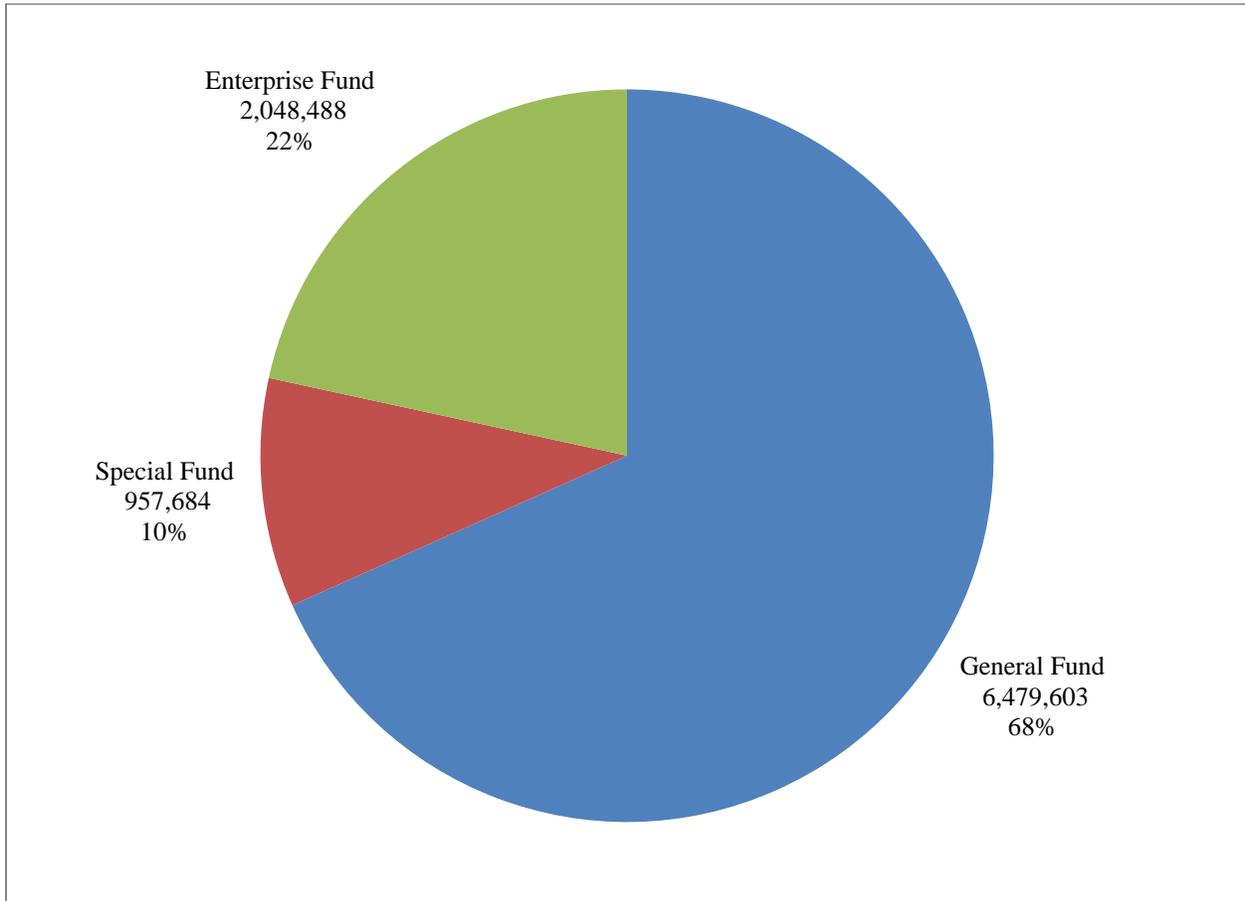
One thing to look at is how much the average homeowner is paying for each of the services. Currently, the average home value for the Town is \$233,000. Using the 2014 Tax Rate of \$25.75, this means that the average homeowner pays \$1,386 for Town services, \$4,105 for the combined Local and State School commitment, and \$255 for the County portion. The combined average bill is \$5,746.



| | <u>2014</u> | <u>2013</u> | <u>Difference</u> |
|--------------------|-----------------|-----------------|-------------------|
| Average Home Value | \$233,000.00 | \$250,000.00 | |
| Tax Rate | 25.75 | 24.46 | \$ 1.29 |
| Town Cost | 1,386 | 1,517 | (\$131.00) |
| School Cost | 4,105 | 4,342 | (\$237.00) |
| County | 255 | 255 | \$ 0 |
| Total | \$ 5,746 | \$ 6,114 | (\$386.00) |

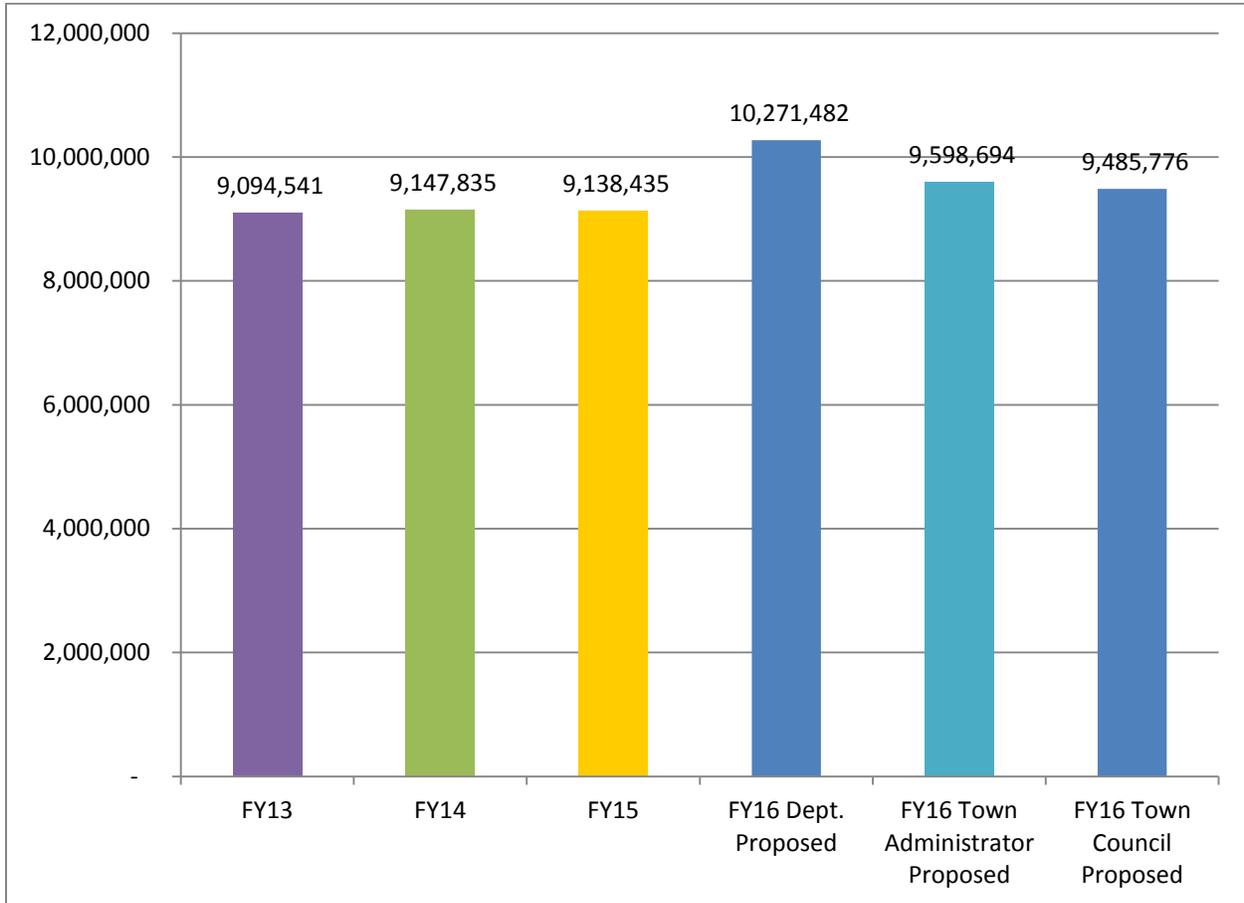
APPROPRIATIONS

The Town operating Budget is broken down into three categories, the General Fund, Special Funds, and Enterprise Funds. The General Fund accounts for 68% of the total operational funding for the Town. In addition, there are two enterprise funds Water and Sewer, which receives its funding from utility rate charges and not through taxation. The Enterprise Funds make up 22% of the total budget, Finally, there are special funds for the Solid Waste, the Library and the Recreation Revolving Fund, these funds make up 10% of the total budget.

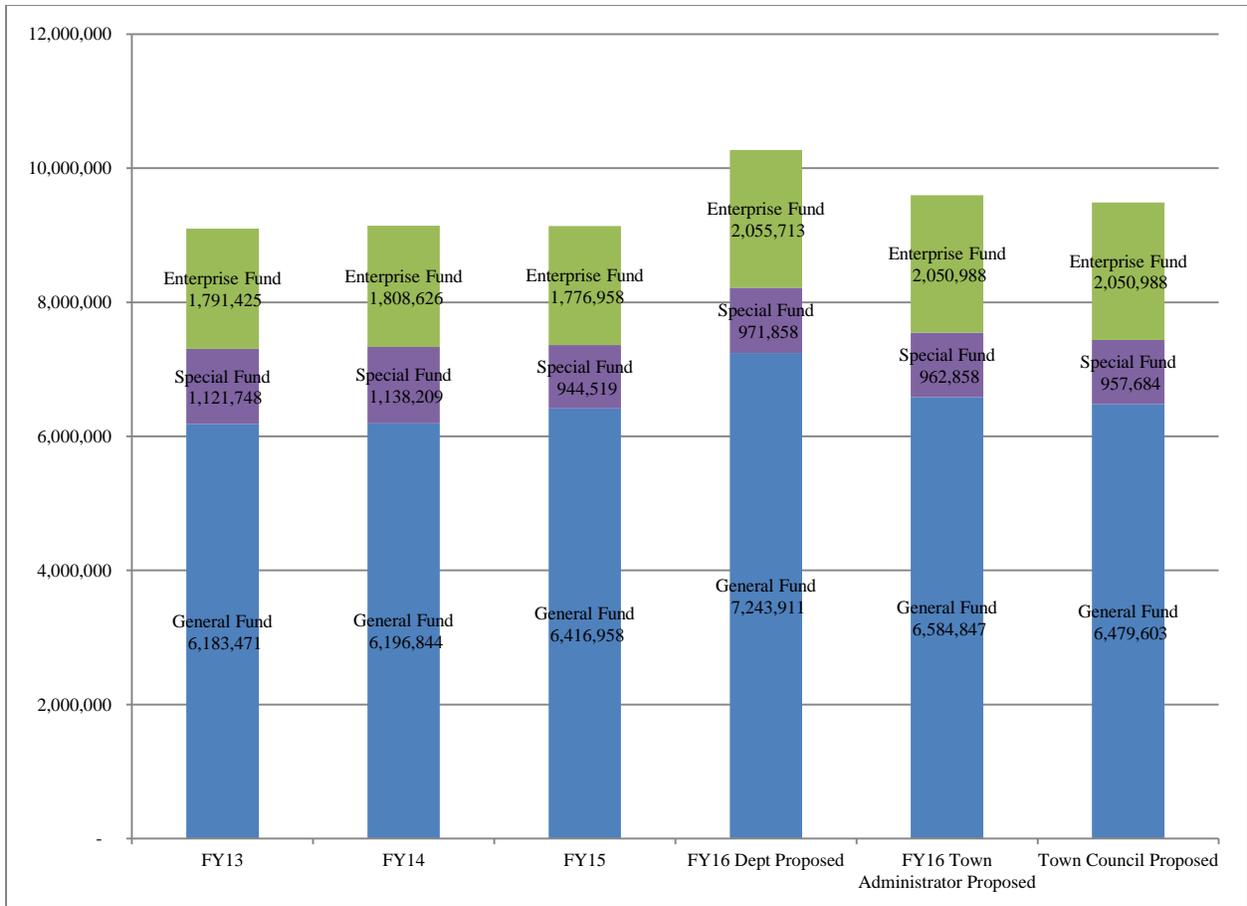


TOTAL APPROPRIATION SUMMARY

The proposed Total Appropriation for the Town is \$9,598,694. This is an increase of \$460,259 or 5.04%. The following chart compares the Town's Total Appropriations for fiscal years ending 2013, 2014, 2015 the Department Heads proposed budget, the Town Administrator's proposed budget, and the Town Council's approved budget.



The increases in the budget are \$62, 646 or 0.98% in the General Fund; \$13,165 or 1.39% in the Special Revenue Funds; and \$271,530 or 15.38% in the Enterprise Funds.

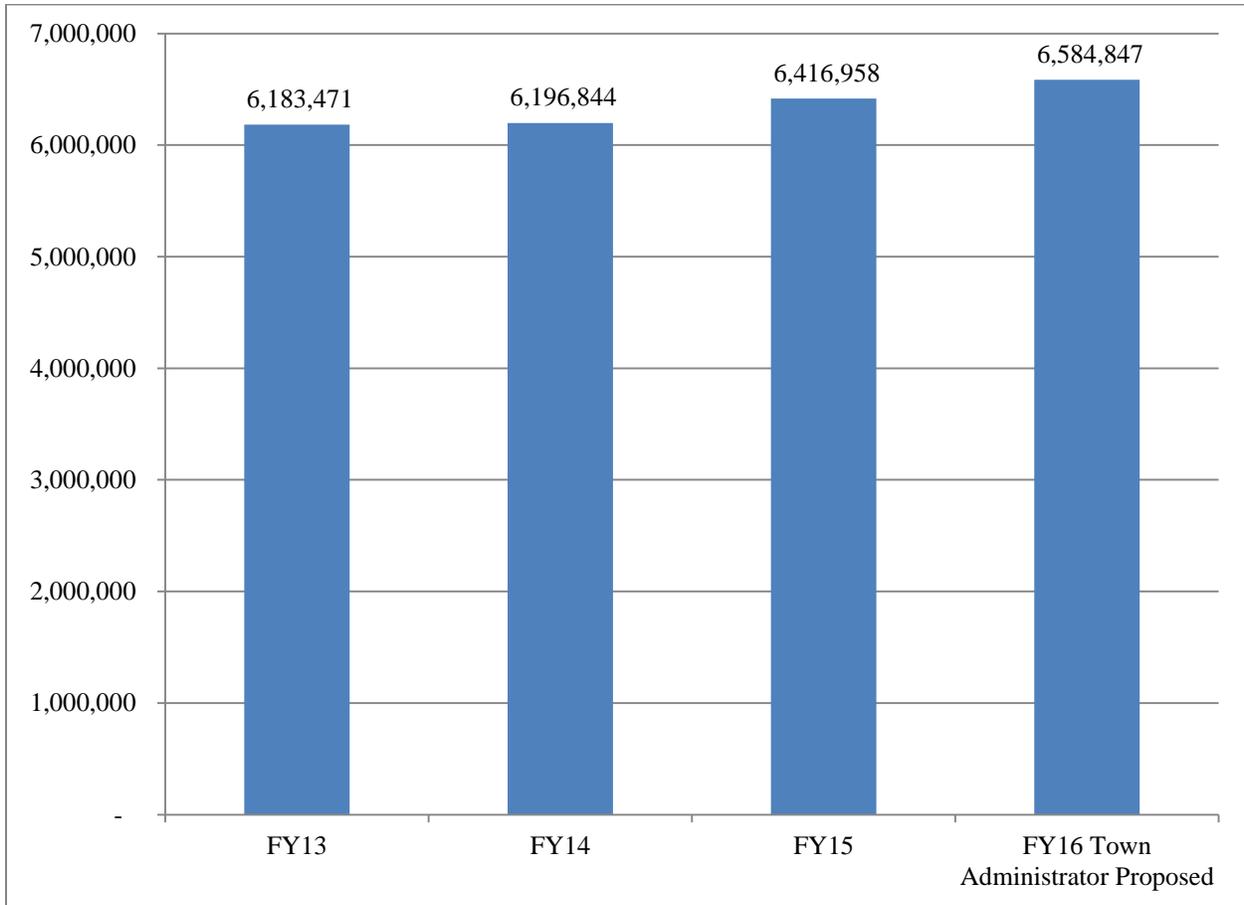


TOWN GENERAL FUND

GENERAL FUND APPROPRIATION SUMMARY

General Fund appropriations cover all general government services, such as fire, police, and public works, which are not otherwise accounted for in a special revenue or enterprise fund. As was mentioned, this makes up 68% of the total Town appropriations.

The following chart is a three year comparison of the General Fund.

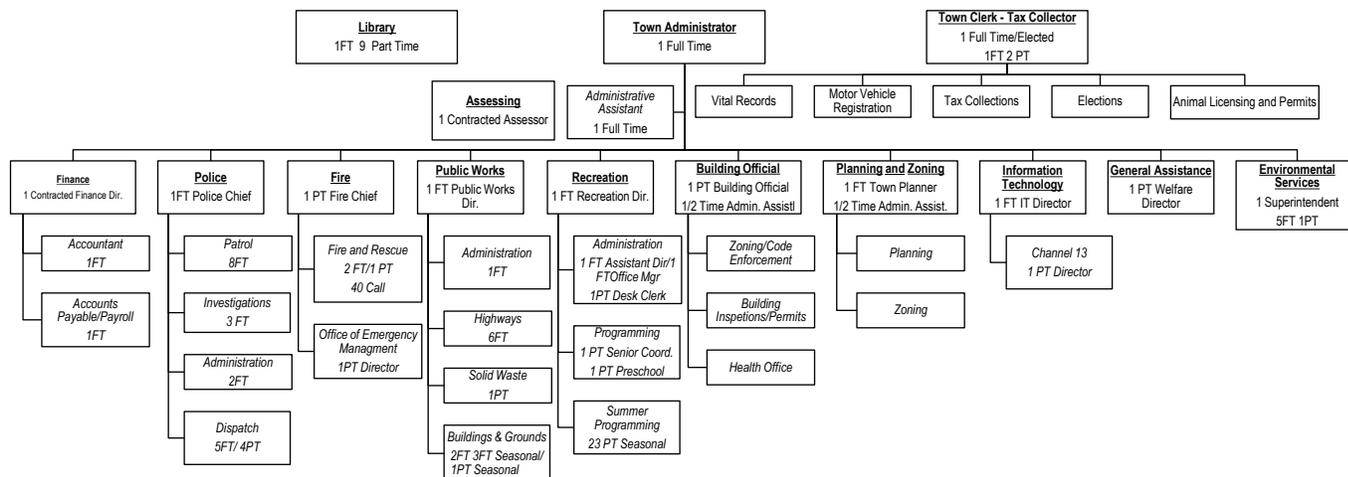


The largest components to the General Fund Budget is General Operations are second at 51%. The second are salaries and associated benefits that are 42% of the General Fund Budget. Contribution to our Capital Reserve Funds is third at 5%. Finally, and our Debt Service is 2% of the budget.

By Department, Human Resources, which includes all employee benefits and Town insurances, is the largest budgetary department, making up 22% of the General Fund Budget. The Police Department is the second largest budgetary department, making up 20% of the overall General Fund Budget.

PERSONNEL SERVICES COSTS

As was previously mentioned, personnel services costs make up a majority of the operating budget. For informational purposes, the following is an organizational chart that shows staffing levels of the various departments.



The Fiscal Year 2015 budget included a merit pool, which will be used to distribute merit increases to employees based on job performance evaluations conducted by myself or the various department heads. This was a successful endeavor for both job performance and employee morale. I am including a merit pool in the proposed budget as well.

After wages, the second largest areas of the personnel services budget are health benefits and other insurances. The Town has not yet received notice from its health care provider that the Guaranteed Maximum Rate increase will increase for the coming fiscal year, however, we should prepare for increases in our health and dental insurance rates. The Town currently offers two plans: a point of service plan and an HMO plan. A vast majority have the HMO plan, with only one employee taking the point of service plan. The following are the estimated rates the Town may see next year:

| | | FY2014 | FY2015 | % Increase |
|---|------------|---------------|---------------|-------------------|
| <u>BCBS3T20(07) – RX10/20/45</u> | Single | \$ 9,369.48 | \$ 9,945.48 | 6.1% |
| | Two-Person | \$ 18,738.96 | \$ 19,890.96 | 6.1% |
| | Family | \$ 25,297.56 | \$ 26,852.76 | 6.1% |
| <u>MTB10IPDED - RX10/20/45</u> | Single | \$ 8,680.56 | \$ 9,410.44 | 8.5% |

| | | | |
|------------|--------------|--------------|------|
| Two-Person | \$ 17,361.24 | \$ 18,836.80 | 8.5% |
| Family | \$ 23,437.56 | \$ 25,429.80 | 8.5% |

We are estimating an increase 5% in our dental insurance as well. We are budgeting for a total healthcare impact of \$661,269, with \$526,976 coming from General Fund, \$15,000 from Special Funds, and \$119,293 from Enterprise Funds.

We are seeing a significant increase in the Workers Compensation coverage this year. This is due to us switching from a calendar year contract to fiscal year contract. We are seeing the impact of an 18 month agreement to get us to be on the fiscal year.

We have no significant increase in our Property and Liability Coverage.

The New Hampshire Retirement System Rates set their rates for a two-year period. Fiscal Year 2016 begins the next two year cycle. We are seeing a slight increase in these rates.

| | <u>FY16 Pension Contribution %</u> | <u>FY16 Medical Subsidy %</u> | <u>FY 16 Total Contribution</u> |
|--------------------------|--|-----------------------------------|-------------------------------------|
| Group I | 10.86% | 0.31% | 11.17% |
| Group II – Police | 22.54% | 3.84% | 26.38% |
| Group II – Fire | 25.32% | 3.84% | 29.16% |

OTHER OPERATIONAL COSTS

Department Heads have been very cognizant of the need to hold the line when it came to their department operations. Overall there are few large increases in operational costs. Legal Department will see a slight increase due to the contract increase we agreed on with the new Town Attorney. Information Technology is seeking a slight increase for Channel 13 in order to continue to broadcast meetings online.

One area of significant increase is motor vehicle maintenance. The line was reduced to \$20,000 in the previous year budget. This was to reflect actuals for FY13. Fiscal Year 2014, came in at \$52,930. I am increasing this budget to \$48,000 to reflect actual costs.

For Social Service Grants, we began a new process to review the funds that are given to the charities. We made sure that they are truly not for profit in addition to reviewing the number of Newmarket residents they serve. They had a strict deadline to meet to get this information into the Town. Only the Area Homemakers did not meet that deadline, and they are not included in my proposed budget.

DEBT SERVICE

Debt Service is the combined principal, interest on any bonds the town has issued. Currently, we are budgeting \$131,959 for these repayments. This figure dropped by \$9,951.

CAPITAL ITEMS

The Capital Improvement Committee is recommending \$601,449 in general fund contributions to various Capital Reserve Funds in the FY2015 operating budget. This would be a 84% increase over the previous year. After reviewing the requests, the Town Council is submitting to the ballot \$512,949 in contributions to capital reserve funds. This represents 38% increase over the previous year. However, this will not have an impact on the tax rate as all contributions are to be withdrawn from the Unreserved Fund Balance.

| Account Description | Approved FY 2015 | Dept. Head Proposed FY 2016 | Town Administrator Proposed FY 2016 | Town Council Proposed FY2016 |
|-------------------------------------|-----------------------------|--|--|---|
| CAP RES -REVALUATION | - | 10,000 | 10,000 | 10,000 |
| CAP RES - FIRE DEPARTMENT | 60,000 | 132,000 | 50,000 | 50,000 |
| CAP RES - PUBLIC WORKS | 130,000 | 150,000 | 130,000 | 130,000 |
| CAP RES - POLICE VEHICLES | 50,000 | 46,500 | 46,500 | 46,500 |
| CAP RES - LIBRARY | - | - | - | - |
| CAP RES - BUILDING IMPROVEMENT | - | 58,000 | - | - |
| CAP RES - 300TH ANNIV. TRUST | 2,000 | 2,000 | 2,000 | 2,000 |
| CAP. RES. POLICE DISPATCH EQUIP | - | 29,449 | 29,449 | 29,449 |
| CAP RES - RECREATION FACILITIES | 5,000 | - | - | - |
| CAP RES - TECHNOLOGY | 10,000 | - | - | - |
| CAP RES – COMPENSATED ABSENCES | 29,500 | 29,500 | 10,000 | 10,000 |
| CAP RES – MACALLEN DAM | - | 50,000 | 50,000 | 50,000 |
| CAP RES - STORMWATER MGT | 41,113 | 94,000 | 50,000 | 50,000 |
| CAP RES – MASTER PLAN | - | - | 10,000 | 10,000 |
| CAP RES- ROADMAINT. | - | - | - | 125,000 |
| Total operating expenditures | 372,613 | 601,449 | 387,949 | 512,949 |

SPECIAL AND REVOLVING FUNDS

Historically, the Town has had three special funds: Library, Solid Waste, and Recreation. These funds are set up so the revenues that they generate go directly back to the operations of their departments. However, revenues do not cover the entire cost of their operations, the Town will provide them with a subsidy through taxation.

Beginning in fiscal year 2015, administration of the Recreation Department became part of the General Fund's budget, while its programs will become a revolving fund. One of the goals of the Town Council was to establish the Recreation programming as an entity separate from the general fund. In order to do this, the Town Council established the Recreation Revolving fund. As such, revenues collected from year to year for recreation programming accumulate from year to year, unlike normal municipal funds which "lapse" at the end of each fiscal year. This would allow programming for the recreation department to start to become self-sufficient. Some programs will be popular and generate excess revenues, while other popular ones may not generate as much revenue, the excess revenues of other programs can subsidize it. Currently, all programming is paid for by tax dollars with the revenues from the programming going into the general fund to offset the costs.

The Recreation Administration Budget is \$210,407. This covers the salaries of the Recreation Director, the year round staff as well as costs associated with this. It also includes the funds to run the Senior Center.

The Recreation Revolving Fund is \$199,670, which is an increase of 4.4%. This budget covers all costs associated with the running of the programs, including part-time seasonal staff. This budget is offset one to one by fees collected from participants.

The Library is requesting \$314,033 or a 3.4% increase over the previous year. The Library is governed by an independently elected Board of Library Trustees.

Solid Waste is being budgeted at \$443,981 which is a 1.3% reduction over the previous year.

ENTERPRISE FUNDS

The Town of Newmarket has two Enterprise Funds for the operations of the Town's Water and Sewer systems. These funds are supported by user fees and do not impact the property tax rate.

Expenditures

The Water Fund is proposed at \$947,051 or an increase of 14.2%. This increase is due mainly to debt service payments that the Town must pay for the work that will begin on the water line along Route 108 to the Water Tower. The Director of Public Works no longer oversees the Water and Sewer Department. As such, the portion of his salary paid for by the Enterprise Funds was removed.

The Sewer Fund is proposed at \$1,101,437 or an increase of 16.2%. The reason for the increase in this fund is similar to that of the Water Fund. The FY16 budget will begin seeing the impact of the new wastewater treatment facility. They have proposed a fulltime wastewater treatment operator at \$35,000 salary and associated benefits. Also, there is a \$40,000 increase in NPDES Permit which is for the development of a Non-point source nitrogen control plan as required by the administrative order of consent that the Town entered into with the Environmental Protection Agency.

Capital Expenditures

The Capital Improvement Committee is recommending \$528,200 in contributions to the Water and Sewer Department Capital Reserve funds. This is an increase of \$68,200 over FY2015.

| General Overview by Department | Current Balance 9/1/2014 | FY2015 Requests Approved | FY2016 CIP Committee Requests | FY2016 Town Administrator Recommendation |
|---|---|---|--|---|
| ENTERPRISE FUNDS | | | | |
| Water Department CRF | \$1,539,058 | \$ 360,000 | \$364,000 | \$364,000 |
| Sewer Department CRF | 825,409 | 100,000 | 164,200 | 164,200 |
| SUBTOTAL (ENTERPRISE FUNDS) | \$2,364,467 | \$460,000 | 528,200 | \$528,200 |

REVENUES

When people think of the Town's revenue sources, most think only of the Town's property tax. While it does make up a significant amount, we do collect revenues from different sources, such as motor vehicle registrations, utility fees and other fees the Town collects. As I have mentioned previously, the Town is not immune from the fluctuation in the economy that everyone else is facing. Last year we estimated \$4,928,164 in revenues for the Town. We are estimating that at the end of the FY2016, we are going to an increase in revenues. In the coming year, We are estimating revenues to be \$5,274,732, or an increase of only \$299,878 or 9.41%. We have begun to see a turn in the local and national economies. One of our largest revenue sources after taxes are motor vehicle registrations, which in FY15; we have seen a significant increase in registrations. We feel that this will continue. Please be aware that these figures are just estimates and the Department of Revenue Administration allows the Town to revise these rates prior to tax rate setting if we see any changes in the budget.

| | Prior 2014 | Current 2015 | Town Council Proposed 2016 |
|--|-----------------------|-------------------------|---|
| Revenue: | | | |
| Taxes (Land Use, PILOT, Int on Taxes) \$ | 108,500 | \$ 107,675 | \$ 109,544 |
| Licenses, Permits & Fees | 1,315,300 | 1,378,938 | 1,428,938 |
| From State | 571,916 | 598,095 | 642,916 |
| Charges for Service | 139,850 | 139,850 | 139,850 |
| Misc. Revenue | 74,601 | 74,601 | 74,601 |
| From Special Revenue Funds | 454,431 | 435,622 | 444,120 |
| Sewer | 932,761 | 928,361 | 1,080,753 |
| Water | 848,597 | 829,062 | 947,051 |
| From Capital Reserve Funds | - | - | - |
| Use of Fund Balance | 461,000 | 435,960 | 575,000 |
| Total revenues | 4,906,956 | 4,928,164 | 5,442,773 |

OVERALL TAX IMPACT

The following number would be an estimate impact on the tax rate for the next year. Again, this is just an estimate, and revenues, war service credits, the valuation of the Town as well as other factors will probably change prior to the State setting the tax rate in the fall of 2015. This estimate takes into consideration that there is no increase in the Town's valuation and we have the same number of War Service credits.

If the budget were to pass as presented, it would represent an 21 cent decrease over the estimated current tax rate.

The following is a comparative breakdown:

| | FY2014 | FY15 Estimated | Dept. Proposed FY15 | Town Administrator Proposed FY15 | Town Council Proposed FY15 |
|---------------------------|----------------|-----------------------|----------------------------|---|---------------------------------------|
| Gross Appropriation | 9,147,835 | 9,138,435 | 10,271,482 | 9,598,694 | 9,485,776 |
| Less Revenues | 4,906,956 | 4,974,854 | 5,192,855 | 5,274,732 | 5,442,773 |
| Less Shared Revenues | - | - | - | - | - |
| Add: Overlay | 101,452 | 100,000 | 75,000 | 65,000 | 65,000 |
| Add: War Service Credits | 176,000 | 168,500 | 175,000 | 175,000 | 168,500 |
| Net Town Appropriation | 4,518,331 | 4,432,081 | 5,328,627 | 4,557,462 | 4,276,503 |
| Assessed value | 744,537,983 | 711,970,612 | 711,970,612 | 711,970,612 | 711,970,612 |
| Estimated Tax rate | \$ 6.07 | \$6.22 | \$7.48 | \$6.41 | \$6.01 |

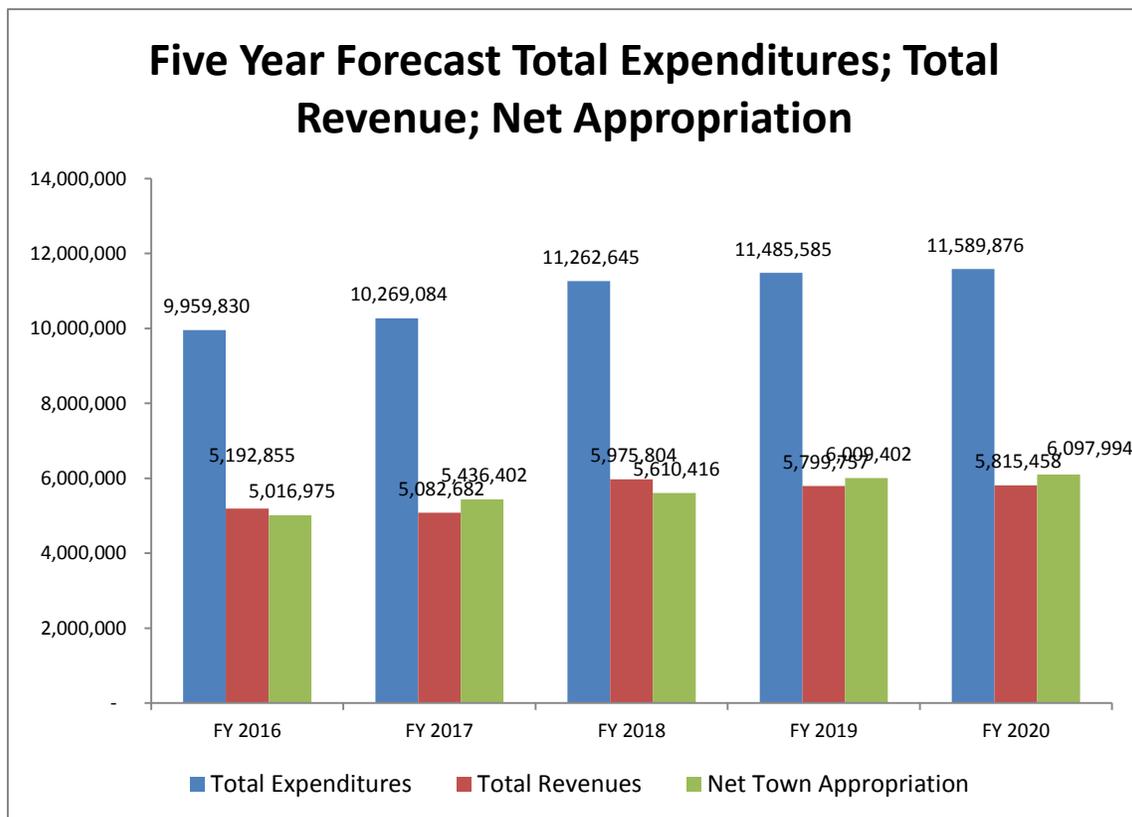
FIVE YEAR FORECAST

In March 2014, the Town Charter was amended to require the Town Administrator to present a five year budget forecast.

This process is a unique one amongst municipalities in the State of New Hampshire. When I was talking to other cities and towns across the State, a vast majority do not undertake such an exercise. Only a small group of communities do and each of their processes are different.

The forecast takes into consideration known increases such as contractual obligations, collective bargaining agreements, and increases in the New Hampshire Retirement System Employer Contribution Rates. It also required us to estimate potential increases in services, health benefits and other items. We must reiterate that this document is an estimate only. There will be numerous factors in the coming years that will affect and change these figures.

In traditional budgets, we categorize the various line items by each department or function of Town government. For example, you would see the Fire Department and a breakdown of estimated expenses for their department in a given year. After much consideration, we believe that it would be much more beneficial to summarize the forecast by object. Objects in governmental accounting are items that are purchased, rather than the department they are purchased for. We summarized these items as compensation, fringe benefits, non-health related insurances, operational costs and debt service. The Finance Department and I felt that this gives a better picture on what the major areas of concern may be in the future.



Assumptions on the Five-Year Forecast

Overall, when reviewing the potential increases, we used an overall estimate of a 1.6% increase. This reflects an average of the past 5-years CPI-U index. The index during this period has been as low as -0.09% (2009) and as high as 3.2% (2011). The inflation factor is used for all expenses and salaries.

However, we also realize that certain areas of the operations either increase or decrease at a higher rate than the CPI-U average.

Overall, the Department Heads are proposing an increase in the FY16 budget of 8.99%. We based future projections on this base figure. As a result, we are seeing an increase of 3.11% in FY17, due mainly to regular increases. For the FY18, you will see a significant increase in expenditures of 9.68%. The reason for this is this is the first year for the payment for the Waste Water Treatment Facility Bond. After that, we see modest increases of 1.98% and 0.91% respectively. The following are some highlights factored into this forecast.

Human Resources: Our healthcare provider, the New Hampshire HealthTrust has not set the rates for the current year. We are estimating an increase in FY16 an increase of 5% over the current year. We are estimating an increase of 1.6% in the following years.

Another large are in our Human Resources costs are retirement contributions. We have received the new rates for FY16 and FY17. We are not seeing any large increases in this are now. We have been able to tighten our estimates, even though there is a slight increase in rates.

In FY15, we were able to cut our Worker's Compensation budget due to going to an 18-month contract with a new provider (Primex). In FY16, you will see the maximum exposure budgeted, which is still less than our previous provider (NH Property Liability Trust.) We have estimated a 1.6% increase in this cost in the following years.

Like any business, we need to invest in our employees' training. We have increased this line item by \$5,000 in FY16, and increase it by 1.6% the following years.

A number of years ago, we implemented a Merit Pool for employee salary adjustments. We are estimating that this cost will increase by the 1.6% annually.

Planning: There is a one-time expenditure of \$40,000 in the planning line for contracted services during this period. When the Town Charter was amended in March 2014, it required that a complete update to the Master Plan be conducted every 10 years. This is an estimate for that cost.

Debt Service: First, for a Town our size, we have very little debt affecting the general fund. As you are aware, the only debt we have is for conservation land purchases and the downtown project. We are seeing the amount to be paid off gradually declining over the coming years, with all of the current debt retired in FY2023.

Roadways and Sidewalks: The Director of Public Works has proposed a paving budget 175% higher than the previous year. While this may not make it for the final proposed FY16 budget, it is realistically estimating what we should be budgeting for road repairs in Town. We have continued with that estimate plus an additional 1.6% increase in the subsequent years.

Buildings and Grounds: The areas that may have the biggest impact to our budget in the coming years are increase in fuel costs. For FY16, we have budgeted a figure to the actual amount used in FY13 and then used the figure of 1.6% increase in the following years.

Fire and Rescue: We are seeing increases in the range of \$20,000 to begin replacing aging equipment.

Solid Waste: Increases in this area of the budget reflect the increases in contractual obligation we have with our service provider.

Water: While the Water expenses do not impact the tax rate, it does impact the rate payers. You will see a significant increase in FY16, which reflects the first year payment of the Macintosh Well Bond. Thereafter there are declining or slight increases to the budget.

Sewer: There will be some increases due to the new Waste Water Treatment Facility coming online. The Water and Sewer Superintendent is proposing a new position of a Treatment Plant Operator for FY16. The largest impact will be in FY18, when the first debt payment is due. After that, there are smaller increases.

Revenues

Revenues are much more difficult to estimate than expenditures. Our revenue is based much more closely to the state of the economy than the expenditures are. When reviewing revenue estimates, we need to take into consideration number of factors that we will outline.

After property taxes, our largest source of revenues is motor vehicle registrations. While we have seen an uptick in motor vehicle purchases as of late, we know that individuals usually keep their vehicles 7 years. With that in mind, we are estimating a slight decrease in registrations in FY18 and FY19.

The other area in which you will see a decrease is the use of fund balance. For the past few years, we have been able to offset tax increases with use of surplus funds that we may have from excess revenues or unexpended funds. We have been budgeting much tighter and as such, we cannot see the ability to use unexpended funds to continue into the future. We have budgeted this conservatively and estimate that we will see a decrease in the amount of fund balance we can use to \$250,000 for FY17 and FY18. We are also predicting that we may not have any amount to use for FYs 19 and 20.

The Sewer Fund will see some significant increases in revenues. There was a planned increase in rates due to costs associated with the new wastewater treatment facility.

Overall Forecast

Overall, we are anticipating an increase in expenditures of \$2,451,441 between the Fiscal Years 2015 approved and Fiscal Year 2020. Again, I would like to emphasize that we are basing the estimates off of the Department Head's proposed budget for FY16 not a budget approved by the Town Council or Municipal Budget Committee. This would result in an increase of 27% over five years. Be aware that the largest increases for debt service for enterprise funds and do not have direct impact on the tax rate.

That added with the potential decrease in revenues, we would see an increase in the net appropriation for the Town of \$1,548,145, over the next five years. This is a 34% increase in the net appropriation.

In closing, I would like to reiterate that this is only an estimate. Many factors and issues may come forward prior to the actual implementation of these budgets. This document should be used as it is, a forecast not a definitive budget.

In addition, I would like to thank all of the departments and especially the Finance Department for undertaking this exercise. It will be a valuable budgeting tool in the future.

THE TOWN *of* NEWMARKET, NH
FISCAL YEAR 2015-2016 PROPOSED BUDGET

Town of Newmarket
Fiscal Year 2016 Budget Worksheet - Summary of All Funds

| | 2014 | | | 2015 | | | 2016 | | | |
|---------------------------------------|------------|------------|----------|------------|------------|----------|---------------------|----------------------|-----------------------|----------|
| | Original | Final | % Change | Original | Final | % Change | Dept. Head Proposed | Town Admin. Proposed | Town Council Proposed | % Change |
| Revenue: | | | | | | | | | | |
| Taxes (Land Use, PILOT, Int on Taxes) | \$ 108,500 | \$ 108,500 | -8.44% | \$ 108,500 | \$ 109,544 | 0.96% | \$ 107,675 | \$ 107,675 | \$ 109,544 | 0.00% |
| Licenses, Permits & Fees | 1,315,300 | 1,315,300 | 4.78% | 1,378,938 | 1,378,938 | 4.84% | 1,378,938 | 1,428,938 | 1,428,938 | 3.63% |
| From State | 571,916 | 571,916 | 2.31% | 571,916 | 642,916 | 12.41% | 571,140 | 597,521 | 642,916 | 0.00% |
| Charges for Service | 139,850 | 139,850 | 7.70% | 139,850 | 139,850 | 0.00% | 139,850 | 139,850 | 139,850 | 0.00% |
| Misc. Revenue | 74,601 | 74,601 | 210.84% | 74,601 | 74,601 | 0.00% | 74,601 | 74,601 | 74,601 | 0.00% |
| From Special Revenue Funds | 454,431 | 454,431 | 0.00% | 435,622 | 435,622 | -4.14% | 435,622 | 444,120 | 444,120 | 1.95% |
| Sewer | 932,761 | 932,761 | 0.63% | 926,637 | 928,361 | -0.47% | 1,083,542 | 1,082,476 | 1,080,753 | 16.42% |
| Water | 848,597 | 848,597 | 0.64% | 829,062 | 829,062 | -2.30% | 951,487 | 949,551 | 947,051 | 14.23% |
| From Capital Reserve Funds | - | - | -100.00% | - | - | 0.00% | - | - | - | 0.00% |
| Use of Fund Balance | 461,000 | 461,000 | -5.14% | 404,460 | 435,960 | -5.43% | 450,000 | 450,000 | 575,000 | 31.89% |
| Total revenues | 4,906,956 | 4,906,956 | | 4,869,586 | 4,974,854 | | 5,192,855 | 5,274,732 | 5,442,773 | |
| Percentage increase | 0.67% | 0.67% | | -0.76% | 1.38% | | 4.38% | 6.03% | 9.41% | |
| Expenditures: | | | | | | | | | | |
| Town Council | 18,985 | 19,140 | 0.85% | 19,050 | 19,050 | -0.47% | 24,300 | 19,300 | 19,300 | 1.31% |
| Town Administrator | 175,187 | 181,802 | 6.20% | 176,144 | 176,144 | -3.11% | 183,973 | 177,994 | 176,994 | 0.48% |
| Finance Department | 209,685 | 197,019 | -1.74% | 199,175 | 199,175 | 1.09% | 209,388 | 200,975 | 200,975 | 0.90% |
| Human Resources | 1,363,234 | 1,256,669 | -7.00% | 1,385,709 | 1,385,709 | 10.27% | 1,466,228 | 1,446,478 | 1,371,879 | -1.00% |
| Town Clerk/Town Collector | 182,130 | 200,587 | 11.64% | 166,544 | 166,544 | -16.97% | 164,334 | 162,270 | 162,270 | -2.57% |
| Code enforcement | 63,908 | 65,475 | 10.16% | 66,723 | 66,723 | 1.91% | 68,756 | 67,253 | 67,253 | 0.79% |
| Welfare | 64,200 | 38,776 | -13.06% | 64,720 | 64,720 | 66.91% | 66,061 | 59,220 | 48,220 | -25.49% |
| Assessor | 73,223 | 73,223 | 20.24% | 66,723 | 66,723 | -8.88% | 64,450 | 64,450 | 63,900 | -4.23% |
| Legal | 67,500 | 135,572 | 83.21% | 75,000 | 75,000 | -44.68% | 80,000 | 80,000 | 80,000 | 6.67% |
| Planning | 120,113 | 123,662 | 3.77% | 128,153 | 128,153 | 3.63% | 141,217 | 129,153 | 129,153 | 0.78% |
| Conservation Commission | 1,941 | 1,941 | 218.20% | 1,941 | 1,941 | 0.00% | 1,957 | 1,941 | 1,941 | 0.00% |
| Economic Development | 2,000 | 10,500 | 425.00% | 1,000 | 1,000 | -90.48% | 1,000 | 1,000 | 1,000 | 0.00% |
| Debt Service | 281,800 | 145,800 | -48.53% | 141,550 | 141,550 | -2.91% | 131,959 | 131,959 | 131,959 | -6.78% |
| Information Technology | 164,430 | 164,020 | 13.05% | 169,539 | 169,539 | 3.37% | 166,535 | 165,139 | 162,139 | -4.36% |
| Police | 1,263,503 | 1,263,196 | 3.61% | 1,264,752 | 1,264,752 | 0.12% | 1,302,520 | 1,283,782 | 1,282,772 | 1.42% |
| PW Administration | 398,718 | 421,300 | 8.49% | 417,247 | 417,247 | -0.96% | 429,270 | 417,347 | 417,347 | 0.02% |
| Roadway and sidewalk | 346,690 | 410,434 | 9.47% | 384,070 | 384,070 | -6.42% | 664,770 | 386,570 | 386,570 | 0.65% |
| Street Lighting | 45,800 | 45,800 | 1.78% | 46,250 | 46,250 | 0.98% | 46,250 | 46,250 | 46,250 | 0.00% |
| Bridges | 500 | 500 | 0.00% | - | - | -100.00% | - | - | - | 0.00% |
| Buildings and grounds | 451,050 | 491,182 | 4.80% | 449,362 | 449,362 | -8.51% | 479,099 | 475,702 | 468,202 | 4.19% |
| Cemetery | 35,915 | 36,687 | 3.23% | 36,963 | 36,963 | 0.75% | 44,832 | 36,963 | 36,963 | 0.00% |
| Vehicles | 189,860 | 200,742 | 1.47% | 174,810 | 174,810 | -12.92% | 201,700 | 197,700 | 197,700 | 13.09% |
| Fire Rescue | 297,983 | 324,163 | 0.64% | 335,785 | 335,785 | 3.59% | 362,257 | 337,085 | 334,185 | -0.48% |
| Emergency Management | 1,950 | 1,950 | 34.48% | 1,950 | 1,950 | 0.00% | 1,950 | 1,950 | 1,950 | 0.00% |
| Grants | 67,048 | 67,048 | 0.00% | 67,048 | 67,048 | 0.00% | 69,300 | 69,300 | 69,300 | 3.36% |
| Social Services Grants | 40,400 | 40,400 | -8.18% | 45,023 | 45,023 | 11.44% | 56,264 | 33,026 | 33,026 | -26.65% |
| Capital Reserve | 279,256 | 279,256 | -9.39% | 327,613 | 327,613 | 17.32% | 601,449 | 377,949 | 377,949 | 15.36% |

Town of Newmarket
 Fiscal Year 2016 Budget Worksheet - Summary of All Funds

| | 2014 | | | 2015 | | | 2016 | | | |
|--|-------------|-------------|----------|-------------|-------------|----------|---------------------|----------------------|-----------------------|----------|
| | Original | Final | % Change | Original | Final | % Change | Dept. Head Proposed | Town Admin. Proposed | Town Council Proposed | % Change |
| Revenue: | | | | | | | | | | |
| Library | 300,931 | 300,931 | 5.91% | 303,736 | 303,736 | 0.93% | 314,033 | 314,033 | 314,033 | 3.39% |
| Recreation (FY 2015 - GF Only) | - | - | 0.00% | 204,114 | 204,114 | 100.00% | 214,092 | 214,092 | 210,407 | 3.08% |
| Recreation (FY 2015 - Revolving Fund Only) | 387,053 | 390,806 | -0.80% | 191,172 | 191,172 | -51.08% | 199,670 | 199,670 | 199,670 | 4.45% |
| Solid Waste | 450,225 | 450,628 | 2.05% | 449,611 | 449,611 | -0.23% | 458,155 | 449,155 | 443,981 | -1.25% |
| Water | 848,597 | 851,092 | 0.93% | 829,062 | 829,062 | -2.59% | 951,487 | 949,551 | 947,051 | 14.23% |
| Waste Water | 954,020 | 957,534 | 0.98% | 947,896 | 947,896 | -1.01% | 1,104,226 | 1,101,437 | 1,101,437 | 16.20% |
| Total expenditures | 9,147,835 | 9,147,835 | | 9,138,435 | 9,138,435 | | 10,271,482 | 9,598,694 | 9,485,776 | |
| Percentage increase | 0.88% | 0.59% | | -0.10% | -0.10% | | 12.40% | 5.04% | 3.80% | |
| Less: Shared Revenues | - | - | | - | - | | - | - | - | |
| Add: Overlay | 101,452 | 101,452 | -31.72% | 100,000 | 100,000 | -1.43% | 75,000 | 65,000 | 65,000 | -35.00% |
| Add: War Service Credits | 176,000 | 176,000 | 0.57% | 168,500 | 168,500 | -4.26% | 168,500 | 168,500 | 168,500 | 0.00% |
| Net Town Appropriation | 4,518,331 | 4,518,331 | -0.56% | 4,537,349 | 4,432,081 | -1.91% | 5,322,127 | 4,557,462 | 4,276,503 | -3.51% |
| Assessed value | 744,537,983 | 744,537,983 | 0.19% | 711,970,612 | 711,970,612 | -4.37% | 711,970,612 | 711,970,612 | 711,970,612 | 0.00% |
| Tax rate | \$ 6.07 | \$ 6.07 | -0.49% | \$ 6.37 | \$ 6.22 | 2.47% | \$ 7.48 | \$ 6.40 | \$ 6.01 | -3.38% |

Town of Newmarket
 Fiscal Year 2016 Budget Worksheet
 Department - Town Council

| Account Description | Account Number | FY 2014 | | | | FY 2015 | | | FY 2016 | | | |
|-------------------------|-----------------|------------------|------------------|--------------------|----------|------------------|--------------------|----------|---------------------|----------------------|-----------------------|----------|
| | | Original Budget | Final Budget | Actual Expenditure | % Change | Original Budget | Actual Expenditure | % Change | Dept. Head Proposed | Town Admin. Proposed | Town Council Proposed | % Change |
| TC - ELECTED SALARIES | 01-401-100-0000 | \$ 11,000 | \$ 11,000 | \$ 11,000 | 0.00% | \$ 11,000 | \$ 5,500 | 0.00% | \$ 11,000 | \$ 11,000 | \$ 11,000 | 0.00% |
| TC - PART-TIME | 01-401-103-0000 | 7,735 | 7,735 | 3,870 | 0.00% | 7,800 | 1,530 | 0.84% | 7,800 | 7,800 | 7,800 | 0.00% |
| TC - TRAINING | 01-401-190-0000 | 250 | 250 | - | 2400.00% | 250 | - | 0.00% | 250 | 250 | 250 | 0.00% |
| TC - GENERAL SUPPLIES | 01-401-202-0000 | - | 155 | 155 | -33.76% | - | - | -100.00% | 250 | 250 | 250 | 100.00% |
| TC - CONTINGENCY/GRANTS | 01-401-450-0000 | - | - | - | 0.00% | - | - | 0.00% | 5,000 | - | - | 0.00% |
| Department Total | | <u>\$ 18,985</u> | <u>\$ 19,140</u> | <u>\$ 15,025</u> | | <u>\$ 19,050</u> | <u>\$ 7,030</u> | | <u>\$ 24,300</u> | <u>\$ 19,300</u> | <u>\$ 19,300</u> | |
| % Change | | 0.00% | 0.85% | | | 0.34% | | | 27.56% | 1.31% | 1.31% | |

Town of Newmarket
 Fiscal Year 2016 Budget Worksheet
 Department - Town Administrator

| Account Description | Account Number | FY 2014 | | | | FY 2015 | | | FY 2016 | | | |
|-----------------------------|-----------------|-----------------|--------------|--------------------|----------|-----------------|--------------------|----------|---------------------|----------------------|-----------------------|----------|
| | | Original Budget | Final Budget | Actual Expenditure | % Change | Original Budget | Actual Expenditure | % Change | Dept. Head Proposed | Town Admin. Proposed | Town Council Proposed | % Change |
| TA - FULL TIME SALARIES | 01-402-101-0000 | \$ 128,437 | \$ 129,415 | \$ 128,967 | 9.27% | \$ 129,394 | \$ 39,890 | -0.02% | \$ 131,465 | \$ 129,394 | \$ 129,394 | 0.00% |
| TA - PART TIME SALARIES | 01-402-103-0000 | 3,000 | 4,405 | 4,815 | 7.28% | 4,000 | 1,443 | -9.19% | 4,064 | 4,000 | 4,000 | 0.00% |
| TA - TRAINING/STAFF DEV | 01-402-190-0000 | 3,000 | 3,000 | 2,136 | 50.00% | 3,000 | 1,294 | 0.00% | 3,000 | 3,000 | 3,000 | 0.00% |
| TA - POSTAGE | 01-402-201-0000 | 3,000 | 3,000 | 2,698 | 0.00% | 3,000 | 644 | 0.00% | 3,000 | 3,000 | 3,000 | 0.00% |
| TA - GENERAL SUPPLIES | 01-402-202-0000 | 11,000 | 11,000 | 10,379 | 0.00% | 11,000 | 2,581 | 0.00% | 11,000 | 11,000 | 11,000 | 0.00% |
| TA - COMMUNICATION SERVICES | 01-402-301-0000 | 4,000 | 4,000 | 3,777 | 0.00% | 4,000 | 1,328 | 0.00% | 4,100 | 4,100 | 4,100 | 2.50% |
| TA - DUES/SUBSCRIPTIONS | 01-402-310-0002 | 7,500 | 9,720 | 9,180 | 1.25% | 8,000 | 1,498 | -17.70% | 10,000 | 10,000 | 9,000 | 12.50% |
| TA - ADVERTISING | 01-402-310-0003 | 2,500 | 3,181 | 3,181 | -57.01% | 2,500 | 443 | -21.41% | 3,000 | 2,500 | 2,500 | 0.00% |
| TA - BOOKS | 01-402-310-0005 | 750 | 750 | 387 | 0.00% | 750 | 300 | 0.00% | 500 | 500 | 500 | -33.33% |
| TA - EQUIPMENT MAINTENA | 01-402-402-0000 | 5,000 | 6,331 | 7,366 | 7.30% | 5,000 | 1,448 | -21.02% | 8,344 | 5,000 | 5,000 | 0.00% |
| TA - PRINTING/PUBLISHING | 01-402-501-0000 | 4,500 | 4,500 | 2,526 | 80.00% | 3,000 | - | -33.33% | 3,000 | 3,000 | 3,000 | 0.00% |
| TA - CONTRACTED SERVICE | 01-402-702-0000 | 2,500 | 2,500 | 625 | 0.00% | 2,500 | - | 0.00% | 2,500 | 2,500 | 2,500 | 0.00% |
| Department Total | | \$ 175,187 | \$ 181,802 | \$ 176,036 | | \$ 176,144 | \$ 50,868 | | \$ 183,973 | \$ 177,994 | \$ 176,994 | |
| % Change | | 7.63% | 6.20% | | | -16.30% | | | 4.44% | 1.05% | 0.48% | |

Town of Newmarket
 Fiscal Year 2016 Budget Worksheet
 Department - Finance

| Account Description | Account Number | FY 2014 | | | | FY 2015 | | | FY 2016 | | | |
|----------------------------------|-----------------|-----------------|--------------|--------------------|----------|-----------------|--------------------|----------|---------------------|----------------------|-----------------------|----------|
| | | Original Budget | Final Budget | Actual Expenditure | % Change | Original Budget | Actual Expenditure | % Change | Dept. Head Proposed | Town Admin. Proposed | Town Council Proposed | % Change |
| FINANCE - ELECTED OFFICIALS | 01-403-100-0000 | \$ 5,900 | \$ 5,900 | \$ 5,900 | 0.00% | \$ 5,900 | \$ 1,667 | 0.00% | \$ 914 | \$ 900 | \$ 900 | -84.75% |
| FINANCE - FULL TIME SALARIES | 01-403-101-0000 | 166,985 | 159,555 | 165,326 | 16.36% | 158,725 | 44,047 | -0.52% | 170,144 | 163,725 | 163,725 | 3.15% |
| FINANCE - PART TIME SALARIES | 01-403-103-0000 | - | - | - | -100.00% | - | - | 0.00% | 5,080 | 5,000 | 5,000 | 100.00% |
| FINANCE- TRAINING/STAFF DEVELOPM | 01-403-190-0000 | 1,000 | 1,000 | 43 | 0.00% | 1,000 | - | 0.00% | - | - | - | -100.00% |
| FINANCE - GENERAL SUPPLIES | 01-403-202-0000 | 5,600 | 5,600 | 4,652 | 0.00% | 5,600 | 3,375 | 0.00% | 5,000 | 5,000 | 5,000 | -10.71% |
| FINANCE - COMMUNICATIONS SERVICE | 01-403-301-0000 | 2,300 | 2,300 | 2,389 | 0.00% | 2,300 | 602 | 0.00% | 2,400 | 2,400 | 2,400 | 4.35% |
| FINANCE - BUDGET COMMITTEE EXPEI | 01-403-310-0001 | 200 | 564 | 564 | 182.00% | 200 | - | -64.54% | 600 | 600 | 600 | 200.00% |
| FINANCE - DUES/SUBSCRIPTIONS | 01-403-310-0002 | 300 | 300 | - | 100.00% | 300 | - | 0.00% | 300 | 300 | 300 | 0.00% |
| FINANCE - ADVERTISING | 01-403-310-0003 | - | - | - | 0.00% | 2,000 | - | 100.00% | 2,000 | 1,000 | 1,000 | -50.00% |
| FINANCE - EQUIPMENT MAINTENANCE | 01-403-402-0000 | 600 | 600 | 324 | 100.00% | 2,600 | 340 | 333.33% | 1,500 | 600 | 600 | -76.92% |
| FINANCE - AUDIT | 01-403-703-0000 | 26,800 | 21,200 | 19,200 | 7.07% | 20,550 | - | -3.07% | 21,450 | 21,450 | 21,450 | 4.38% |
| Department Total | | \$ 209,685 | \$ 197,019 | \$ 198,398 | | \$ 199,175 | \$ 50,032 | | \$ 209,388 | \$ 200,975 | \$ 200,975 | |
| % Change | | -4.52% | -1.74% | | | -5.01% | | | 5.13% | 0.90% | 0.90% | |

Town of Newmarket
 Fiscal Year 2016 Budget Worksheet
 Department - Town Clerk/Tax Collector

| Account Description | Account Number | FY 2014 | | | | FY 2015 | | | FY 2016 | | | |
|----------------------------------|-----------------|-----------------|--------------|--------------------|----------|-----------------|--------------------|----------|---------------------|----------------------|-----------------------|----------|
| | | Original Budget | Final Budget | Actual Expenditure | % Change | Original Budget | Actual Expenditure | % Change | Dept. Head Proposed | Town Admin. Proposed | Town Council Proposed | % Change |
| TC/TC - FULL TIME SALARIES | 01-405-101-0000 | \$ 107,784 | \$ 104,752 | \$ 70,523 | -7.78% | \$ 99,362 | \$ 31,354 | -5.15% | \$ 103,173 | \$ 101,548 | \$ 101,548 | 2.20% |
| TC/TC - PART TIME SALARIES | 01-405-103-0000 | 28,365 | 39,561 | 41,377 | 41.02% | 26,581 | 10,664 | -32.81% | 27,849 | 27,410 | 27,410 | 3.12% |
| TC/TC - ELECTION OFFICIALS | 01-405-103-0070 | 4,140 | 4,140 | 1,575 | -43.21% | 6,540 | 1,200 | 57.97% | 5,106 | 5,106 | 5,106 | -21.93% |
| TC/TC - TRAINING STAFF DEVELOPME | 01-405-190-0000 | 3,170 | 3,170 | 1,179 | 0.00% | 3,570 | 1,113 | 12.62% | 2,600 | 2,600 | 2,600 | -27.17% |
| TC/TC - POSTAGE | 01-405-201-0000 | 11,436 | 11,436 | 7,867 | 96.09% | 6,966 | 1,558 | -39.09% | 8,966 | 8,966 | 8,966 | 28.71% |
| TC/TC - SPECIAL POSTAGE | 01-405-201-1000 | - | 1,673 | 1,673 | -70.65% | 5,600 | - | 234.73% | - | - | - | -100.00% |
| TC/TC - GENERAL SUPPLIES | 01-405-202-0000 | 3,290 | 3,290 | 2,840 | 0.77% | 3,300 | 594 | 0.30% | 3,300 | 3,300 | 3,300 | 0.00% |
| TC/TC - COMMUNICATION SERVICES | 01-405-301-0000 | 1,500 | 1,500 | 1,353 | -6.25% | 1,600 | 494 | 6.67% | 1,600 | 1,600 | 1,600 | 0.00% |
| TC/TC - DUES/SUBSCRIPTIONS | 01-405-310-0002 | 650 | 650 | 484 | 34.02% | 650 | 134 | 0.00% | 360 | 360 | 360 | -44.62% |
| TC/TC - ADVERTISING | 01-405-310-0003 | 200 | 200 | 64 | 100.00% | 200 | - | 0.00% | - | - | - | -100.00% |
| TC/TC - ELECTION/REGISTRATION | 01-405-310-0070 | 3,125 | 7,795 | 8,060 | 32.68% | 4,975 | 1,441 | -36.18% | 4,380 | 4,380 | 4,380 | -11.96% |
| TC/TC - EQUIPMENT MAINTENANCE | 01-405-402-0000 | 1,370 | 1,370 | 1,167 | 88.71% | 1,400 | 470 | 2.19% | 1,400 | 1,400 | 1,400 | 0.00% |
| TC/TC - DEED RESEARCH | 01-405-702-0000 | 2,600 | 2,600 | 2,584 | 0.00% | 2,600 | 124 | 0.00% | 2,600 | 2,600 | 2,600 | 0.00% |
| TC/TC - EQUIPMENT PURCHASE | 01-405-800-0000 | 2,500 | 2,500 | - | 66.67% | 2,500 | - | 0.00% | 2,500 | 2,500 | 2,500 | 0.00% |
| TC/TC - CODIFICATION | 01-405-702-1000 | 12,000 | 15,950 | 15,950 | 100.00% | 700 | - | -95.61% | 500 | 500 | 500 | -28.57% |
| Department Total | | \$ 182,130 | \$ 200,587 | \$ 156,696 | | \$ 166,544 | \$ 49,144 | | \$ 164,334 | \$ 162,270 | \$ 162,270 | |
| % Change | | 2.39% | 11.64% | | | -8.56% | | | -1.33% | -2.57% | -2.57% | |

Town of Newmarket
 Fiscal Year 2016 Budget Worksheet
 Department - Human Resources

| Account Description | Account Number | FY 2014 | | | | FY 2015 | | | FY 2016 | | | |
|------------------------------------|-----------------|-----------------|--------------|--------------------|----------|-----------------|--------------------|----------|---------------------|----------------------|-----------------------|----------|
| | | Original Budget | Final Budget | Actual Expenditure | % Change | Original Budget | Actual Expenditure | % Change | Dept. Head Proposed | Town Admin. Proposed | Town Council Proposed | % Change |
| EMP BEN - FICA | 01-404-150-0000 | \$ 117,246 | \$ 111,246 | \$ 113,251 | -10.50% | \$ 172,772 | \$ 38,576 | 55.31% | \$ 185,599 | \$ 185,599 | \$ 111,000 | -35.75% |
| EMP BEN - MEDICARE | 01-404-151-0000 | 43,099 | 40,599 | 40,102 | -8.70% | 40,407 | 13,124 | -0.47% | 43,407 | 43,407 | 43,407 | 7.42% |
| EMP BEN - PRE-EMPOLYMENT TESTIN | 01-404-152-0000 | 1,000 | 1,000 | 255 | -67.74% | 1,000 | 209 | 0.00% | 1,000 | 750 | 750 | -25.00% |
| EMP BEN - HEALTH INSURANCE | 01-404-155-0000 | 450,709 | 479,560 | 520,534 | -16.47% | 518,565 | 161,259 | 8.13% | 526,976 | 526,976 | 526,976 | 1.62% |
| EMP BEN - NH RETIREMENT | 01-404-156-0000 | 434,216 | 384,216 | 380,952 | 12.83% | 397,313 | 126,140 | 3.41% | 397,313 | 397,313 | 397,313 | 0.00% |
| EMP BEN - ICMA RETIREMENT | 01-404-157-0000 | - | - | - | -100.00% | - | - | 0.00% | - | - | - | 0.00% |
| EMP BEN - LIFE/DISABILITY BENE | 01-404-159-0000 | 30,603 | 25,603 | 25,114 | -16.34% | 28,639 | 7,653 | 11.86% | 25,575 | 25,575 | 25,575 | -10.70% |
| EMP BEN - WORKERS COMPENSATION | 01-404-160-0000 | 115,899 | 115,899 | 115,613 | 2.98% | 53,965 | 47,099 | -53.44% | 113,990 | 113,990 | 113,990 | 111.23% |
| EMP BEN - UNEMPLOYMENT | 01-404-161-0000 | 10,919 | 10,919 | 5,734 | 13.89% | 6,212 | - | -43.11% | 6,523 | 6,523 | 6,523 | 5.00% |
| EMP BEN - EMPLOYEE TESTING | 01-404-162-0000 | 600 | 2,498 | 2,555 | 281.37% | 600 | 144 | -75.98% | 2,600 | 600 | 600 | 0.00% |
| HR - TRAINING STAFF DEVELOPMENT | 01-404-190-0000 | - | 25 | 25 | 100.00% | - | 764 | -100.00% | 5,000 | 2,500 | 2,500 | 100.00% |
| EMP BEN - MERIT | 01-404-197-0000 | 50,000 | - | - | 0.00% | 50,000 | - | 100.00% | 50,000 | 35,000 | 35,000 | -30.00% |
| EMP BEN - LONGEVITY | 01-404-198-0000 | 15,525 | 14,175 | 14,175 | 3.28% | 17,325 | - | 22.22% | 18,675 | 18,675 | 18,675 | 7.79% |
| EMP BEN - PROPERTY LIABILITY INSUR | 01-404-504-0006 | 91,418 | 68,009 | 68,009 | -24.00% | 98,911 | 85,305 | 45.44% | 89,570 | 89,570 | 89,570 | -9.44% |
| EMP BEN - INSURANCE DEDUCTIBLE | 01-404-504-0007 | 2,000 | 2,920 | 2,920 | 46.00% | - | 1,000 | -100.00% | - | - | - | 0.00% |
| Department Total | | \$ 1,363,234 | \$ 1,256,669 | \$ 1,289,239 | | \$ 1,385,709 | \$ 481,273 | | \$ 1,466,228 | \$ 1,446,478 | \$ 1,371,879 | |
| % Change | | 6.72% | -7.00% | | | 1.65% | | | 5.81% | 4.39% | -1.00% | |

Town of Newmarket
 Fiscal Year 2016 Budget Worksheet
 Department - Code Enforcement

| Account Description | Account Number | FY 2014 | | | | FY 2015 | | | FY 2016 | | | |
|------------------------------|-----------------|-----------------|--------------|--------------------|----------|-----------------|--------------------|----------|---------------------|----------------------|-----------------------|----------|
| | | Original Budget | Final Budget | Actual Expenditure | % Change | Original Budget | Actual Expenditure | % Change | Dept. Head Proposed | Town Admin. Proposed | Town Council Proposed | % Change |
| CODE - FULL-TIME SALARIES | 01-407-101-0000 | \$ 25,355 | \$ 25,855 | \$ 25,962 | 0.00% | \$ 25,355 | \$ 8,777 | -1.93% | \$ 25,761 | \$ 25,355 | \$ 25,355 | 0.00% |
| CODE - PART TIME SALARIES | 01-407-103-0000 | 35,053 | 35,872 | 37,705 | 19.36% | 37,318 | 12,791 | 4.03% | 37,915 | 37,318 | 37,318 | 0.00% |
| CODE - TRAINING | 01-407-190-0000 | 500 | 500 | 312 | 0.00% | 500 | 80 | 0.00% | 1,000 | 1,000 | 1,000 | 100.00% |
| CODE - POSTAGE | 01-407-201-0000 | 300 | 300 | 114 | 0.00% | 300 | 51 | 0.00% | 130 | 130 | 130 | -56.67% |
| CODE - GENERAL SUPPLIES | 01-407-202-0000 | 1,000 | 1,028 | 1,034 | -0.19% | 1,500 | 427 | 45.91% | 2,700 | 2,700 | 2,700 | 80.00% |
| CODE - TELEPHONE | 01-407-301-0000 | 1,000 | 1,000 | 401 | 0.00% | 1,000 | 196 | 0.00% | 1,000 | 500 | 500 | -50.00% |
| CODE - DUES/SUBSCRIPTIONS | 01-407-310-0002 | 500 | 720 | 720 | 44.00% | 500 | 65 | -30.56% | | | | -100.00% |
| CODE - EQUIPMENT MAINTENANCE | 01-407-402-0000 | 200 | 200 | - | 100.00% | 200 | - | 0.00% | 200 | 200 | 200 | 0.00% |
| CODE - LAB TESTING | 01-407-702-0000 | - | - | - | -100.00% | 50 | - | 100.00% | 50 | 50 | 50 | 0.00% |
| Department Total | | \$ 63,908 | \$ 65,475 | \$ 66,248 | | \$ 66,723 | \$ 22,387 | | \$ 68,756 | \$ 67,253 | \$ 67,253 | |
| % Change | | -7.26% | 10.16% | | | 4.40% | | | 3.05% | 0.79% | 0.79% | |

Town of Newmarket
 Fiscal Year 2016 Budget Worksheet
 Department - Welfare

| Account Description | Account Number | FY 2014 | | | | FY 2015 | | | FY 2016 | | | |
|------------------------------------|-----------------|-----------------|--------------|--------------------|----------|-----------------|--------------------|----------|---------------------|----------------------|-----------------------|----------|
| | | Original Budget | Final Budget | Actual Expenditure | % Change | Original Budget | Actual Expenditure | % Change | Dept. Head Proposed | Town Admin. Proposed | Town Council Proposed | % Change |
| DIR ASSIST - PART-TIME SALARIES | 01-408-103-0000 | \$ 20,800 | \$ 21,320 | \$ 17,497 | 2.50% | \$ 21,320 | \$ 5,619 | 0.00% | \$ 22,661 | \$ 22,320 | \$ 22,320 | 4.69% |
| DIR ASSIST - TRAINING/STAFF DEVELO | 01-408-190-0000 | 150 | 150 | - | 100.00% | 150 | - | 0.00% | 150 | 150 | 150 | 0.00% |
| DIR ASSIST - GENERAL SUPPLIES | 01-408-202-0000 | 200 | 356 | 391 | -11.00% | 200 | 331 | -43.82% | 200 | 200 | 200 | 0.00% |
| DIR ASSIST - DUES/SUBSCRIPTIONS | 01-408-310-0002 | 50 | 50 | - | 0.00% | 50 | - | 0.00% | 50 | 50 | 50 | 0.00% |
| DIR ASSIST - FOOD | 01-408-315-0038 | 2,000 | - | - | -100.00% | 2,000 | - | 100.00% | 2,000 | 1,500 | 1,500 | -25.00% |
| DIR ASSIST - RENT | 01-408-315-0039 | 30,000 | 15,000 | 10,788 | 0.00% | 30,000 | 2,520 | 100.00% | 30,000 | 25,000 | 15,000 | -50.00% |
| DIR ASSIST - ELECTRICITY | 01-408-315-0040 | 3,000 | 1,000 | 854 | -13.04% | 3,000 | - | 200.00% | 3,000 | 2,500 | 1,500 | -50.00% |
| DIR ASSIST - HEAT | 01-408-315-0041 | 3,000 | - | - | -100.00% | 3,000 | - | 100.00% | 3,000 | 2,500 | 2,500 | -16.67% |
| DIR ASSIST - MEDICAL | 01-408-315-0042 | 2,000 | - | - | -100.00% | 2,000 | - | 100.00% | 2,000 | 2,000 | 2,000 | 0.00% |
| DIR ASSIST - MISCELLANEOUS | 01-408-315-0043 | 3,000 | 900 | 900 | -83.33% | 3,000 | - | 233.33% | 3,000 | 3,000 | 3,000 | 0.00% |
| Department Total | | \$ 64,200 | \$ 38,776 | \$ 30,430 | | \$ 64,720 | \$ 8,470 | | \$ 66,061 | \$ 59,220 | \$ 48,220 | |
| % Change | | -43.29% | -13.06% | | | 0.81% | | | 2.07% | -8.50% | -25.49% | |

Town of Newmarket
 Fiscal Year 2016 Budget Worksheet
 Department - Assessor

| Account Description | Account Number | FY 2014 | | | | FY 2015 | | | FY 2016 | | | |
|-----------------------------|-----------------|------------------|------------------|--------------------|----------|------------------|--------------------|----------|---------------------|----------------------|-----------------------|----------|
| | | Original Budget | Final Budget | Actual Expenditure | % Change | Original Budget | Actual Expenditure | % Change | Dept. Head Proposed | Town Admin. Proposed | Town Council Proposed | % Change |
| ASSESS - FULL TIME SALARIES | 01-409-101-0000 | \$ 16,973 | \$ 16,973 | \$ 12,141 | -0.93% | \$ 16,973 | \$ - | 0.00% | \$ - | \$ - | \$ - | -100.00% |
| ASSESS - PART TIME SALARIES | 01-409-103-0000 | 43,700 | 43,700 | 32,733 | 34.41% | - | 23,400 | -100.00% | - | - | - | 0.00% |
| ASSESS - CONTRACTED SRVC | 01-409-130-0000 | - | - | - | 0.00% | 40,000 | 8,790 | 100.00% | 55,000 | 55,000 | 55,000 | 100.00% |
| ASSESS - TRAINING | 01-409-190-0000 | 300 | 300 | 97 | 0.00% | 200 | 199 | -33.33% | 200 | 200 | - | 0.00% |
| ASSESS - MILEAGE | 01-409-191-0000 | 500 | 500 | 326 | -41.18% | 250 | - | -50.00% | 350 | 350 | - | 40.00% |
| ASSESS - POSTAGE | 01-409-201-0000 | 2,600 | 2,600 | 462 | 420.00% | 500 | 20 | -80.77% | 500 | 500 | 500 | 0.00% |
| ASSESS - GENERAL SUPPLIES | 01-409-202-0000 | 1,000 | 1,000 | 54 | 150.00% | 500 | 73 | -50.00% | 500 | 500 | 500 | 0.00% |
| ASSESS - DUES/SUBSCRIPTIONS | 01-409-310-0002 | 900 | 900 | 20 | 0.00% | 900 | - | 0.00% | 350 | 350 | 350 | -61.11% |
| ASSESS - SOFTWARE | 01-409-407-0000 | 7,250 | 7,250 | 7,250 | 2.11% | 7,400 | 7,400 | 2.07% | 7,550 | 7,550 | 7,550 | 2.03% |
| ASSESS - PROPERTY APPRAISER | 01-409-702-0000 | - | - | - | -100.00% | - | - | 0.00% | - | - | - | 0.00% |
| Department Total | | <u>\$ 73,223</u> | <u>\$ 73,223</u> | <u>\$ 53,083</u> | | <u>\$ 66,723</u> | <u>\$ 39,882</u> | | <u>\$ 64,450</u> | <u>\$ 64,450</u> | <u>\$ 63,900</u> | |
| % Change | | -2.09% | 20.24% | | | -8.88% | | | -3.41% | -3.41% | -4.23% | |

Town of Newmarket
 Fiscal Year 2016 Budget Worksheet
 Department - Legal

| Account Description | Account Number | FY 2014 | | | | FY 2015 | | | FY 2016 | | | |
|------------------------|-----------------|-----------------|--------------|--------------------|----------|-----------------|--------------------|----------|---------------------|----------------------|-----------------------|----------|
| | | Original Budget | Final Budget | Actual Expenditure | % Change | Original Budget | Actual Expenditure | % Change | Dept. Head Proposed | Town Admin. Proposed | Town Council Proposed | % Change |
| LEGAL - LEGAL EXPENSES | 01-410-602-0000 | \$ 67,500 | \$ 135,572 | \$ 145,705 | 83.21% | \$ 75,000 | \$ 21,533 | -44.68% | \$ 80,000 | \$ 80,000 | \$ 80,000 | 6.67% |
| Department Total | | \$ 67,500 | \$ 135,572 | \$ 145,705 | | \$ 75,000 | \$ 21,533 | | \$ 80,000 | \$ 80,000 | \$ 80,000 | |
| % Change | | 35.00% | 83.21% | | | 11.11% | | | 6.67% | 6.67% | 6.67% | |

Town of Newmarket
 Fiscal Year 2016 Budget Worksheet
 Department - Planning

| Account Description | Account Number | FY 2014 | | | | FY 2015 | | | FY 2016 | | | |
|----------------------------------|-----------------|-----------------|--------------|--------------------|----------|-----------------|--------------------|----------|---------------------|----------------------|-----------------------|----------|
| | | Original Budget | Final Budget | Actual Expenditure | % Change | Original Budget | Actual Expenditure | % Change | Dept. Head Proposed | Town Admin. Proposed | Town Council Proposed | % Change |
| PLAN - FULL TIME SALARIES | 01-411-101-0000 | \$ 94,668 | \$ 96,208 | \$ 96,586 | 1.63% | \$ 95,708 | \$ 30,912 | -0.52% | \$ 97,240 | \$ 95,708 | \$ 95,708 | 0.00% |
| PLAN - PART TIME SALARIESW | 01-411-103-0000 | 3,000 | 3,000 | 1,942 | 0.00% | 2,000 | 751 | -33.33% | 2,032 | 2,000 | 2,000 | 0.00% |
| PLAN - TRAINING/STAFF DEVELOPMEN | 01-411-190-0000 | 2,500 | 2,500 | 2,456 | 0.00% | 1,500 | 17 | -40.00% | 1,500 | 1,500 | 1,500 | 0.00% |
| PLAN - POSTAGE | 01-411-201-0000 | 2,000 | 2,000 | 1,413 | 33.33% | 2,000 | 413 | 0.00% | 2,500 | 2,000 | 2,000 | 0.00% |
| PLAN - GENERAL SUPPLIES | 01-411-202-0000 | 2,000 | 2,000 | 1,292 | 0.00% | 2,000 | 357 | 0.00% | 2,000 | 2,000 | 2,000 | 0.00% |
| PLAN - MAPPING SUPPLIES | 01-411-202-0054 | 4,000 | 4,000 | 4,000 | 0.00% | 4,000 | - | 0.00% | 4,000 | 4,000 | 4,000 | 0.00% |
| PLAN - COMMUNICATIONS SERVICES | 01-411-301-0000 | 600 | 600 | 597 | 0.00% | 600 | 218 | 0.00% | 600 | 600 | 600 | 0.00% |
| PLAN - DUES/SUBSCRIPTIONS | 01-411-310-0002 | 9,345 | 9,345 | 8,631 | 5.00% | 8,345 | - | -10.70% | 8,345 | 8,345 | 8,345 | 0.00% |
| PLAN - ADVERTISING | 01-411-310-0003 | 2,000 | 2,000 | 1,191 | 0.00% | 2,000 | 242 | 0.00% | 2,000 | 2,000 | 2,000 | 0.00% |
| PLAN - TAX MAPS | 01-411-702-0000 | - | 2,009 | 2,008 | 100.00% | - | - | -100.00% | 1,000 | 1,000 | 1,000 | 100.00% |
| PLAN - CONTRACTED SERVICES | 01-411-703-0000 | - | - | - | 0.00% | 10,000 | - | 100.00% | 20,000 | 10,000 | 10,000 | 0.00% |
| Department Total | | \$ 120,113 | \$ 123,662 | \$ 120,116 | | \$ 128,153 | \$ 32,909 | | \$ 141,217 | \$ 129,153 | \$ 129,153 | |
| % Change | | 0.79% | 3.77% | | | 6.69% | | | 10.19% | 0.8% | 0.78% | |

Town of Newmarket
 Fiscal Year 2016 Budget Worksheet
 Department - Conservation Commission

| Account Description | Account Number | FY 2014 | | | | FY 2015 | | | FY 2016 | | | |
|--------------------------------|-----------------|-----------------|--------------|--------------------|----------|-----------------|--------------------|----------|---------------------|----------------------|-----------------------|----------|
| | | Original Budget | Final Budget | Actual Expenditure | % Change | Original Budget | Actual Expenditure | % Change | Dept. Head Proposed | Town Admin. Proposed | Town Council Proposed | % Change |
| CON COMM - PART TIME SALARIES | 01-413-103-0000 | \$ 1,000 | \$ 1,000 | \$ 900 | 100.00% | \$ 1,000 | \$ 724 | 0.00% | \$ 1,016 | \$ 1,000 | \$ 1,000 | 0.00% |
| CON COMM - POSTAGE | 01-413-201-0000 | 60 | 60 | - | 0.00% | 60 | - | 0.00% | 60 | 60 | 60 | 0.00% |
| CON COMM - GENERAL SUPPLI | 01-413-202-0000 | 200 | 200 | 102 | 233.33% | 200 | - | 0.00% | 200 | 200 | 200 | 0.00% |
| CON COMM - DUES/SUBSCRIPT | 01-413-310-0002 | 390 | 390 | 300 | 34.48% | 390 | - | 0.00% | 390 | 390 | 390 | 0.00% |
| CON COMM - CONTRACTED SERVICES | 01-413-702-0000 | 291 | 291 | 167 | 45.50% | 291 | - | 0.00% | 291 | 291 | 291 | 0.00% |
| Department Total | | \$ 1,941 | \$ 1,941 | \$ 1,469 | | \$ 1,941 | \$ 724 | | \$ 1,957 | \$ 1,941 | \$ 1,941 | |
| % Change | | 218.20% | 218.20% | | | 0.00% | | | 0.82% | 0.00% | 0.00% | |

Town of Newmarket
 Fiscal Year 2016 Budget Worksheet
 Department - Economic Development

| Account Description | Account Number | FY 2014 | | | | FY 2015 | | | FY 2016 | | | |
|-------------------------------|-----------------|-----------------|------------------|--------------------|----------|-----------------|--------------------|----------|---------------------|----------------------|-----------------------|----------|
| | | Original Budget | Final Budget | Actual Expenditure | % Change | Original Budget | Actual Expenditure | % Change | Dept. Head Proposed | Town Admin. Proposed | Town Council Proposed | % Change |
| ECON DEV - OPERATING EXPENSE | 01-414-310-0000 | \$ 1,000 | \$ 1,000 | \$ - | 0.00% | \$ 1,000 | \$ - | 0.00% | \$ 1,000 | \$ 1,000 | \$ 1,000 | 0.00% |
| ECON DEV - CONTRACTED SERVICE | 01-414-702-0000 | 1,000 | 9,500 | 9,500 | 850.00% | - | - | -100.00% | | | | 0.00% |
| Department Total | | <u>\$ 2,000</u> | <u>\$ 10,500</u> | <u>\$ 9,500</u> | | <u>\$ 1,000</u> | <u>\$ -</u> | | <u>\$ 1,000</u> | <u>\$ 1,000</u> | <u>\$ 1,000</u> | |
| % Change | | 0.00% | 425.00% | | | -50.00% | | 0.00% | 0.00% | 0.00% | | |

Town of Newmarket
 Fiscal Year 2016 Budget Worksheet
 Department - Debt Service

| Account Description | Account Number | FY 2014 | | | | FY 2015 | | | FY 2016 | | | |
|----------------------|-----------------|-------------------|-------------------|--------------------|----------|-------------------|--------------------|----------|---------------------|----------------------|-----------------------|----------|
| | | Original Budget | Final Budget | Actual Expenditure | % Change | Original Budget | Actual Expenditure | % Change | Dept. Head Proposed | Town Admin. Proposed | Town Council Proposed | % Change |
| DEBT SER - PRINCIPLE | 01-418-950-0000 | \$ 236,000 | \$ 100,000 | \$ 100,000 | -57.63% | \$ 100,000 | \$ - | 0.00% | \$ 100,000 | \$ 100,000 | \$ 100,000 | 0.00% |
| DEBT SER - INTEREST | 01-418-951-0000 | 45,800 | 45,800 | 43,017 | -3.10% | 41,550 | 17,683 | -9.28% | 31,959 | 31,959 | 31,959 | -23.08% |
| Department Total | | <u>\$ 281,800</u> | <u>\$ 145,800</u> | <u>\$ 143,017</u> | | <u>\$ 141,550</u> | <u>\$ 17,683</u> | | <u>\$ 131,959</u> | <u>\$ 131,959</u> | <u>\$ 131,959</u> | |
| % Change | | -1.49% | -48.53% | | | -49.77% | | | -6.78% | -6.78% | -6.78% | |

Town of Newmarket
 Fiscal Year 2016 Budget Worksheet
 Department - Information Technology

| Account Description | Account Number | FY 2014 | | | | FY 2015 | | | FY 2016 | | | |
|-------------------------------|-----------------|-----------------|--------------|--------------------|-----------|-----------------|--------------------|-----------|---------------------|----------------------|-----------------------|-----------|
| | | Original Budget | Final Budget | Actual Expenditure | \$ Change | Original Budget | Actual Expenditure | \$ Change | Dept. Head Proposed | Town Admin. Proposed | Town Council Proposed | \$ Change |
| MIS - FULL TIME SALARIES | 01-420-101-0000 | \$ 64,094 | \$ 65,384 | \$ 65,627 | 2.01% | \$ 65,377 | \$ 21,121 | -0.01% | \$ 66,423 | \$ 65,377 | \$ 65,377 | 0.00% |
| MIS - PART TIME SALARIES | 01-420-103-0000 | 3,000 | - | - | -100.00% | 3,000 | - | 100.00% | - | - | - | -100.00% |
| CHANNEL 13 PART TIME SALARIES | 01-421-103-0000 | 20,686 | 21,123 | 22,119 | -1.52% | 21,887 | 7,314 | 3.62% | 22,237 | 21,887 | 21,887 | 0.00% |
| MIS - TRAINING | 01-420-190-0000 | 2,000 | 2,000 | 1,545 | 0.00% | 1,000 | - | -50.00% | 1,000 | 1,000 | 1,000 | 0.00% |
| MIS - GENERAL SUPPLIES | 01-420-202-0000 | 2,500 | 3,588 | 3,588 | 43.52% | 2,500 | 753 | -30.32% | 2,500 | 2,500 | 2,500 | 0.00% |
| MIS - COMMUNICATION SERVICE | 01-420-301-0000 | 1,100 | 1,100 | 592 | 0.00% | 500 | 202 | -54.55% | 600 | 600 | 600 | 20.00% |
| MIS - DUES SUBSCRIPTIONS | 01-420-310-0002 | 250 | 261 | 261 | 4.40% | 275 | - | 5.36% | 275 | 275 | 275 | 0.00% |
| MIS - SOFTWARE MAINT | 01-420-407-0000 | 45,800 | 42,800 | 38,538 | 13.23% | 47,500 | 1,709 | 10.98% | 42,500 | 42,500 | 40,000 | -15.79% |
| MIS - REPAIRS/MAINT | 01-420-409-0000 | 4,000 | 4,510 | 4,510 | 12.75% | 4,000 | 2,956 | -11.31% | 4,500 | 4,500 | 4,500 | 12.50% |
| MIS - SOFTWARE LICENSES | 01-420-414-0000 | 4,500 | 4,500 | 1,707 | 12.50% | 4,500 | 338 | 0.00% | 4,500 | 4,500 | 4,500 | 0.00% |
| MIS - VENDOR SUPPORT | 01-420-702-0000 | 1,500 | 1,500 | - | 0.00% | 1,500 | - | 0.00% | 1,500 | 1,500 | 1,000 | -33.33% |
| MIS - NEW EQUIPMENT | 01-420-800-0000 | 10,000 | 12,254 | 12,755 | 100.00% | 10,000 | 5,171 | -18.39% | 12,000 | 12,000 | 12,000 | 20.00% |
| CHANNEL 13 MISC EQUIPMENTS | 01-421-202-0000 | 5,000 | 5,000 | 4,957 | -17.45% | 5,000 | - | 0.00% | 6,000 | 6,000 | 6,000 | 20.00% |
| CHANNEL 13 OPERATING EXPENSE | 01-421-310-0000 | - | - | - | 0.00% | 2,500 | - | 100.00% | 2,500 | 2,500 | 2,500 | 0.00% |
| Department Total | | \$ 164,430 | \$ 164,020 | \$ 156,199 | | \$ 169,539 | \$ 39,565 | | \$ 166,535 | \$ 165,139 | \$ 162,139 | |
| % Change | | 10.41% | 13.05% | | | 3.11% | | | -1.77% | -2.60% | -4.36% | |

Town of Newmarket
 Fiscal Year 2016 Budget Worksheet
 Department - Police

| Account Description | Account Number | FY 2014 | | | | FY 2015 | | | FY 2016 | | | |
|-----------------------------------|-----------------|-----------------|--------------|--------------------|----------|-----------------|--------------------|----------|---------------------|----------------------|-----------------------|----------|
| | | Original Budget | Final Budget | Actual Expenditure | % Change | Original Budget | Actual Expenditure | % Change | Dept. Head Proposed | Town Admin. Proposed | Town Council Proposed | % Change |
| POLICE - FULL TIME SALARIES | 01-438-101-0000 | \$ 980,167 | \$ 996,337 | \$ 960,151 | 5.39% | \$ 988,382 | \$ 315,907 | -0.80% | \$ 1,006,560 | \$ 988,382 | \$ 988,382 | 0.00% |
| POLICE - PART-TIME SALARIES | 01-438-103-0000 | 43,346 | 33,195 | 34,386 | 0.59% | 35,000 | 12,338 | 5.44% | 35,560 | 35,000 | 35,000 | 0.00% |
| POLICE - OVERTIME | 01-438-102-0000 | 105,560 | 98,560 | 92,229 | -7.02% | 105,140 | 39,571 | 6.68% | 105,140 | 105,140 | 105,140 | 0.00% |
| POLICE - MEDICAL | 01-438-162-0000 | 2,500 | 2,500 | 83 | 0.00% | 2,500 | 507 | 0.00% | 2,500 | 2,500 | 2,500 | 0.00% |
| POLICE - TRAINING/STAFF DEVELOPME | 01-438-190-0000 | 10,000 | 10,000 | 8,264 | 0.00% | 10,000 | 1,556 | 0.00% | 10,000 | 10,000 | 10,000 | 0.00% |
| POLICE - TRAVEL/MILEAGE | 01-438-191-0000 | 200 | 634 | 634 | 216.77% | 250 | 69 | -60.54% | 600 | 600 | 600 | 140.00% |
| POLICE - UNIFORMS | 01-438-193-0000 | 8,800 | 8,800 | 7,401 | 0.00% | 8,800 | - | 0.00% | 8,800 | 8,800 | 8,800 | 0.00% |
| POLICE - EDUCATIONAL INCENTIVE | 01-438-194-0000 | 4,500 | 4,500 | 4,250 | 0.00% | 5,000 | 4,500 | 11.11% | 5,000 | 5,000 | 5,000 | 0.00% |
| POLICE - CLEANING ALLOWANCE | 01-438-195-0000 | 2,500 | 2,500 | 1,750 | 0.00% | 2,500 | 2,500 | 0.00% | 2,500 | 2,500 | 2,500 | 0.00% |
| POLICE- CRIMINAL INVESTIGATION | 01-438-199-0000 | 2,000 | 2,000 | 405 | 0.00% | 2,000 | 213 | 0.00% | 2,000 | 2,000 | 2,000 | 0.00% |
| POLICE - YOUTH/PUBLIC RELATIONS | 01-438-200-0000 | 2,500 | 2,500 | 1,045 | 0.00% | 2,500 | - | 0.00% | 2,500 | 2,500 | 2,500 | 0.00% |
| POLICE - POSTAGE | 01-438-201-0000 | 600 | 600 | 418 | 0.00% | 450 | 213 | -25.00% | 450 | 450 | 450 | 0.00% |
| POLICE - OFFICE SUPPLIES | 01-438-202-0000 | 5,500 | 5,500 | 4,684 | 0.00% | 5,500 | 1,400 | 0.00% | 5,500 | 5,500 | 5,500 | 0.00% |
| POLICE-GENERAL SUPPLIES | 01-438-202-0438 | 500 | 500 | 314 | 0.00% | 400 | 108 | -20.00% | 400 | 400 | 400 | 0.00% |
| POLICE - GASOLINE | 01-438-209-0000 | 30,320 | 30,373 | 32,933 | -1.45% | 30,320 | 8,501 | -0.17% | 34,000 | 34,000 | 34,000 | 12.14% |
| POLICE - COMMUNICATION SERVICES | 01-438-301-0000 | 15,000 | 15,000 | 13,423 | 0.00% | 16,500 | 3,871 | 10.00% | 16,500 | 16,500 | 16,500 | 0.00% |
| POLICE - DUES/MEMBERSHIPS | 01-438-310-0002 | 4,210 | 4,210 | 2,835 | 0.00% | 4,210 | - | 0.00% | 4,210 | 4,210 | 3,200 | -23.99% |
| POLICE - BOOKS/PUBLICATIONS | 01-438-310-0005 | 2,800 | 2,800 | 1,196 | 0.00% | 2,800 | 415 | 0.00% | 2,800 | 2,800 | 2,800 | 0.00% |
| POLICE - EQUIPMENT/FIELD SUPPLIES | 01-438-310-0044 | 6,000 | 6,000 | 3,690 | 0.00% | 6,000 | 2,027 | 0.00% | 18,000 | 18,000 | 18,000 | 200.00% |
| POLICE - PRISONER EXPENSES | 01-438-310-0045 | 1,200 | 1,388 | 1,388 | 15.63% | 1,200 | (16) | -13.51% | 1,200 | 1,200 | 1,200 | 0.00% |
| POLICE - EQUIP MAINTENANCE | 01-438-402-0000 | 5,000 | 5,000 | 3,552 | 25.00% | 5,000 | 700 | 0.00% | 5,000 | 5,000 | 5,000 | 0.00% |
| POLICE - EQUIPMENT LEASE | 01-438-410-0000 | 26,900 | 26,900 | 25,696 | -3.58% | 26,900 | 3,393 | 0.00% | 26,900 | 26,900 | 26,900 | 0.00% |
| POLICE - PRINTING/PUBLISHING | 01-438-501-0000 | 2,800 | 2,800 | 2,080 | 0.00% | 2,800 | 147 | 0.00% | 2,800 | 2,800 | 2,800 | 0.00% |
| POLICE - ANIMAL CONTROL | 01-438-521-0000 | 600 | 600 | 9 | 20.00% | 600 | - | 0.00% | 3,600 | 3,600 | 3,600 | 500.00% |
| Department Total | | \$ 1,263,503 | \$ 1,263,196 | \$ 1,202,813 | | \$ 1,264,752 | \$ 397,922 | | \$ 1,302,520 | \$ 1,283,782 | \$ 1,282,772 | |
| % Change | | 0.96% | 3.61% | | | 0.10% | | | 2.99% | 1.50% | 1.42% | |

Town of Newmarket
 Fiscal Year 2016 Budget Worksheet
 Department - PW Administration

| Account Description | Account Number | FY 2014 | | | | FY 2015 | | | FY 2016 | | | |
|-----------------------------------|-----------------|-----------------|--------------|--------------------|----------|-----------------|--------------------|----------|---------------------|----------------------|-----------------------|----------|
| | | Original Budget | Final Budget | Actual Expenditure | % Change | Original Budget | Actual Expenditure | % Change | Dept. Head Proposed | Town Admin. Proposed | Town Council Proposed | % Change |
| PW ADMIN. - FULL TIME SALARIES | 01-441-101-0000 | \$ 100,169 | \$ 113,262 | \$ 116,338 | 7.81% | \$ 118,136 | \$ 38,167 | 4.13% | \$ 120,026 | \$ 118,136 | \$ 118,136 | 0.00% |
| PW ADMIN. - LABOR SALARIES | 01-441-106-0000 | 219,461 | 219,461 | 215,659 | 9.45% | 220,711 | 70,049 | 0.57% | 224,244 | 220,711 | 220,711 | 0.00% |
| PW ADMIN. - OVERTIME | 01-441-102-0000 | 50,000 | 57,195 | 58,127 | 3.84% | 50,000 | 12,427 | -14.39% | 55,000 | 50,000 | 50,000 | 0.00% |
| PW ADMIN. - TRAINING/STAFF DEVELO | 01-441-190-0000 | 500 | 500 | - | 0.00% | 500 | - | 0.00% | 500 | 500 | 500 | 0.00% |
| PW ADMIN. - UNIFORMS | 01-441-193-0000 | 14,188 | 14,188 | 13,976 | 0.00% | 13,500 | 2,427 | -5.10% | 14,000 | 14,000 | 14,000 | 3.57% |
| PW ADMIN. - POSTAGE | 01-441-201-0000 | 100 | 100 | 25 | 0.00% | 100 | 18 | 0.00% | 100 | 100 | 100 | 0.00% |
| PW ADMIN. - GENERAL SUPPLIES | 01-441-202-0000 | 5,800 | 8,094 | 8,403 | 28.34% | 5,800 | 1,768 | -39.55% | 8,000 | 6,500 | 6,500 | 10.77% |
| PW ADMIN. - COMMUNICATION SERVIC | 01-441-301-0000 | 7,000 | 7,000 | 5,920 | 0.00% | 7,000 | 3,071 | 0.00% | 6,000 | 6,000 | 6,000 | -16.67% |
| PW ADMIN. - DUES/MEMBERSHIPS | 01-441-310-0002 | 300 | 300 | 150 | 33.33% | 300 | 25 | 0.00% | 200 | 200 | 200 | -50.00% |
| PW ADMIN. - ADVERTISING | 01-441-310-0003 | 1,200 | 1,200 | 859 | -100.00% | 1,200 | 2,266 | 0.00% | 1,200 | 1,200 | 1,200 | 0.00% |
| Department Total | | \$ 398,718 | \$ 421,300 | \$ 419,456 | | \$ 417,247 | \$ 130,217 | | \$ 429,270 | \$ 417,347 | \$ 417,347 | |
| % Change | | -6.71% | 8.49% | | | 4.65% | | | 2.88% | 0.02% | 0.02% | |

Town of Newmarket
 Fiscal Year 2016 Budget Worksheet
 Department - Roadway and Sidewalk

| Account Description | Account Number | FY 2014 | | | | FY 2015 | | | FY 2016 | | | |
|--------------------------------|-----------------|-------------------|-------------------|--------------------|----------|-------------------|--------------------|----------|---------------------|----------------------|-----------------------|----------|
| | | Original Budget | Final Budget | Actual Expenditure | % Change | Original Budget | Actual Expenditure | % Change | Dept. Head Proposed | Town Admin. Proposed | Town Council Proposed | % Change |
| RDWY/SWK - GENERAL SUPPLIES | 01-442-202-0000 | \$ 10,500 | \$ 15,239 | \$ 18,109 | 56.70% | \$ 10,500 | \$ 5,005 | -31.10% | \$ 16,000 | \$ 15,000 | \$ 15,000 | 42.86% |
| RDWY/SWK - WINTER SALT | 01-442-205-0000 | 75,000 | 106,999 | 106,999 | 9.18% | 80,000 | - | -25.23% | 96,000 | 80,000 | 80,000 | 0.00% |
| RDWY/SWK - WINTER SAND | 01-442-208-0000 | 6,200 | 6,200 | 6,195 | 195.24% | 6,200 | - | 0.00% | 6,200 | 6,200 | 6,200 | 0.00% |
| RDWY/SWK - PAVEMENT MARKING | 01-442-213-0000 | 2,200 | 3,419 | 3,562 | -14.53% | 3,000 | - | -12.25% | 3,500 | 3,000 | 3,000 | 0.00% |
| RDWY/SWK - COLD MIX | 01-442-250-0000 | 2,125 | 2,125 | 2,047 | 0.00% | 2,800 | - | 31.76% | 2,800 | 2,800 | 2,800 | 0.00% |
| RDWY/SWK - HOT TOP | 01-442-251-0000 | 125,000 | 133,692 | 133,692 | 6.95% | 125,000 | 126,741 | -6.50% | 345,000 | 125,000 | 125,000 | 0.00% |
| RDWY/SWK - EQUIPMENT LEASE | 01-442-402-0000 | 10,000 | 13,200 | 13,200 | 32.00% | 12,500 | 9,787 | -5.30% | 13,200 | 12,500 | 12,500 | 0.00% |
| RDWY/SWK - CONTRACT STREET MAR | 01-442-514-0000 | 6,120 | 6,120 | 5,062 | 0.00% | 6,000 | 5,728 | -1.96% | 6,000 | 6,000 | 6,000 | 0.00% |
| RDWY/SWK - CONTRACT WINTER EQU | 01-442-516-0000 | 11,550 | 18,323 | 18,323 | -9.23% | 12,000 | - | -34.51% | 18,000 | 15,000 | 15,000 | 25.00% |
| RDWY/SWK - CURBSIDE WEED CONTR | 01-442-527-0000 | 2,925 | 3,825 | 3,825 | -1.92% | 3,000 | 1,900 | -21.57% | 3,000 | 3,000 | 3,000 | 0.00% |
| RDWY/SWK - TREE SERVICE | 01-442-528-0000 | 3,000 | 3,000 | 1,300 | 100.00% | 3,000 | - | 0.00% | 3,000 | 3,000 | 3,000 | 0.00% |
| RDWY/SWK - WEATHER SERVICE | 01-442-531-0000 | 2,070 | 2,070 | 2,070 | 0.00% | 2,070 | - | 0.00% | 2,070 | 2,070 | 2,070 | 0.00% |
| RDWY/SWK - ENGINEERING | 01-442-704-0000 | 2,000 | 2,200 | 2,200 | 10.00% | 30,000 | - | 1263.64% | 30,000 | 25,000 | 25,000 | -16.67% |
| RDWY/SWK CONSTRUCTION | 01-442-705-0000 | 88,000 | 94,022 | 94,225 | 6.60% | 88,000 | 88,885 | -6.40% | 120,000 | 88,000 | 88,000 | 0.00% |
| Department Total | | \$ <u>346,690</u> | \$ <u>410,434</u> | \$ <u>410,810</u> | | \$ <u>384,070</u> | \$ <u>238,046</u> | | \$ <u>664,770</u> | \$ <u>386,570</u> | \$ <u>386,570</u> | |
| % Change | | 0.72% | 9.47% | | | 10.78% | | | 73.09% | 0.65% | 0.65% | |

Town of Newmarket
 Fiscal Year 2016 Budget Worksheet
 Department - Street Lighting

| Account Description | Account Number | FY 2014 | | | | FY 2015 | | | FY 2016 | | | |
|----------------------------|-----------------|------------------|------------------|--------------------|----------|------------------|--------------------|----------|---------------------|----------------------|-----------------------|----------|
| | | Original Budget | Final Budget | Actual Expenditure | % Change | Original Budget | Actual Expenditure | % Change | Dept. Head Proposed | Town Admin. Proposed | Town Council Proposed | % Change |
| STREET LIGHT - FIXTURES | 01-446-202-0000 | \$ 2,000 | \$ 2,000 | \$ 1,643 | 0.00% | \$ 2,000 | \$ - | 0.00% | \$ 2,000 | \$ 2,000 | \$ 2,000 | 0.00% |
| STREET LIGHT - ELECTRICITY | 01-446-302-0000 | 43,800 | 43,800 | 42,764 | 1.86% | 44,250 | 10,359 | 1.03% | 44,250 | 44,250 | 44,250 | 0.00% |
| Department Total | | <u>\$ 45,800</u> | <u>\$ 45,800</u> | <u>\$ 44,407</u> | | <u>\$ 46,250</u> | <u>\$ 10,359</u> | | <u>\$ 46,250</u> | <u>\$ 46,250</u> | <u>\$ 46,250</u> | |
| % Change | | 1.78% | 1.78% | | | 0.98% | | | 0.00% | 0.00% | 0.00% | |

Town of Newmarket
 Fiscal Year 2016 Budget Worksheet
 Department - Bridges

| Account Description | Account Number | FY 2014 | | | | FY 2015 | | | FY 2016 | | | |
|---------------------|-----------------|-----------------|--------------|--------------------|----------|-----------------|--------------------|----------|---------------------|----------------------|-----------------------|----------|
| | | Original Budget | Final Budget | Actual Expenditure | % Change | Original Budget | Actual Expenditure | % Change | Dept. Head Proposed | Town Admin. Proposed | Town Council Proposed | % Change |
| BRIDGES - SIGNS | 01-447-206-0000 | \$ 500 | \$ 500 | \$ - | 0.00% | \$ - | \$ - | -100.00% | \$ - | \$ - | \$ - | 0.00% |
| Department Total | | \$ 500 | \$ 500 | \$ - | | \$ - | \$ - | | \$ - | \$ - | \$ - | |
| % Change | | 0.00% | 0.00% | | | -100.00% | | | #DIV/0! | #DIV/0! | #DIV/0! | |

Town of Newmarket
 Fiscal Year 2016 Budget Worksheet
 Department - Buildings and Grounds

| Account Description | Account Number | FY 2014 | | | | FY 2015 | | | FY 2016 | | | |
|------------------------------------|-----------------|-----------------|--------------|--------------------|----------|-----------------|--------------------|----------|---------------------|----------------------|-----------------------|----------|
| | | Original Budget | Final Budget | Actual Expenditure | % Change | Original Budget | Actual Expenditure | % Change | Dept. Head Proposed | Town Admin. Proposed | Town Council Proposed | % Change |
| BLD/GRNDS - FULL-TIME SALARIES | 01-448-101-0000 | \$ 59,873 | \$ 61,381 | \$ 61,021 | 1.67% | \$ 89,462 | \$ 19,410 | 45.75% | \$ 62,364 | \$ 61,382 | \$ 61,382 | -31.39% |
| BLD/GRNDS - PART TIME SALARIES | 01-448-103-0000 | 88,120 | 89,421 | 76,775 | 3.67% | 60,340 | 32,765 | -32.52% | 89,835 | 88,420 | 88,420 | 46.54% |
| BLD/GRNDS - OVERTIME | 01-448-102-0000 | 3,000 | 3,000 | 3,009 | -34.07% | 3,000 | 1,333 | 0.00% | 3,000 | 3,000 | 3,000 | 0.00% |
| BLD/GRNDS - GENERAL SUPPLIES | 01-448-202-0000 | 10,000 | 10,000 | 7,302 | 0.00% | 10,000 | 4,038 | 0.00% | 10,000 | 10,000 | 10,000 | 0.00% |
| BLD/GRNDS - ELECTRICITY-TOWN HAL | 01-448-302-0000 | 10,500 | 10,500 | 11,004 | -18.60% | 10,500 | 3,048 | 0.00% | 10,900 | 10,900 | 10,900 | 3.81% |
| BLD/GRNDS - ELECTRICITY - PARKS | 01-448-302-0406 | 1,000 | 1,036 | 1,227 | -13.70% | 1,000 | 262 | -3.44% | 1,300 | 1,300 | 1,300 | 30.00% |
| BLD/GRNDS - ELECTRICITY POLICE | 01-448-302-0438 | 11,000 | 11,000 | 11,026 | -14.06% | 11,000 | 3,224 | 0.00% | 11,800 | 11,800 | 11,800 | 7.27% |
| BLD/GRNDS - ELECTRICITY YOUNGS L | 01-448-302-0441 | 23,000 | 23,000 | 23,703 | -10.16% | 23,000 | 5,894 | 0.00% | 24,000 | 24,000 | 24,000 | 4.35% |
| BLD/GRNDS - HEAT & OIL - TOWN HALL | 01-448-303-0000 | 16,200 | 26,093 | 26,565 | 21.03% | 20,085 | 2,127 | -23.03% | 26,000 | 26,000 | 26,000 | 29.45% |
| BLD/GRNDS - HEAT & OIL - HAND TUB | 01-448-303-0170 | 100 | - | - | -100.00% | 100 | - | 100.00% | - | - | - | 0.00% |
| BLD/GRNDS - HEAT & OIL - POLICE | 01-448-303-0438 | 3,762 | 3,071 | 3,071 | -2.06% | 2,873 | 109 | -6.43% | 3,000 | 3,000 | 3,000 | 4.42% |
| BLD/GRNDS - HEAT & OIL - YOUNGS LA | 01-448-303-0441 | 40,000 | 38,613 | 39,150 | -11.78% | 33,462 | 421 | -13.34% | 39,000 | 39,000 | 39,000 | 16.55% |
| BLD/GRNDS - WATER/SEWER TOWN H | 01-448-304-0000 | 6,000 | 5,574 | 5,574 | 9.30% | 3,500 | 2,074 | -37.21% | 4,000 | 4,000 | 4,000 | 14.29% |
| BLD/GRNDS - WATER/SEWER - POLICE | 01-448-304-0438 | 450 | 789 | 789 | 85.67% | 450 | 129 | -42.97% | 800 | 800 | 800 | 77.78% |
| BLD/GRNDS - WATER/SEWER - YOUNG | 01-448-304-0441 | 2,000 | 2,000 | 1,762 | 25.00% | 1,600 | 563 | -20.00% | 1,800 | 1,800 | 1,800 | 12.50% |
| BLD/GRNDS - YOUNGS LANE MAINT | 01-448-401-0110 | 12,000 | 13,419 | 14,487 | 12.76% | 12,000 | 2,800 | -10.57% | 14,000 | 14,000 | 14,000 | 16.67% |
| BLD/GRNDS - TOWN HALL MAINTENAN | 01-448-401-0120 | 12,000 | 23,664 | 23,784 | 136.64% | 12,000 | 4,750 | -49.29% | 14,000 | 13,000 | 13,000 | 8.33% |
| BLD/GRNDS - ELEVATOR MAINTENANC | 01-448-401-0125 | 2,000 | 4,971 | 4,971 | 148.55% | 2,000 | 540 | -59.77% | 2,400 | 2,400 | 2,400 | 20.00% |
| BLD/GRNDS - PARKS MAINTENANCE | 01-448-401-0140 | 6,000 | 7,827 | 8,387 | -2.17% | 6,000 | 2,406 | -23.34% | 8,000 | 8,000 | 8,000 | 33.33% |
| BLD/GRNDS - COMMUNITY CENTER MA | 01-448-401-0150 | 10,000 | 10,000 | 3,204 | 25.00% | 10,000 | 6,747 | 0.00% | 10,000 | 10,000 | 7,500 | -25.00% |
| BLD/GRNDS - COMM CTR ELECTRICITY | 01-448-401-0151 | 12,000 | 12,000 | 9,986 | -19.33% | 12,000 | 3,275 | 0.00% | 12,000 | 12,000 | 12,000 | 0.00% |
| BLD/GRNDS - COMM CENTR HEAT OIL | 01-448-401-0152 | 11,495 | 13,832 | 13,832 | 16.11% | 10,140 | 611 | -26.69% | 14,000 | 14,000 | 14,000 | 38.07% |
| BLD/GRNDS - BANDSTAND MAINTENAN | 01-448-401-0160 | 50 | 50 | - | 0.00% | 50 | - | 0.00% | 100 | 100 | 100 | 100.00% |
| BLD/GRNDS - HAND TUB MAINTENANC | 01-448-401-0170 | 300 | 300 | 224 | 0.00% | 300 | 140 | 0.00% | 300 | 300 | 300 | 0.00% |
| BLD/GRNDS - DAM MAINTENANCE | 01-448-401-0175 | 3,000 | 3,000 | 1,798 | 25.00% | 3,000 | 157 | 0.00% | 3,000 | 3,000 | 3,000 | 0.00% |
| BLD/GRNDS - TOWN CLOCK MAINTENA | 01-448-401-0180 | 700 | 700 | 8 | -86.27% | 2,000 | - | 185.71% | 2,000 | 2,000 | 2,000 | 0.00% |
| BLD/GRNDS - POLICE BUILDING MAINT | 01-448-401-0438 | 4,500 | 12,322 | 13,320 | 9.04% | 5,000 | 4,076 | -59.42% | 10,000 | 10,000 | 10,000 | 100.00% |
| BLD/GRNDS - EQUIPMENT MAINTENAN | 01-448-402-0000 | 2,500 | 2,500 | 1,634 | -37.50% | 2,500 | 630 | 0.00% | 2,500 | 2,500 | 2,500 | 0.00% |
| BLD/GRNDS - GROUNDS MAINTENANC | 01-448-405-0000 | 30,000 | 31,532 | 32,127 | -10.93% | 32,000 | 20,648 | 1.48% | 32,000 | 32,000 | 32,000 | 0.00% |
| BLD/GRNDS - MOSQUITO CONTROL | 01-448-533-0000 | 60,000 | 60,000 | 47,915 | 11.94% | 60,000 | - | 0.00% | 60,000 | 60,000 | 55,000 | -8.33% |
| BLD/GRNDS - EQUIPMENT PURCHASE | 01-448-800-0000 | 9,500 | 9,588 | 9,588 | 1817.55% | 10,000 | 9,728 | 4.30% | 7,000 | 7,000 | 7,000 | -30.00% |
| Department Total | | \$ 451,050 | \$ 491,182 | \$ 457,243 | | \$ 449,362 | \$ 131,905 | | \$ 479,099 | \$ 475,702 | \$ 468,202 | |
| % Change | | 1.19% | 4.80% | | | -0.37% | | | 6.62% | 5.86% | 4.19% | |

Town of Newmarket
 Fiscal Year 2016 Budget Worksheet
 Department - Cemetery

| Account Description | Account Number | FY 2014 | | | | FY 2015 | | | FY 2016 | | | |
|---------------------------|-----------------|------------------|------------------|--------------------|----------|------------------|--------------------|----------|---------------------|----------------------|-----------------------|----------|
| | | Original Budget | Final Budget | Actual Expenditure | % Change | Original Budget | Actual Expenditure | % Change | Dept. Head Proposed | Town Admin. Proposed | Town Council Proposed | % Change |
| CEM - FULL-TIME SALARIES | 01-449-101-0000 | \$ 17,815 | \$ 18,262 | \$ 18,357 | -0.88% | \$ 18,263 | \$ 5,876 | 0.00% | \$ 18,555 | \$ 18,263 | \$ 18,263 | 0.00% |
| CEM - PART TIME SALARIES | 01-449-103-0000 | 11,050 | 11,375 | 9,097 | 29.63% | 11,050 | 4,313 | -2.86% | 11,227 | 11,050 | 11,050 | 0.00% |
| CEM - GENERAL SUPPLIES | 01-449-202-0000 | 500 | 500 | 514 | -66.67% | 1,000 | 35 | 100.00% | 1,000 | 1,000 | 1,000 | 0.00% |
| CEM - ELECTRICITY | 01-449-302-0000 | 250 | 250 | 231 | -26.47% | 250 | 51 | 0.00% | 250 | 250 | 250 | 0.00% |
| CEM - EQUIPMENT MAINT | 01-449-402-0000 | 800 | 800 | 121 | -20.00% | 800 | 65 | 0.00% | 800 | 800 | 800 | 0.00% |
| CEM - CONTRACTED SERVICES | 01-449-702-0000 | 5,000 | 5,000 | 4,775 | 0.00% | 5,000 | - | 0.00% | 5,000 | 5,000 | 5,000 | 0.00% |
| CEM - EQUIPMENT PURCHASE | 01-449-800-0000 | 500 | 500 | 368 | 0.00% | 600 | - | 20.00% | 8,000 | 600 | 600 | 0.00% |
| Department Total | | <u>\$ 35,915</u> | <u>\$ 36,687</u> | <u>\$ 33,462</u> | | <u>\$ 36,963</u> | <u>\$ 10,339</u> | | <u>\$ 44,832</u> | <u>\$ 36,963</u> | <u>\$ 36,963</u> | |
| % Change | | 3.83% | 3.23% | | | 2.92% | | | 21.29% | 0.00% | 0.00% | |

Town of Newmarket
 Fiscal Year 2016 Budget Worksheet
 Department - Vehicles

| Account Description | Account Number | FY 2014 | | | | FY 2015 | | | FY 2016 | | | |
|------------------------------------|-----------------|-----------------|--------------|--------------------|----------|-----------------|--------------------|----------|---------------------|----------------------|-----------------------|----------|
| | | Original Budget | Final Budget | Actual Expenditure | % Change | Original Budget | Actual Expenditure | % Change | Dept. Head Proposed | Town Admin. Proposed | Town Council Proposed | % Change |
| VEHICLE - VEHICLE MAINT PUBLIC WOI | 01-452-403-0000 | \$ 48,000 | \$ 50,459 | \$ 52,930 | 5.12% | \$ 20,000 | \$ 9,754 | -60.36% | \$ 52,000 | \$ 48,000 | \$ 48,000 | 140.00% |
| VEHICLE - VEHICLE MAINT REC | 01-452-403-0406 | 2,000 | 2,000 | 1,258 | -60.00% | 2,000 | - | 0.00% | 2,000 | 2,000 | 2,000 | 0.00% |
| VEHICLE- VEHICLE MAINT POLICE | 01-452-403-0438 | 12,000 | 12,000 | 14,453 | -14.29% | 14,000 | 2,077 | 16.67% | 14,000 | 14,000 | 14,000 | 0.00% |
| VEHICLE - VEHICLE MAINT FIRE | 01-452-403-0461 | 12,000 | 17,008 | 18,417 | 47.90% | 14,000 | 1,912 | -17.69% | 16,000 | 16,000 | 16,000 | 14.29% |
| VEHICLE - GENERAL SUPPLIES | 01-452-202-0000 | 3,000 | 4,745 | 5,933 | 89.80% | 2,500 | 590 | -47.31% | 5,000 | 5,000 | 5,000 | 100.00% |
| VEHICLE - GASOLINE | 01-452-209-0000 | 16,000 | 16,000 | 21,282 | -28.25% | 16,960 | 3,549 | 6.00% | 16,000 | 16,000 | 16,000 | -5.66% |
| VEHICLE - DIESEL FUEL | 01-452-210-0000 | 41,160 | 37,157 | 35,106 | -6.73% | 34,650 | 9,776 | -6.75% | 37,000 | 37,000 | 37,000 | 6.78% |
| VEHICLE - OIL | 01-452-214-0000 | 3,000 | 3,000 | 1,416 | 50.00% | 1,000 | - | -66.67% | 1,500 | 1,500 | 1,500 | 50.00% |
| VEHICLE - EQUIP MAINT | 01-452-402-0000 | 50,000 | 55,483 | 58,067 | 10.97% | 52,000 | 16,091 | -6.28% | 54,000 | 54,000 | 54,000 | 3.85% |
| VEHICLE - RADIO MAINT | 01-452-404-0000 | 1,200 | 1,390 | 1,390 | 15.83% | 1,200 | 304 | -13.67% | 1,200 | 1,200 | 1,200 | 0.00% |
| VEHICLE - EQUIP PURCHASE | 01-452-800-0000 | 1,500 | 1,500 | 85 | 0.00% | 16,500 | - | 1000.00% | 3,000 | 3,000 | 3,000 | -81.82% |
| Department Total | | \$ 189,860 | \$ 200,742 | \$ 210,337 | | \$ 174,810 | \$ 44,052 | | \$ 201,700 | \$ 197,700 | \$ 197,700 | |
| % Change | | -1.39% | 1.47% | | | -7.93% | | | 15.38% | 13.09% | 13.09% | |

Town of Newmarket
 Fiscal Year 2016 Budget Worksheet
 Department - Fire Rescue

| Account Description | Account Number | FY 2014 | | | | FY 2015 | | | FY 2016 | | | |
|------------------------------------|-----------------|-----------------|--------------|--------------------|----------|-----------------|--------------------|----------|---------------------|----------------------|-----------------------|----------|
| | | Original Budget | Final Budget | Actual Expenditure | % Change | Original Budget | Actual Expenditure | % Change | Dept. Head Proposed | Town Admin. Proposed | Town Council Proposed | % Change |
| FIRE/RES - FULL TIME SALARIES | 01-461-101-0000 | \$ 80,683 | \$ 82,118 | \$ 78,183 | 0.78% | \$ 82,298 | \$ 26,331 | 0.22% | \$ 83,615 | \$ 82,298 | \$ 82,298 | 0.00% |
| FIRE/RES - PART TIME SALARIES | 01-461-103-0000 | 102,100 | 116,575 | 118,937 | -3.87% | 118,412 | 40,715 | 1.58% | 119,267 | 119,012 | 119,012 | 0.51% |
| FIRE/RES - OVERTIME | 01-461-102-0000 | 12,000 | 14,044 | 15,583 | -0.39% | 12,000 | 8,048 | -14.56% | 14,000 | 14,000 | 14,000 | 16.67% |
| FIRE/RES - TRAINING/STAFF DEVELOPI | 01-461-190-0000 | 18,000 | 18,000 | 15,025 | 5.88% | 14,000 | 6,029 | -22.22% | 16,000 | 12,500 | 12,500 | -10.71% |
| FIRE/RES - UNIFORMS | 01-461-193-0000 | 10,000 | 10,024 | 10,193 | 31.89% | 10,000 | 1,712 | -0.24% | 10,000 | 10,000 | 10,000 | 0.00% |
| FIRE/RES - POSTAGE | 01-461-201-0000 | 100 | 100 | 48 | 33.33% | 75 | 22 | -25.00% | 75 | 75 | 75 | 0.00% |
| FIRE/RES - GENERAL SUPPLIES | 01-461-202-0000 | 6,500 | 6,500 | 5,196 | 0.00% | 6,500 | 1,128 | 0.00% | 6,500 | 6,500 | 6,500 | 0.00% |
| FIRE/RES - MEDICAL SUPPLIES | 01-461-202-0046 | 12,500 | 12,500 | 9,299 | 38.89% | 12,500 | 2,331 | 0.00% | 12,500 | 12,500 | 12,500 | 0.00% |
| FIRE/RES - GASOLINE | 01-461-209-0000 | 1,600 | 1,600 | 1,241 | 36.75% | 1,600 | 356 | 0.00% | 1,600 | 1,600 | 1,200 | 0.00% |
| FIRE/RES - DIESEL FUEL | 01-461-210-0000 | 8,700 | 8,700 | 8,089 | 13.46% | 8,700 | 1,880 | 0.00% | 8,700 | 8,700 | 8,700 | 0.00% |
| FIRE/RES - AMBULANCE EXPENSES | 01-461-220-0000 | - | 7,740 | 9,574 | -2.02% | 16,000 | 1,915 | 106.71% | 16,000 | 16,000 | 16,000 | 0.00% |
| FIRE/RES - COMMUNICATION SERVICE: | 01-461-301-0000 | 4,500 | 4,500 | 4,977 | -36.62% | 7,900 | 2,062 | 75.56% | 7,900 | 7,900 | 6,000 | 0.00% |
| FIRE/RES - DUES/SUBSCRIPTIONS | 01-461-310-0002 | 4,200 | 5,666 | 5,836 | 88.88% | 4,000 | 4,214 | -29.41% | 4,200 | 4,200 | 4,200 | 5.00% |
| FIRE/RES - FIRE PREVENTION | 01-461-310-0055 | 1,200 | 1,200 | | 33.33% | 900 | - | -25.00% | 900 | 900 | 900 | 0.00% |
| FIRE/RES - EQUIP MAINT | 01-461-402-0000 | 12,500 | 13,544 | 14,386 | -6.59% | 12,500 | 9,643 | -7.71% | 15,000 | 12,500 | 12,500 | 0.00% |
| FIRE/RES - HAZMAT | 01-461-518-0000 | 2,200 | 2,200 | 2,098 | 0.00% | 2,200 | - | 0.00% | 2,200 | 2,200 | 2,200 | 0.00% |
| FIRE/RES - MUTUAL AID CONTRACT | 01-461-530-0000 | 1,200 | 1,200 | 323 | 100.00% | 1,200 | 220 | 0.00% | 1,200 | 1,200 | 600 | 0.00% |
| FIRE/RES - EQUIP PURCHASE | 01-461-800-0000 | 20,000 | 17,952 | 20,067 | -10.40% | 25,000 | 4,498 | 39.26% | 42,600 | 25,000 | 25,000 | 0.00% |
| Department Total | | \$ 297,983 | \$ 324,163 | \$ 319,056 | | \$ 335,785 | \$ 111,103 | | \$ 362,257 | \$ 337,085 | \$ 334,185 | |
| % Change | | -2.17% | 0.64% | | | 12.69% | | | 7.88% | 0.39% | -0.48% | |

Town of Newmarket
 Fiscal Year 2016 Budget Worksheet
 Department - Emergency Management

| Account Description | Account Number | FY 2014 | | | | FY 2015 | | | FY 2016 | | | |
|------------------------|-----------------|-----------------|--------------|--------------------|----------|-----------------|--------------------|----------|---------------------|----------------------|-----------------------|----------|
| | | Original Budget | Final Budget | Actual Expenditure | % Change | Original Budget | Actual Expenditure | % Change | Dept. Head Proposed | Town Admin. Proposed | Town Council Proposed | % Change |
| EM - PART TIME SALARIE | 01-463-103-0000 | \$ 750 | \$ 750 | \$ 750 | 0.00% | \$ 750 | \$ - | 0.00% | \$ 750 | \$ 750 | \$ 750 | 0.00% |
| EM - TRAINING/STAFF DE | 01-463-190-0000 | 750 | 750 | 42 | 200.00% | 750 | - | 0.00% | 750 | 750 | 750 | 0.00% |
| EM - GENERAL SUPPLIES | 01-463-202-0000 | 450 | 450 | | 0.00% | 450 | - | 0.00% | 450 | 450 | 450 | 0.00% |
| Department Total | | \$ 1,950 | \$ 1,950 | \$ 792 | | \$ 1,950 | \$ - | | \$ 1,950 | \$ 1,950 | \$ 1,950 | |
| % Change | | 34.48% | 34.48% | | | 0.00% | | | 0.00% | 0.00% | 0.00% | |

Town of Newmarket
 Fiscal Year 2016 Budget Worksheet
 Department - Grants

| Account Description | Account Number | FY 2014 | | | | FY 2015 | | | FY 2016 | | | |
|-----------------------------------|-----------------|------------------|------------------|--------------------|----------|------------------|--------------------|----------|---------------------|----------------------|-----------------------|----------|
| | | Original Budget | Final Budget | Actual Expenditure | % Change | Original Budget | Actual Expenditure | % Change | Dept. Head Proposed | Town Admin. Proposed | Town Council Proposed | % Change |
| GRANTS - MEM DAY PARADE | 01-480-812-0000 | \$ 2,000 | \$ 2,000 | \$ 1,333 | 0.00% | \$ 2,000 | \$ 577 | 0.00% | \$ 2,000 | \$ 2,000 | \$ 2,000 | 0.00% |
| GRANTS - FESTIVAL SUPPORT | 01-480-813-0000 | 15,500 | 15,500 | 15,500 | 0.00% | 15,500 | 8,500 | 0.00% | 15,500 | 15,500 | 15,500 | 0.00% |
| GRANTS - NWMKT ATHLETIC ASSOC | 01-480-814-0000 | 21,500 | 21,500 | 21,500 | 0.00% | 21,500 | 21,500 | 0.00% | 21,500 | 21,500 | 21,500 | 0.00% |
| GRANTS - NWMKT SENIOR CITIZENS | 01-480-815-0000 | 1,200 | 1,200 | 1,200 | 0.00% | 1,200 | - | 0.00% | 1,200 | 1,200 | 1,200 | 0.00% |
| GRANTS - NWMKT HISTORICAL SOCIETY | 01-480-816-0000 | 2,000 | 2,000 | 2,000 | 0.00% | 2,000 | - | 0.00% | 2,000 | 2,000 | 2,000 | 0.00% |
| GRANTS - C.O.A.S.T. | 01-480-817-0000 | 20,748 | 20,748 | 20,748 | 0.00% | 20,748 | 20,748 | 0.00% | 23,000 | 23,000 | 23,000 | 10.85% |
| GRANTS - VETERANS MEMORIAL | 01-480-818-0000 | 2,100 | 2,100 | 173 | 0.00% | 2,100 | - | 0.00% | 2,100 | 2,100 | 2,100 | 0.00% |
| GRANTS - NWMKT HANDTUB ASSOC. | 01-480-819-0000 | 2,000 | 2,000 | 2,000 | 0.00% | 2,000 | - | 0.00% | 2,000 | 2,000 | 2,000 | 0.00% |
| Department Total | | <u>\$ 67,048</u> | <u>\$ 67,048</u> | <u>\$ 64,454</u> | | <u>\$ 67,048</u> | <u>\$ 51,325</u> | | <u>\$ 69,300</u> | <u>\$ 69,300</u> | <u>\$ 69,300</u> | |
| % Change | | 0.00% | 0.00% | | | 0.00% | | | 3.36% | 3.36% | 3.36% | |

Town of Newmarket
 Fiscal Year 2016 Budget Worksheet
 Department - Social Service Grants

| Account Description | Account Number | FY 2014 | | | | FY 2015 | | | FY 2016 | | | | B |
|------------------------------------|-----------------|-----------------|--------------|--------------------|----------|-----------------|--------------------|----------|---------------------|----------------------|-----------------------|----------|----|
| | | Original Budget | Final Budget | Actual Expenditure | % Change | Original Budget | Actual Expenditure | % Change | Dept. Head Proposed | Town Admin. Proposed | Town Council Proposed | % Change | |
| SS GRANTS - RICHIE MCFARLAND | 01-481-910-0000 | \$ 2,000 | \$ 2,000 | \$ 2,000 | 0.00% | \$ 2,000 | \$ 2,000 | 0.00% | \$ 9,600 | \$ 2,000 | \$ 2,000 | 0.00% | \$ |
| SS GRANTS - LAMPREY HEALTH CENT | 01-481-913-0000 | 10,100 | 10,100 | 10,100 | 0.00% | 10,100 | - | 0.00% | 10,403 | - | - | -100.00% | |
| SS GRANTS - AREA HOMEMAKERS | 01-481-914-0000 | 5,000 | 5,000 | 5,000 | 0.00% | 5,000 | - | 0.00% | - | - | - | -100.00% | |
| SS GRANTS - CHILD & FAMILY SERVICE | 01-481-915-0000 | 3,000 | 3,000 | 3,000 | 0.00% | 3,000 | 3,000 | 0.00% | 4,000 | 4,000 | 4,000 | 33.33% | |
| SS GRANTS - R.C.C.A.P. | 01-481-916-0000 | 9,000 | 9,000 | 9,000 | 0.00% | 9,000 | 9,000 | 0.00% | 9,000 | 9,000 | 9,000 | 0.00% | |
| SS GRANTS - R.S.V.P. | 01-481-917-0000 | 600 | 600 | 600 | 0.00% | 600 | 600 | 0.00% | - | - | - | -100.00% | |
| SS GRANTS - A SAFE PLACE | 01-481-918-0000 | 1,200 | 1,200 | 1,200 | 0.00% | 1,200 | - | 0.00% | 1,200 | 1,200 | 1,200 | 0.00% | |
| SS GRANTS - BIG BROTHER/BIG SISTE | 01-481-919-0000 | 1,000 | 1,000 | 1,000 | 0.00% | 1,000 | - | 0.00% | 1,200 | 1,000 | 1,000 | 0.00% | |
| SS GRANTS - SEACOAST MENTAL HEAI | 01-481-920-0000 | 2,000 | 2,000 | 2,000 | 0.00% | 2,000 | 2,000 | 0.00% | 4,000 | 2,000 | 2,000 | 0.00% | |
| SS GRANTS - LINKED TOGETHER | 01-481-923-0000 | 4,000 | 4,000 | 4,000 | 0.00% | 4,000 | 4,000 | 0.00% | 4,000 | 4,000 | 4,000 | 0.00% | |
| SS GRANTS - ROCKINGHAM COUNTY N | 01-481-924-0000 | - | - | - | -100.00% | 5,623 | 5,623 | 100.00% | 5,326 | 5,326 | 5,326 | -5.28% | |
| SS GRANTS - AIDS RESPONSE | 01-481-925-0000 | 500 | 500 | 500 | 0.00% | 500 | - | 0.00% | 500 | 500 | 500 | 0.00% | |
| SS GRANTS - AMERICAN RED CROSS | 01-481-926-0000 | 1,000 | 1,000 | 1,000 | 0.00% | 1,000 | 1,000 | 0.00% | 4,035 | 1,000 | 1,000 | 0.00% | |
| OTHER GRANTS - CHILD ADVOCACY CI | 01-481-929-0000 | 1,000 | 1,000 | 1,000 | 0.00% | - | - | -100.00% | 1,500 | 1,500 | 1,500 | 100.00% | |
| Ready Rides | | - | - | - | 0.00% | - | - | 0.00% | 1,500 | 1,500 | 1,500 | 100.00% | |
| Department Total | | \$ 40,400 | \$ 40,400 | \$ 40,400 | | \$ 45,023 | \$ 27,223 | | \$ 56,264 | \$ 33,026 | \$ 33,026 | | \$ |
| % Change | | 0.00% | -8.18% | | | 11.44% | -27.22% | | 24.97% | -26.65% | -26.65% | | |

Town of Newmarket
 Fiscal Year 2016 Budget Worksheet
 Department - Capital Reserves

| Account Description | Account Number | FY 2014 | | | | FY 2015 | | | FY 2016 | | | |
|-----------------------------------|-----------------|-----------------|--------------|--------------------|----------|-----------------|--------------------|----------|---------------------|----------------------|-----------------------|----------|
| | | Original Budget | Final Budget | Actual Expenditure | % Change | Original Budget | Actual Expenditure | % Change | Dept. Head Proposed | Town Admin. Proposed | Town Council Proposed | % Change |
| Public Works: | | | | | | | | | | | | |
| CAP RES - PUBLIC WORKS | 01-490-900-0016 | \$ 130,000 | \$ 130,000 | \$ 130,000 | 179.57% | \$ 130,000 | \$ 130,000 | 0.00% | \$ 150,000 | \$ 130,000 | \$ 130,000 | 0.00% |
| CAP RES - BUILDING IMPROVEMENT | 01-490-900-0019 | - | - | - | -100.00% | - | - | 0.00% | 58,000 | - | - | 0.00% |
| CAP RES - STORMWATER MGT | 01-490-900-0085 | 10,000 | 10,000 | 10,000 | 100.00% | 41,113 | 41,113 | 311.13% | 94,000 | 50,000 | 50,000 | 21.62% |
| CAP RES - MACALLEN DAM | 01-490-900-0079 | - | - | - | 0.00% | - | - | 0.00% | 50,000 | 50,000 | 50,000 | 100.00% |
| Fire Rescue/Safety: | | | | | | | | | | | | |
| CAP RES - FIRE DEPARTMENT | 01-490-900-0012 | 50,000 | 50,000 | 50,000 | -66.67% | 50,000 | 60,000 | 0.00% | 132,000 | 50,000 | 50,000 | 0.00% |
| Police: | | | | | | | | | | | | |
| CAP RES - POLICE VEHICLES | 01-490-900-0017 | 47,256 | 47,256 | 47,256 | 443.17% | 50,000 | 50,000 | 5.81% | 46,500 | 46,500 | 46,500 | -7.00% |
| CAP RES - POLICE DISPATCH EQUIPME | 01-490-900-0074 | - | - | - | 0.00% | - | - | 0.00% | 29,449 | 29,449 | 29,449 | 100.00% |
| Other: | | | | | | | | | | | | |
| CAP RES - REVALUATION | 01-490-900-0001 | 40,000 | 40,000 | 40,000 | -20.00% | 10,000 | - | -75.00% | 10,000 | 10,000 | 10,000 | 0.00% |
| CAP RES - 300TH ANNIV.CELEBRATION | 01-490-900-0086 | - | - | - | 0.00% | 2,000 | 2,000 | 100.00% | 2,000 | 2,000 | 2,000 | 0.00% |
| CAP RES - COMPENSATED ABSENCE E | 01-490-900-0087 | - | - | - | 0.00% | 29,500 | 29,500 | 100.00% | 29,500 | 10,000 | 10,000 | -66.10% |
| CAP RES - LIBRARY | 01-490-900-0018 | - | - | - | -100.00% | - | - | 0.00% | - | - | - | 0.00% |
| CAP RES - WATERFRONT IMPROVEME | 01-490-900-0020 | - | - | - | -100.00% | - | - | 0.00% | - | - | - | 0.00% |
| CAP RES - RECREATION FACILITIES | 01-490-900-0021 | 2,000 | 2,000 | 2,000 | 100.00% | 5,000 | 5,000 | 150.00% | - | - | - | -100.00% |
| CAPITAL RESERVE - TELECOMMUNICA | 01-490-900-0075 | - | - | - | 0.00% | 10,000 | 10,000 | 100.00% | - | - | - | -100.00% |
| Department Total | | \$ 279,256 | \$ 279,256 | \$ 279,256 | | \$ 327,613 | \$ 327,613 | | \$ 601,449 | \$ 377,949 | \$ 377,949 | |
| % Change | | -0.87% | -9.39% | | | 17.32% | | | 83.59% | 15.36% | 15.36% | |

Town of Newmarket
 Fiscal Year 2016 Budget Worksheet
 Department - Recreation (General Fund Only)

| Account Description | Account Number | FY 2014 | | | | FY 2015 | | | FY 2016 | | | |
|---|-----------------|-----------------|--------------|--------------------|----------|-----------------|--------------------|----------|---------------------|----------------------|-----------------------|----------|
| | | Original Budget | Final Budget | Actual Expenditure | % Change | Original Budget | Actual Expenditure | % Change | Dept. Head Proposed | Town Admin. Proposed | Town Council Proposed | % Change |
| RECREATION - FULL TIME SALARIES | 01-406-101-0000 | \$ - | \$ - | \$ - | 0.00% | \$ 146,666 | \$ 41,345 | 100.00% | \$ 150,048 | \$ 150,048 | \$ 146,666 | 0.00% |
| RECREATION - PART TIME SALARIES | 01-406-103-0000 | - | - | - | 0.00% | 35,006 | 2,203 | 100.00% | 43,737 | 43,737 | 43,434 | 24.08% |
| RECREATION - TRAINING/STAFF DEVELOPMENT | 01-406-190-0000 | - | - | - | 0.00% | 2,000 | 170 | 100.00% | 2,000 | 2,000 | 2,000 | 0.00% |
| RECREATION - TRAVEL EXPENSE | 01-406-191-0000 | - | - | - | 0.00% | 300 | - | 100.00% | 300 | 300 | 300 | 0.00% |
| RECREATION - MEAL ALLOWANCE | 01-406-192-0000 | - | - | - | 0.00% | 300 | 28 | 100.00% | 300 | 300 | 300 | 0.00% |
| RECREATION - POSTAGE | 01-406-201-0000 | - | - | - | 0.00% | 1,500 | - | 100.00% | 1,500 | 1,500 | 1,500 | 0.00% |
| RECREATION - GENERAL SUPPLIES | 01-406-202-0000 | - | - | - | 0.00% | 1,650 | 27 | 100.00% | 1,650 | 1,650 | 1,650 | 0.00% |
| RECREATION - COMMUNICATION SERVICES | 01-406-301-0000 | - | - | - | 0.00% | 3,159 | 863 | 100.00% | 3,288 | 3,288 | 3,288 | 4.08% |
| RECREATION - DUES/SUBSCRIPTIONS | 01-406-310-0002 | - | - | - | 0.00% | 645 | - | 100.00% | 1,233 | 1,233 | 1,233 | 91.16% |
| RECREATION - EQUIPMENT MAINTENANCE | 01-406-402-0000 | - | - | - | 0.00% | 7,188 | 2,299 | 100.00% | 6,636 | 6,636 | 6,636 | -7.68% |
| RECREATION - EQUIPMENT PURCHASE | 01-406-800-0000 | - | - | - | 0.00% | 1,200 | - | 100.00% | 1,200 | 1,200 | 1,200 | 0.00% |
| RECREATION - SUNRISE SUNSET SERVICES | 01-406-904-0000 | - | - | - | 0.00% | 4,500 | 376 | 100.00% | 2,200 | 2,200 | 2,200 | -51.11% |
| Department Total | | \$ - | \$ - | \$ - | | \$ 204,114 | \$ 47,311 | | \$ 214,092 | \$ 214,092 | \$ 210,407 | |
| % Change | | 0.00% | 0.00% | | | 100.00% | | | 4.89% | 4.89% | 3.08% | |

Town of Newmarket
 Fiscal Year 2016 Budget Worksheet
 Department - Library

| Account Description | Account Number | FY 2014 | | | | FY 2015 | | | FY 2016 | | | |
|-----------------------------------|-----------------|-----------------|--------------|--------------------|----------|-----------------|--------------------|----------|---------------------|----------------------|-----------------------|----------|
| | | Original Budget | Final Budget | Actual Expenditure | % Change | Original Budget | Actual Expenditure | % Change | Dept. Head Proposed | Town Admin. Proposed | Town Council Proposed | % Change |
| LIBRARY - SALARIES | 02-480-101-0000 | \$ 55,904 | \$ 55,904 | \$ 83,729 | 0.00% | \$ 55,904 | \$ 16,477 | 0.00% | \$ 54,100 | \$ 54,100 | \$ 54,100 | -3.23% |
| LIBRARY - PART TIME SALARIES | 02-480-103-0000 | 111,112 | 99,912 | 91,043 | -5.76% | 113,335 | 34,461 | 13.43% | 114,235 | 114,235 | 114,235 | 0.79% |
| LIBRARY - FICA | 02-480-150-0000 | 10,355 | 10,355 | 10,877 | 3.15% | 10,493 | 3,201 | 1.33% | 10,712 | 10,712 | 10,712 | 2.09% |
| LIBRARY - MEDICARE | 02-480-151-0000 | 2,422 | 2,422 | 2,544 | 3.15% | 2,454 | 749 | 1.32% | 2,506 | 2,506 | 2,506 | 2.12% |
| LIBRARY - HEALTH INSURANCE | 02-480-155-0000 | 15,497 | 15,497 | 6,263 | 7.10% | 16,397 | 1,107 | 5.81% | 15,000 | 15,000 | 15,000 | -8.52% |
| LIBRARY - RETIREMENT | 02-480-156-0000 | 6,021 | 6,021 | 9,004 | 21.83% | 5,493 | 1,775 | -8.77% | 6,032 | 6,032 | 6,032 | 9.81% |
| LIBRARY - LIFE & DISABILITY | 02-480-159-0000 | 708 | 708 | 667 | 0.00% | 723 | 197 | 2.12% | 633 | 633 | 633 | -12.45% |
| LIBRARY-WORKERS COMPENSATION | 02-480-160-0000 | 1,683 | 1,683 | 1,683 | 139.74% | 1,683 | 1,459 | 0.00% | 2,352 | 2,352 | 2,352 | 39.75% |
| LIBRARY - STATE UNEMPLOYMENT | New Account | - | - | - | 0.00% | - | - | 0.00% | 2,816 | 2,816 | 2,816 | 100.00% |
| LIBRARY - TRAINING/STAFF DEVELOPM | 02-480-190-0000 | 1,180 | 1,180 | 2,459 | 293.33% | 1,180 | 20 | 0.00% | 2,000 | 2,000 | 2,000 | 69.49% |
| LIBRARY - GENERAL SUPPLIES | 02-480-202-0000 | 5,000 | 5,000 | 5,223 | 0.00% | 5,000 | 1,179 | 0.00% | 5,000 | 5,000 | 5,000 | 0.00% |
| LIBRARY - TELEPHONE | 02-480-301-0000 | 1,500 | 1,500 | 1,647 | 0.00% | 1,800 | 466 | 20.00% | 1,800 | 1,800 | 1,800 | 0.00% |
| LIBRARY - ELECTRICITY | 02-480-302-0000 | 10,000 | 10,000 | 8,494 | 0.00% | 10,000 | 4,418 | 0.00% | 10,000 | 10,000 | 10,000 | 0.00% |
| LIBRARY - HEAT & OIL | 02-480-303-0000 | 15,196 | 15,196 | 13,523 | 46.12% | 13,000 | 752 | -14.45% | 13,800 | 13,800 | 13,800 | 6.15% |
| LIBRARY - WATER | 02-480-304-0000 | 870 | 870 | 270 | 45.00% | 870 | 313 | 0.00% | 700 | 700 | 700 | -19.54% |
| LIBRARY - BOOKS/SUBSCRIPTIONS | 02-480-310-0005 | 36,195 | 36,195 | 36,195 | 3.41% | 37,645 | 6,824 | 4.01% | 38,247 | 38,247 | 38,247 | 1.60% |
| LIBRARY - AUDIO/VISUAL | 02-480-310-0053 | - | - | - | -100.00% | - | - | 0.00% | - | - | - | 0.00% |
| LIBRARY - ELECTRONIC INFO - OTHER | 02-480-330-0000 | 8,750 | 8,750 | 15,677 | 54.43% | 9,741 | 8,551 | 11.33% | 9,500 | 9,500 | 9,500 | -2.47% |
| LIBRARY - ARCHIVES/PRESERVATION | 02-480-340-0000 | 250 | 250 | - | 0.00% | 250 | - | 0.00% | - | - | - | -100.00% |
| LIBRARY - PROGRAMS | 02-480-350-0000 | 2,000 | 2,000 | 2,368 | 0.00% | 2,000 | 1,158 | 0.00% | 2,000 | 2,000 | 2,000 | 0.00% |
| LIBRARY - BUILDING MAINTENANCE | 02-480-401-0000 | 8,000 | 19,200 | 23,582 | 140.00% | 8,000 | 5,561 | -58.33% | 15,000 | 15,000 | 15,000 | 87.50% |
| LIBRARY - EQUIPMENT MAINTENANCE/ | 02-480-402-0000 | 2,000 | 2,000 | 402 | -42.86% | 2,000 | 131 | 0.00% | 600 | 600 | 600 | -70.00% |
| LIBRARY-PROPERTY LIABILITY INS | 02-480-504-0000 | 4,588 | 4,588 | 4,588 | 0.00% | 4,588 | 4,588 | 0.00% | 5,000 | 5,000 | 5,000 | 8.98% |
| LIBRARY - EQUIPMENT PURCHASE | 02-480-800-0000 | 1,700 | 1,700 | 16,987 | 70.00% | 1,180 | - | -30.59% | 2,000 | 2,000 | 2,000 | 69.49% |
| Department Total | | \$ 300,931 | \$ 300,931 | \$ 337,225 | | \$ 303,736 | \$ 93,386 | | \$ 314,033 | \$ 314,033 | \$ 314,033 | |
| % Change | | 5.91% | 5.91% | | | 0.93% | | | 3.39% | 3.39% | 3.39% | |

Town of Newmarket
 Fiscal Year 2016 Budget Worksheet
 Department - Recreation (Revolving Fund Only)

| Account Description | Account Number | FY 2014 | | | | FY 2015 | | | FY 2016 | | | |
|---|-----------------|-----------------|--------------|--------------------|----------|-----------------|--------------------|----------|---------------------|----------------------|-----------------------|----------|
| | | Original Budget | Final Budget | Actual Expenditure | % Change | Original Budget | Actual Expenditure | % Change | Dept. Head Proposed | Town Admin. Proposed | Town Council Proposed | % Change |
| RECREATION - FULL TIME SALARIES | 05-406-101-0000 | \$ 143,975 | \$ 146,845 | \$ 138,433 | 1.99% | \$ - | \$ 5,627 | -100.00% | \$ - | \$ - | \$ - | 0.00% |
| RECREATION - PART TIME SALARIES | 05-406-103-0000 | 125,273 | 126,156 | 123,969 | 4.29% | 103,455 | 67,892 | -17.99% | 100,440 | 100,440 | 100,440 | -2.91% |
| RECREATION - FICA/MEDICARE | New account | - | - | - | 0.00% | - | - | 0.00% | 7,683 | 7,683 | 7,683 | 100.00% |
| RECREATION - WORK STUDY | 05-406-111-0000 | 1,000 | 1,000 | 110 | -67.18% | - | - | -100.00% | - | - | - | 0.00% |
| RECREATION - TRAINING/STAFF DEVELOPMENT | 05-406-190-0000 | 3,425 | 3,425 | 2,620 | -28.65% | 1,400 | 85 | -59.12% | 1,400 | 1,400 | 1,400 | 0.00% |
| RECREATION - TRAVEL EXPENSE | 05-406-191-0000 | 400 | 400 | 314 | 0.00% | - | - | -100.00% | - | - | - | 0.00% |
| RECREATION - MEAL ALLOWANCE | 05-406-192-0000 | 650 | 650 | 252 | -11.56% | 350 | 313 | -46.15% | 350 | 350 | 350 | 0.00% |
| RECREATION - POSTAGE | 05-406-201-0000 | 1,900 | 1,900 | 1,818 | 0.00% | 400 | 831 | -78.95% | 400 | 400 | 400 | 0.00% |
| RECREATION - GENERAL SUPPLIES | 05-406-202-0000 | 3,723 | 3,723 | 4,359 | -5.10% | 1,650 | 1,576 | -55.68% | 1,650 | 1,650 | 1,650 | 0.00% |
| RECREATION - ATHLETIC SUPPLIES | 05-406-202-0034 | 2,154 | 2,154 | 954 | 170.60% | 2,154 | 964 | 0.00% | 7,830 | 7,830 | 7,830 | 263.51% |
| RECREATION - CLASS SUPPLIES | 05-406-202-0036 | 7,000 | 7,000 | 6,979 | 12.83% | 7,000 | 505 | 0.00% | 2,154 | 2,154 | 2,154 | -69.23% |
| RECREATION - COMMUNICATION SERVICES | 05-406-301-0000 | 2,720 | 2,720 | 3,776 | 22.52% | - | 173 | -100.00% | - | - | - | 0.00% |
| RECREATION - FIELD LIGHTS | 05-406-302-0001 | 5,000 | 5,000 | 3,341 | -16.67% | 5,000 | 250 | 0.00% | 5,000 | 5,000 | 5,000 | 0.00% |
| RECREATION - DUES/SUBSCRIPTIONS | 05-406-310-0002 | 870 | 870 | 803 | 0.00% | 150 | 156 | -82.76% | 150 | 150 | 150 | 0.00% |
| RECREATION - ADVERTISING | 05-406-310-0003 | 800 | 800 | 1,279 | 0.00% | 800 | - | 0.00% | 800 | 800 | 800 | 0.00% |
| RECREATION - EQUIPMENT MAINTENANCE | 05-406-402-0000 | 8,106 | 8,106 | 6,906 | 0.00% | 1,000 | 1,485 | -87.66% | 1,000 | 1,000 | 1,000 | 0.00% |
| RECREATION - PRINTING & PUBLISHING | 05-406-501-0000 | 8,163 | 8,163 | 8,852 | 5.15% | 8,163 | - | 0.00% | 8,163 | 8,163 | 8,163 | 0.00% |
| RECREATION - BUS TRIPS | 05-406-508-0000 | 38,027 | 38,027 | 27,799 | -20.12% | 36,000 | 22,680 | -5.33% | 36,000 | 36,000 | 36,000 | 0.00% |
| RECREATION - EQUIPMENT PURCHASE | 05-406-800-0000 | 5,218 | 5,218 | 4,049 | 34.69% | 2,000 | - | -61.67% | 2,000 | 2,000 | 2,000 | 0.00% |
| RECREATION - SUMMER CAMP | 05-406-902-0000 | 8,945 | 8,945 | 8,757 | -2.19% | 9,000 | 8,478 | 0.61% | 9,000 | 9,000 | 9,000 | 0.00% |
| RECREATION - TEEN CAMP | 05-406-902-0037 | 2,532 | 2,532 | 2,427 | -3.80% | 2,500 | 16 | -1.26% | 2,500 | 2,500 | 2,500 | 0.00% |
| RECREATION - SUNRISE SUNSET SERVICES | 05-406-904-0000 | 7,022 | 7,022 | 6,325 | -12.47% | - | 777 | -100.00% | 3,000 | 3,000 | 3,000 | 100.00% |
| RECREATION - SPECIAL EVENTS | 05-406-906-0000 | 10,150 | 10,150 | 10,798 | 0.00% | 10,150 | 343 | 0.00% | 10,150 | 10,150 | 10,150 | 0.00% |
| Department Total | | \$ 387,053 | \$ 390,806 | \$ 364,920 | | \$ 191,172 | \$ 112,152 | | \$ 199,670 | \$ 199,670 | \$ 199,670 | |
| % Change | | -1.75% | -0.80% | | | -50.61% | | | 4.45% | 4.45% | 4.45% | |

Town of Newmarket
 Fiscal Year 2016 Budget Worksheet
 Department - Solid Waste

| Account Description | Account Number | FY 2014 | | | | FY 2015 | | | FY 2016 | | | |
|---------------------------------|-----------------|-----------------|--------------|--------------------|----------|-----------------|--------------------|----------|---------------------|----------------------|-----------------------|----------|
| | | Original Budget | Final Budget | Actual Expenditure | % Change | Original Budget | Actual Expenditure | % Change | Dept. Head Proposed | Town Admin. Proposed | Town Council Proposed | % Change |
| SW - PART TIME | 07-450-103-0000 | \$ 10,530 | \$ 10,933 | \$ 10,932 | 11.54% | \$ 10,881 | \$ 3,436 | -0.48% | \$ 11,055 | \$ 11,055 | \$ 10,881 | 0.00% |
| SW - GENERAL SUPPLIES | 07-450-202-0000 | 20,000 | 20,000 | 16,639 | -13.98% | 15,000 | 112 | -25.00% | 20,000 | 20,000 | 20,000 | 33.33% |
| SW - DUES/SUBSCRIPTIONS | 07-450-310-0002 | 800 | 800 | 50 | 0.00% | 800 | - | 0.00% | 800 | 800 | 800 | 0.00% |
| SW - EQUIPMENT LEASE | 07-450-402-0000 | 4,900 | 4,900 | 1,135 | 145.00% | 1,200 | 135 | -75.51% | 1,200 | 1,200 | 1,200 | 0.00% |
| SW - VEHICLE MAINTENANCE | 07-450-403-0000 | 5,000 | 5,000 | - | 0.00% | 5,000 | 6,347 | 0.00% | 5,000 | 1,500 | 1,500 | -70.00% |
| SW - PRINTING & PUBLICATION | 07-450-501-0000 | 500 | 500 | - | 0.00% | 500 | - | 0.00% | 500 | 500 | 500 | 0.00% |
| SW - FREON REMOVAL | 07-450-532-0000 | 1,500 | 1,500 | - | 0.00% | 1,500 | - | 0.00% | 1,500 | 1,000 | 1,000 | -33.33% |
| SW - HOUSEHOLD HAZARDOUS | 07-450-536-0000 | 10,000 | 10,000 | - | 0.00% | 10,000 | 7,924 | 0.00% | - | - | - | -100.00% |
| SW - SPRING CLEAN-UP | 07-450-537-0000 | - | - | - | 0.00% | 40,000 | - | 100.00% | 40,000 | 40,000 | 35,000 | -12.50% |
| SW - LAMPREY REG. CO-OP | 07-450-702-0047 | 2,100 | 2,100 | 7,190 | 5.00% | 2,100 | - | 0.00% | 2,100 | 2,100 | 2,100 | 0.00% |
| SW - MSW CONTRACT | 07-450-702-0048 | 137,217 | 137,217 | 144,768 | 0.35% | 130,350 | 41,341 | -5.00% | 142,000 | 142,000 | 142,000 | 8.94% |
| SW - RECYCLING CONTRACT | 07-450-702-0049 | 157,678 | 157,678 | 151,875 | 4.28% | 150,280 | 37,894 | -4.69% | 152,000 | 152,000 | 152,000 | 1.14% |
| SW - CONSTRUCTION DEBRIS | 07-450-702-0050 | 45,000 | 45,000 | 44,047 | 2.80% | 47,000 | 14,837 | 4.44% | 47,000 | 47,000 | 47,000 | 0.00% |
| SW - POST CLOSURE LANDFILL TEST | 07-450-702-0051 | 50,000 | 50,000 | 27,577 | 0.00% | 30,000 | - | -40.00% | 30,000 | 30,000 | 30,000 | 0.00% |
| SW - EQUIPMENT PURCHASE | 07-450-800-0000 | 5,000 | 5,000 | 1,105 | 0.00% | 5,000 | - | 0.00% | 5,000 | - | - | -100.00% |
| Department Total | | \$ 450,225 | \$ 450,628 | \$ 405,318 | | \$ 449,611 | \$ 112,026 | | \$ 458,155 | \$ 449,155 | \$ 443,981 | |
| % Change | | 1.96% | 2.05% | | | -0.14% | | | 1.90% | -0.10% | -1.25% | |

Town of Newmarket
 Fiscal Year 2016 Budget Worksheet
 Department - Water

| Account Description | Account Number | FY 2014 | | | | FY 2015 | | | FY 2016 | | | |
|-----------------------------------|-----------------|-----------------|--------------|--------------------|----------|-----------------|--------------------|----------|---------------------|----------------------|-----------------------|----------|
| | | Original Budget | Final Budget | Actual Expenditure | % Change | Original Budget | Actual Expenditure | % Change | Dept. Head Proposed | Town Admin. Proposed | Town Council Proposed | % Change |
| WATER - FULL TIME SALARIES | 20-451-101-0000 | \$ 120,302 | \$ 122,797 | \$ 120,642 | 2.89% | \$ 121,009 | \$ 35,858 | -1.46% | \$ 122,945 | \$ 121,009 | \$ 121,009 | 0.00% |
| WATER - PART TIME SALARIES | 20-451-103-0000 | 6,968 | 6,968 | 2,405 | 0.00% | - | 3,096 | -100.00% | - | - | - | 0.00% |
| WATER - OVERTIME | 20-451-102-0000 | 8,000 | 8,000 | 8,015 | 33.33% | 8,000 | 2,541 | 0.00% | 8,500 | 8,500 | 8,500 | 6.25% |
| WATER - FICA | 20-451-150-0000 | 8,436 | 8,436 | 7,671 | 2.40% | 7,999 | 2,421 | -5.18% | 8,150 | 8,150 | 8,150 | 1.89% |
| WATER - MEDICARE | 20-451-151-0000 | 1,983 | 1,983 | 1,794 | 2.91% | 1,871 | 566 | -5.65% | 1,906 | 1,906 | 1,906 | 1.87% |
| WATER - HEALTH INSURANCE | 20-451-155-0000 | 29,390 | 29,390 | 29,955 | 7.10% | 31,160 | 8,737 | 6.02% | 31,783 | 31,783 | 31,783 | 2.00% |
| WATER - RETIREMENT | 20-451-156-0000 | 14,654 | 14,654 | 13,662 | 41.87% | 13,685 | 4,071 | -6.61% | 14,157 | 14,157 | 14,157 | 3.45% |
| WATER - LIFE/DISABILITY INSURANCE | 20-451-159-0000 | 1,152 | 1,152 | 1,111 | 0.00% | 1,542 | 334 | 33.85% | 1,542 | 1,542 | 1,542 | 0.00% |
| WATER - WORKERS COMPENSATION | 20-451-160-0000 | 4,241 | 4,241 | 2,090 | 25.29% | 4,939 | 4,378 | 16.46% | 4,939 | 4,939 | 4,939 | 0.00% |
| WATER - UNEMPLOYMENT | 20-451-161-0000 | 312 | 312 | 162 | -7.14% | 2,201 | - | 605.45% | 2,201 | 2,201 | 2,201 | 0.00% |
| WATER - TRAINING/STAFF DEVELOPM | 20-451-190-0000 | 2,500 | 2,500 | 1,701 | 0.00% | 1,500 | 610 | -40.00% | 1,500 | 1,500 | 1,500 | 0.00% |
| WATER - UNIFORMS | 20-451-193-0000 | 3,000 | 3,000 | 3,469 | 0.00% | 3,000 | 388 | 0.00% | 2,700 | 2,700 | 2,700 | -10.00% |
| WATER - LONGEVITY | 20-451-198-0000 | 788 | 788 | 788 | 39.96% | 1,013 | - | 28.55% | 1,013 | 1,013 | 1,013 | 0.00% |
| WATER - POSTAGE | 20-451-201-0000 | 2,800 | 2,800 | 3,157 | 0.00% | 2,800 | 539 | 0.00% | 6,000 | 6,000 | 6,000 | 114.29% |
| WATER - GENERAL SUPPLIES | 20-451-202-0000 | 2,500 | 2,500 | 3,091 | 13.64% | 2,500 | 1,995 | 0.00% | 3,000 | 3,000 | 3,000 | 20.00% |
| WATER - DUES/SUBSCRIPTIONS | 20-451-202-0002 | 1,050 | 1,050 | 653 | 0.00% | 1,050 | - | 0.00% | 1,050 | 1,050 | 1,050 | 0.00% |
| WATER - ADVERTISING | 20-451-202-0003 | 1,600 | 1,600 | 1,799 | 33.33% | 1,600 | 874 | 0.00% | 1,600 | 1,600 | 1,600 | 0.00% |
| WATER - TAXES | 20-451-204-0000 | 300 | 300 | - | 0.00% | 300 | - | 0.00% | - | - | - | -100.00% |
| WATER - GASOLINE | 20-451-209-0000 | 5,200 | 5,200 | 4,725 | 44.44% | 5,200 | 875 | 0.00% | 5,200 | 5,200 | 5,200 | 0.00% |
| WATER - LP GAS | 20-451-211-0000 | 15,000 | 15,000 | 12,392 | 0.00% | 15,000 | 114 | 0.00% | 20,000 | 20,000 | 20,000 | 33.33% |
| WATER - CHEMICALS | 20-451-217-0000 | 26,000 | 26,000 | 10,637 | -3.70% | 20,000 | 2,077 | -23.08% | 22,000 | 22,000 | 22,000 | 10.00% |
| WATER - COMMUNICATION SERVICES | 20-451-301-0000 | 3,800 | 3,800 | 3,220 | 0.00% | 3,800 | 1,182 | 0.00% | 3,800 | 3,800 | 3,800 | 0.00% |
| WATER - ELECTRICITY | 20-451-302-0000 | 46,000 | 46,000 | 40,363 | -8.00% | 40,000 | 8,679 | -13.04% | 47,000 | 47,000 | 47,000 | 17.50% |
| WATER - BUILDING MAINTENANCE | 20-451-401-0000 | 7,000 | 7,000 | 5,209 | 16.67% | 7,000 | 2,616 | 0.00% | 7,000 | 7,000 | 7,000 | 0.00% |
| WATER - EQUIPMENT MAINTENANCE/L | 20-451-402-0000 | 4,000 | 4,000 | 3,449 | 0.00% | 4,000 | - | 0.00% | 4,000 | 4,000 | 4,000 | 0.00% |
| WATER - VEHICLE MAINTENANCE | 20-451-403-0000 | 5,000 | 5,000 | 1,709 | 0.00% | 5,000 | 772 | 0.00% | 5,000 | 5,000 | 5,000 | 0.00% |
| WATER - SYSTEM MAINTENANCE | 20-451-406-0000 | 45,000 | 45,000 | 54,912 | 0.00% | 45,000 | 8,739 | 0.00% | 45,000 | 45,000 | 45,000 | 0.00% |
| WATER - PROPERTY-LIABILITY INSURA | 20-451-504-0000 | 4,283 | 4,283 | 4,283 | 0.00% | 4,280 | 4,280 | -0.07% | 4,280 | 4,280 | 4,280 | 0.00% |
| WATER - CONTRACTED SERVICES | 20-451-702-0000 | 9,000 | 9,000 | 8,390 | -25.00% | 10,000 | 965 | 11.11% | 15,000 | 15,000 | 15,000 | 50.00% |
| WATER - AUDIT | 20-451-703-0000 | 3,350 | 3,350 | 2,275 | 0.00% | 3,425 | - | 2.24% | 3,484 | 3,484 | 3,484 | 1.72% |
| WATER - ENGINEERING | 20-451-704-0000 | 30,000 | 30,000 | 20,874 | 0.00% | 25,000 | 2,826 | -16.67% | 25,000 | 25,000 | 22,500 | -10.00% |
| WATER - TRANSFER TO CAPITAL RESE | 20-451-900-0000 | 359,800 | 359,800 | 359,800 | 0.00% | 360,000 | 360,000 | 0.06% | 364,000 | 364,000 | 364,000 | 1.11% |
| WATER - BONDS & NOTES PRINCIPLE | 20-451-950-0000 | 53,732 | 53,732 | 53,732 | 0.00% | 54,213 | 54,213 | 0.90% | 107,449 | 107,449 | 107,449 | 98.20% |
| WATER - BONDS & NOTES INTEREST | 20-451-951-0000 | 1,456 | 1,456 | 1,456 | -24.68% | 975 | 975 | -33.04% | 40,288 | 40,288 | 40,288 | 4032.10% |
| WATER - LAND ACQUISITION | 20-451-954-0000 | 20,000 | 20,000 | 20,000 | 0.00% | 20,000 | - | 0.00% | 20,000 | 20,000 | 20,000 | 0.00% |
| Department Total | | \$ 848,597 | \$ 851,092 | \$ 809,591 | | \$ 829,062 | \$ 514,721 | | \$ 951,487 | \$ 949,551 | \$ 947,051 | |
| % Change | | 0.64% | 0.93% | | | -2.30% | | | 14.77% | 14.53% | 14.23% | |

Town of Newmarket
 Fiscal Year 2016 Budget Worksheet
 Department - Sewer

| Account Description | Account Number | FY 2014 | | | | FY 2015 | | | FY 2016 | | | |
|------------------------------------|-----------------|-----------------|--------------|--------------------|----------|-----------------|--------------------|----------|---------------------|----------------------|-----------------------|----------|
| | | Original Budget | Final Budget | Actual Expenditure | % Change | Original Budget | Actual Expenditure | % Change | Dept. Head Proposed | Town Admin. Proposed | Town Council Proposed | % Change |
| WASTEWATER - FULL TIME SALARIES | 30-471-101-0000 | \$ 172,438 | \$ 173,948 | \$ 174,139 | 0.71% | \$ 174,313 | \$ 53,068 | 0.21% | \$ 212,102 | \$ 209,313 | \$ 209,313 | 20.08% |
| WASTEWATER PART TIME SALARIES | 30-471-103-0000 | 23,530 | 23,530 | 2,405 | 0.00% | 16,562 | 3,096 | -29.61% | - | - | - | -100.00% |
| WASTEWATER - OVERTIME | 30-471-102-0000 | 17,000 | 19,004 | 16,156 | 11.79% | 17,000 | 5,176 | -10.55% | 17,000 | 17,000 | 17,000 | 0.00% |
| WASTEWATER - FICA | 30-471-150-0000 | 13,281 | 13,281 | 11,135 | 0.45% | 12,889 | 3,486 | -2.95% | 14,204 | 14,204 | 14,204 | 10.20% |
| WASTEWATER - MEDICARE | 30-471-151-0000 | 3,106 | 3,106 | 2,605 | 0.45% | 3,015 | 815 | -2.93% | 3,322 | 3,322 | 3,322 | 10.18% |
| WASTEWATER - HEALTH INSURANCE | 30-471-155-0000 | 64,618 | 64,618 | 65,861 | 7.10% | 64,618 | 19,760 | 0.00% | 87,510 | 87,510 | 87,510 | 35.43% |
| WASTEWATER - RETIREMENT | 30-471-156-0000 | 23,046 | 23,046 | 20,301 | 44.54% | 20,254 | 6,177 | -12.11% | 24,674 | 24,674 | 24,674 | 21.82% |
| WASTEWATER - LIFE/DISABILITY INSUR | 30-471-159-0000 | 3,000 | 3,000 | 1,809 | 0.00% | 2,195 | 566 | -26.83% | 2,195 | 2,195 | 2,195 | 0.00% |
| WASTEWATER - WORKERS COMPENS/ | 30-471-160-0000 | 4,599 | 4,599 | 2,270 | 21.67% | 5,899 | 4,670 | 28.27% | 5,899 | 5,899 | 5,899 | 0.00% |
| WASTEWATER - UNEMPLOYMENT INSL | 30-471-161-0000 | 601 | 601 | 317 | 3.62% | 3,157 | - | 425.29% | 3,157 | 3,157 | 3,157 | 0.00% |
| WASTEWATER - EMPLOYEE TESTING | 30-471-162-0000 | 750 | 750 | - | 0.00% | 750 | - | 0.00% | 750 | 750 | 750 | 0.00% |
| WASTEWATER - TRAINING/STAFF DEVI | 30-471-190-0000 | 3,500 | 3,500 | 2,447 | 16.67% | 3,500 | 1,240 | 0.00% | 3,500 | 3,500 | 3,500 | 0.00% |
| WASTEWATER - UNIFORMS | 30-471-193-0000 | 3,000 | 3,000 | 4,582 | 0.00% | 4,700 | 426 | 56.67% | 3,600 | 3,600 | 3,600 | -23.40% |
| SEWER - LONGEVITY | 30-471-198-0000 | 1,013 | 1,013 | 1,238 | -18.11% | 1,688 | - | 66.63% | 1,913 | 1,913 | 1,913 | 13.33% |
| WASTEWATER - POSTAGE | 30-471-201-0000 | 2,500 | 2,500 | 2,432 | -10.71% | 2,500 | 539 | 0.00% | 6,000 | 6,000 | 6,000 | 140.00% |
| WASTEWATER - GENERAL SUPPLIES | 30-471-202-0000 | 2,500 | 2,500 | 3,410 | 0.00% | 2,500 | 2,194 | 0.00% | 3,000 | 3,000 | 3,000 | 20.00% |
| WASTEWATER - DUES/SUBSCRIPTION | 30-471-202-0002 | 700 | 700 | 171 | 16.67% | 800 | - | 14.29% | 800 | 800 | 800 | 0.00% |
| WASTEWATER - ADVERTISING | 30-471-202-0003 | 1,200 | 1,200 | 769 | 0.00% | 1,500 | - | 25.00% | 1,500 | 1,500 | 1,500 | 0.00% |
| WASTEWATER - GASOLINE | 30-471-209-0000 | 5,000 | 5,000 | 3,647 | 25.00% | 5,000 | 957 | 0.00% | 5,000 | 5,000 | 5,000 | 0.00% |
| WASTEWATER - LAB SUPPLIES | 30-471-215-0000 | 20,000 | 20,000 | 19,555 | 11.11% | 20,000 | 8,857 | 0.00% | 20,000 | 20,000 | 20,000 | 0.00% |
| WASTEWATER - CHEMICALS | 30-471-217-0000 | 35,000 | 35,000 | 40,667 | -5.41% | 38,000 | 11,199 | 8.57% | 40,000 | 40,000 | 40,000 | 5.26% |
| WASTEWATER - COMMUNICATION SER | 30-471-301-0000 | 6,800 | 6,800 | 5,726 | 0.00% | 6,800 | 1,752 | 0.00% | 6,800 | 6,800 | 6,800 | 0.00% |
| WASTEWATER - ELECTRICITY | 30-471-302-0000 | 87,000 | 87,000 | 89,755 | 0.00% | 84,000 | 15,260 | -3.45% | 84,000 | 84,000 | 84,000 | 0.00% |
| WASTEWATER - HEAT & OIL | 30-471-303-0000 | 30,000 | 30,000 | 24,900 | 15.38% | 30,000 | - | 0.00% | 30,000 | 30,000 | 30,000 | 0.00% |
| WASTEWATER - BUILDING MAINTENAN | 30-471-401-0000 | 23,000 | 23,000 | 34,952 | 15.00% | 23,000 | 7,476 | 0.00% | 23,000 | 23,000 | 23,000 | 0.00% |
| WASTEWATER - VEHICLE MAINTENANC | 30-471-403-0000 | 5,000 | 5,000 | 2,977 | 0.00% | 5,000 | 1,536 | 0.00% | 5,000 | 5,000 | 5,000 | 0.00% |
| WASTEWATER - SYSTEM MAINTENANC | 30-471-406-0000 | 50,000 | 50,000 | 53,248 | 0.00% | 50,000 | 12,312 | 0.00% | 50,000 | 50,000 | 50,000 | 0.00% |
| WASTEWATER - PROPERTY/LIABILITY | 30-471-504-0000 | 8,740 | 8,740 | 8,740 | 0.00% | 8,740 | 8,740 | 0.00% | 8,740 | 8,740 | 8,740 | 0.00% |
| WASTEWATER - SLUDGE DISPOSAL | 30-471-538-0000 | 30,000 | 30,000 | 16,884 | 0.00% | 30,000 | 3,873 | 0.00% | 30,000 | 30,000 | 30,000 | 0.00% |
| WASTEWATER - LEGAL | 30-471-602-0000 | - | - | 148 | 0.00% | - | - | 0.00% | - | - | - | 0.00% |
| WASTEWATER - CONTRACT SERVICES | 30-471-702-0000 | 17,000 | 17,000 | 17,460 | 13.33% | 17,000 | 1,621 | 0.00% | 17,500 | 17,500 | 17,500 | 2.94% |
| WASTEWATER - AUDIT | 30-471-703-0000 | 3,350 | 3,350 | 2,275 | 0.00% | 3,425 | - | 2.24% | 3,425 | 3,425 | 3,425 | 0.00% |
| WASTEWATER - ENGINEERING | 30-471-704-0000 | 30,000 | 30,000 | 18,847 | 0.00% | 30,000 | - | 0.00% | 30,000 | 30,000 | 30,000 | 0.00% |
| WASTEWATER - NPDES PERMITS | 30-471-804-0000 | 20,000 | 20,000 | 1,510 | -47.37% | 20,000 | - | 0.00% | 60,000 | 60,000 | 60,000 | 200.00% |
| WASTEWATER - TRANSFER TO CAPITAL | 30-471-900-0000 | 100,000 | 100,000 | 100,000 | 0.00% | 100,000 | 100,000 | 0.00% | 164,200 | 164,200 | 164,200 | 64.20% |
| WW - BONDS & NOTES PRINCIPLE | 30-471-950-0000 | 102,540 | 102,540 | 102,540 | 5.34% | 102,540 | - | 0.00% | 102,540 | 102,540 | 102,540 | 0.00% |
| WW - BONDS & NOTES INTEREST | 30-471-951-0000 | 40,208 | 40,208 | 40,208 | -7.96% | 36,551 | - | -9.10% | 32,895 | 32,895 | 32,895 | -10.00% |
| Department Total | | \$ 954,020 | \$ 957,534 | \$ 896,083 | | \$ 947,896 | \$ 274,797 | | \$ 1,104,226 | \$ 1,101,437 | \$ 1,101,437 | |
| % Change | | 0.61% | 0.98% | | | -0.64% | | | 16.49% | 16.20% | 16.20% | |